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SAVANNAH CITY COUNCIL
(preliminary)
ACTION MINUTES
Monday, November 16, 2026

Fiscal Year 2027 Council Budget Retreat

The Council Budget Retreat was held in the Media Room on the 2nd Floor, at 9:00 a.m. Mayor Johnson called the meeting to order, then recognized Alderman Kurtis Purtee to offer an invocation.

MEMBERS PRESENT:

Mayor Van R. Johnson, II, Presiding
Alderwoman Carolyn H. Bell, Post 1, At-Large
Alderwoman Alicia Miller Blakely, Post 2, At-Large
Alderwoman Bernetta B. Lanier, District 1
Alderman Detric Leggett, District 2
Alderwoman Linda Wilder-Bryan, District 3 – Vice Chair
Alderman Nick Palumbo, District 4 – Chairman
Alderwoman Dr. Estella Edwards Shabazz, District 5 – Mayor Pro Tem
Alderman Kurtis Purtee, District 6

ALSO PRESENT:

City Manager Jay Melder
Assistant City Manager Taffanye Young
Chief of Staff Daphanie Williams
Sr. Director, Management and Budget Melissa Carter
Sr. Director, Financial Services David Maxwell City
Attorney Bates Lovett
Deputy City Attorney Jennifer Herman
Clerk of Council Mark Massey
Deputy Clerk of Council Gwendolyn Jones

AGENDA ITEMS

- **See attached Agenda, "Parking Lot" of requests, Proposed Budget Snapshot, City Manager's Message, and PowerPoint presentations.**
- **The City Manager and staff made their presentations in accordance with the attached agenda, followed by the Mayor and Aldermen who either weighed-in, asked questions, offered comments, and/or made requests.**
- **The Management and Budget Team compiled a "Parking Lot" of requests, based upon matters raised by the Mayor and Aldermen.**

Mayor Johnson adjourned the meeting approximately at 4:40 p.m. [NO ACTION WAS TAKEN.]

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(preliminary)
ACTION MINUTES
Monday, November 16, 2026

Fiscal Year 2027 Council Budget Retreat

In continuance of and follow-up to the Budget Retreat, the Mayor and Aldermen is scheduled to meet on November 23, 2026, at 9:00 am for Day 2 of the Budget Retreat.

Video recordings of the budget workshop can be found on the City's Facebook page (https://www.facebook.com/cityofsavannah/videos**).**

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Fiscal Year 2027
Council Budget Retreat Day I
City Hall, 2nd Floor Media room

AGENDA

Monday, November 16, 2026

8:30 AM **Budget Retreat Opening** *(*Breakfast will be served*)*

9:00 AM **Call to Order**.....Honorable Van R. Johnson II, *Mayor*

9:05 AM **FY27 Proposed Budget Overview**.....Joseph A. Melder, *City Manager*

9:25 AM **Savannah GPS: Investments, Outcomes & Proposed Path Forward**

GPS Overview .....Taffanye Young, *Asst. City Manager*

Goal 1. Public Safety.....Chf. Lenny Gunther & Chf. Derik Minard

Goal 2. Community Dev & Resiliency.....Chf. Ashley Reynolds-Marshall

Goal 3. Economic Access, Opportunity & Vitality.....Chf. Faye DiMassimo

10:40 AM **Break**

10:50 AM **Goal 4. Livable Environment & Infrastructure**.....Chf. Ronald Feldner & Chf. Faye DiMassimo

Goal 5. Quality of Life & Municipal Standards .Chf. Gordon Denney *(Interim)*

Goal 6. High Performing Government .....Chf Saesha Carlile & Chf. Joe Shearouse

11:45 AM **Lunch**

City Council FY27 Proposed Budget Discussion

12:40 PM **Community Services Service Center**

Priority Issues include:

- Housing
- Homelessness
- Recreation
- Ofc of Neighborhood Safety & Engagement
- Grants & Community Partnerships

1:45 PM **Planning and Economic Development Service Center**

Priority Issues include:

- Vision Zero and Traffic Calming
- Neighborhood and Area Planning
- Small Business Support & MWBE/DBE Program
- Major Transportation Capital Investments

2:45 PM **Break**

3:00 PM **Water Resources Service Center**

Priority Issues include:

- Stormwater
- Utility Billing
- Major Water/Sewer Capital Investments

4:30 PM **Council Direction** .....Honorable Van R. Johnson II, Mayor

5:00 PM **City Council Recess (Day 2, 11/23/2026 at 9:00AM)**

Fiscal Year 2027
Council Budget Retreat Day I

Parking Lot

GPS Overview

1. What is the criteria for Savannah GPS KPI information (BL)

Goal 1. Public Safety *(Chief Lenny Gunther & Chief Derik Minard)*

1. What are the Vision Zero fatalities for this year over last year? (AMB)
2. Slide 35, currently shows 3.2oz for marijuana recovery, please confirm this number. (LW)
3. What are the projected deadlines for each of the FY26 GPS goals highlighted? (LW)
4. Provide the recidivism and case management results in print. (LW)
5. Public Safety Hiring (AMB)
    a. Please confirm the number of applicants and interviewees for Public Safety in regard to diversity.
    b. What are the reimplementation options for part-time police officers vs. full time.
    c. Provide additional insight on the SPD CSS program in relation to the SPD hiring process.
6. Exact location of all installed speed tables (AMB)
7. Provide a list of the 30 fire blitzes this year and the location of each. (AMB)
8. Provide comprehensive Speak Out Savannah survey data for council members. (Per CM)
9. City staff to send a press release for the Transparency portal on the SPD website. (Mayor)
10. Provide the civilian and police policy for take home vehicles. (LW)

11. Is there a possibility of taking a poll for Sanitation workers or able-bodied workers from other City departments to see who may be interested in becoming a Public Safety Officer? (LW)

12. Provide a full list of fleet assignments as well as possible fleet workshop (Per CM).

13. Provide a strategy in GPS to focus on reducing the poverty rate in Savannah – *in the meeting, the CM emphasized Goal 2 and 3 of Savannah GPS to address the community biometric of poverty* (BL)

14. Fire Chief will provide the Arson Report on the Weeping Time Fire Incident

15. Provide Traffic Calming Status for Amarinth Street and others in Liberty City.

Goal 2. Community Dev & Resiliency *(Chief Ashley Reynolds-Marshall)*

1. Improvements needed to Tompkins gym ceiling (AMB)
2. Provide more information on Infill Housing availability as well as more information needed on how residents can build on their own property (AMB)
3. Confirm whether the senior citizens are being charged a $25 fee to attend the gala. If so, provide reasoning for the upcharge this year. (AMB)
4. Take the younger, smaller youth (6-7 years old) population into consideration for Rec Reimagined (DL)
5. Provide list of permits for construction and demolition in District 2. (DL)
6. Confirm if there is a correlation between capital investments in community centers with the utilization data. (BL)
7. Provide a list of CPP grant recipients that failed to meet their FY26 goals and how they are performing.
8. Provide message on 311 Hours and 311 App
9. Provide strategic plan for our big communication channels to ensure it is efficiently reaching the public. (CM)
10. Consider rewriting Goal 2, Objective 3 in Savannah GPS as "Develop training and resources that empower community organizations that

empower residents, neighborhood associations and local nonprofits to effectively address community needs." (BL).

Goal 3. Economic Access, Opportunity & Vitality

1. What is the agreement structure of the OVG OG Agreement? (DL)
2. Be sure to include sidewalks in Brickyard when working on Louisville Rd, as well as Stiles Ave, Canal District, etc.

Goal 4. Livable Environment & Infrastructure

1. More funding is needed for sidewalks in the 5th district. (ES)
2. Provide a separate plan for Environmental Health.
3. Obtain the legal update from City Attorney.

Goal 5. Quality of Life & Municipal Standards

Goal 6. High Performing Government

City Council FY27 Proposed Budget Discussion

Community Services Service Center

- Housing
- Homelessness
- Recreation
- Ofc of Neighborhood Safety & Engagement
- Grants & Community Partnerships

Planning and Economic Development Service Center

- Vision Zero and Traffic Calming

INTERNAL STAFF ONLY

- Neighborhood and Area Planning
- Small Business Support & MWBE/DBE Program
- Major Transportation Capital Investments

Water Resources Service Center

- Stormwater
- Utility Billing
- Major Water/Sewer Capital Investments

Council Direction

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Council Budget Retreat: After-Action
City Hall, 2nd Floor Media Room

AGENDA

Monday, November 23, 2026

4:00PM **After-Action Review**.....Executive Leadership Team & Various Department Heads

5:00PM **Adjourn**


FISCAL YEAR 2027
CITY COUNCIL
BUDGET RETREAT
360°
N
NW
NE
270°
W
E
90°
SW
SE
S
180°
DAY 1

City Manager's Message

November 16, 2026

To the Honorable Mayor and City Council:

It is my privilege to present the Fiscal Year 2027 Proposed Operating and Capital Budget for the City of Savannah.

This budget proposal represents an important chapter in our continued journey to deliver on the vision established through Savannah GPS, our strategic plan. This is a year to demonstrate meaningful execution, honor the commitments we have made to our community, and ensure that the investments we make today position Savannah for long-term success. Savannah GPS gave us a roadmap. Our responsibility now is to follow it with discipline, urgency, and accountability.

As we continue to execute the goals of Savannah GPS, we are securing our future state, strengthening operational performance, measuring what matters, and demonstrating to our residents that the promises made through Savannah GPS are promises kept. This is how we build trust. This is how we strengthen public confidence. And this is how we build a high-performing organization capable of delivering exceptional municipal services for generations to come.

A Budget Grounded in Community, Confidence, and Fiscal Responsibility

The FY 2027 Proposed Budget totals approximately $690.8 million in planned appropriations and investments; reflecting a continued commitment to fiscal stability, responsible stewardship, and long-term sustainability.

2027 Fund Appropriations*	
General Fund	$318,986,594
Special Revenue Fund	$84,838,228
Internal Services Fund	$55,682,061
Debt Services Fund	$5,333,860
Capital Improvement Fund	$184,910,692
Enterprise Funds	
Water & Sewer	$115,709,461
I&D Water Fund	$16,949,269
Civic Center Fund	$5,865,051
Parking Services Fund	$29,735,652
Solid Waste Fund	$48,042,718

*Includes interfund transfers and bond issuances in the Capital Improvement Fund

The broader economic environment continues to experience inflationary pressures, elevated labor and healthcare costs, changing federal priorities, and uncertainty across several important sectors. The City of Savannah is not immune to these economic realities. While the City's diversified revenue base, continued economic activity, and strong community fundamentals position is better-than-most to weather the economic realities, we are still faced with the same truth as everyone else—revenues are stagnant and costs are rising exponentially.

So, our approach to this budget proposal is one of discipline. We will continue to pursue opportunities for growth and investment while maintaining the financial flexibility necessary to navigate changing economic conditions.

In previous budget years, the City's revenue was growing at a historic rate as a result of a red-hot local economy. That revenue growth allowed us to absorb rising costs and make several new investments. This year, our revenue performance is marginally outpacing the prior year. While our revenue continues to grow, it is not growing at the same pace. Thus, we are not able to cover rising costs as easlily. However, the marginal revenue growth, coupled with our diversified tax base, allows us to maintain essential services, advance a few strategic investments, and preserve our strong financial position.

This spending plan allocates approximately $319 million to general operations. It is balanced **without a tax increase** or a planned draw from General Fund reserves; maintaining the current millage rate since 1987 at 11.749 mills. This demonstrates that we can continue to invest in our community, support our employees, and advance Savannah GPS while remaining mindful of the financial responsibilities we have to our taxpayers.

The proposed budget also includes:

- $184.9 million in Capital Improvement Fund appropriations, supporting critical infrastructure, facilities, equipment, and community investments.
- $18.9 million in contributions to the City's pension fund.
- Approximately $28 million to support comprehensive medical benefits for employees, dependents, and eligible retirees.
- A continued commitment to maintaining appropriate General Fund reserves and responsible debt management.
- Competitive employee compensation investments, including a 2.5% general wage adjustment for unified and managerial employees and a 2.5% step for the public safety pay plan.

Our financial strategy is straightforward: protect the services our community depends on, invest in the infrastructure that supports our future, strengthen the service areas responsible for delivering those services, and preserve the flexibility to respond to emerging needs and uncertain economic winds.

Community Engagement: Listening, Learning, and Responding

A budget should reflect the priorities of the people it serves. Community engagement was therefore a critical component in developing this proposal. This year, we heard from over 500 respondents through our Speak Out Savannah Initiative, providing valuable feedback about municipal services, community priorities, and their experiences with City government. The results offer important insight into the relationship residents have with our city. On average, respondents have lived in Savannah for 23 years, and approximately half have called Savannah home for 14 years or longer. Nearly one in three respondents have lived in Savannah for more than 30 years, while 12% moved here within the past two years.

Residents expressed the greatest satisfaction with services they rely on every day:

- Fire services: 95% satisfaction
- Garbage collection: 87% satisfaction
- Parks and Recreation: 83% satisfaction
- 311 services: 80% satisfaction
- City facilities and buildings: 77% satisfaction
- City communications: 72% satisfaction
- Police services: 68% satisfaction
- Online services: 67% satisfaction

These results reinforce the importance of protecting and strengthening the services that residents value most. They also provide an opportunity to identify where we must improve, communicate more effectively, and raise our service standards.

In addition to community engagement, I spent the month of August meeting with City employees and departmental leadership through a series of budget hearings. These conversations provided an opportunity to evaluate operational needs, review performance, discuss organizational challenges, and identify opportunities to improve how we deliver services. The feedback from our residents and employees informs decisions reflected in this budget. Additional details regarding the Speak Out Savannah results can be found on pages 42-46 of this budget document.

Promises Kept Through Savannah GPS

Savannah GPS is more than a strategic plan. It is our commitment to the people of Savannah to establish a clear direction for the City, align our resources with shared priorities, and measure whether we are achieving the results our community expects. During FY 2026, we began translating these goals into action. Departments developed annual work plans connected to Savannah GPS, established priorities, identified performance measures, and began aligning resources with the outcomes that matter most.

FY 2027 builds upon that foundation. Our next phase is about execution at scale, consistency in performance, and accountability for results.

We are continuing to make important organizational shifts to position the city for success; eliminating operational duplication, investing in automation and technology, and leveraging strategic partnerships to improve service delivery. These are intentional steps toward building a government that is more responsive, innovative, accountable, and aligned with the needs of our community. As we move forward, we must be willing to evaluate how work gets done, challenge processes that no longer serve us, reallocate resources when priorities change, and discontinue activities that do not produce meaningful results.

FY 2027 is about doing the right things better. That means delivering on commitments already made, strengthening the systems that support our workforce, and ensuring that every department understands its role in advancing Savannah GPS.

We recognize that the demands placed on local governments continue to evolve. Residents expect more accessible services, faster response times, reliable infrastructure, transparent communication, and measurable results. At the same time, municipalities must manage increasing costs, competing priorities, workforce pressures, and the responsibility to provide sustainable services without placing unnecessary burdens on taxpayers.

During FY 2027, we will continue to prioritize:

- **Organizational alignment:** Ensuring our departmental structures, staffing levels, and resources support Savannah GPS and the city's highest priorities.
- **Performance management:** Strengthening KPI tracking, monitoring, evaluation, and reporting so that performance is visible and actionable.
- **Operational excellence:** Identifying opportunities to streamline processes, reduce duplication, leverage technology, and improve customer service.
- **Financial sustainability:** Protecting reserves, managing debt responsibly, evaluating long-term obligations, and making disciplined investment decisions.
- **Workforce development:** Strengthening employee livelihoods, leadership capacity, accountability, and the tools necessary for employees to succeed.
- **Community transparency:** Communicating progress, acknowledging challenges, and demonstrating how public resources translate into meaningful outcomes.

Securing our future state requires a willingness to make difficult decisions today to create a stronger organization tomorrow. It also requires patience and consistency. Not every improvement will be immediately visible, but the cumulative effect of disciplined execution will make Savannah government more effective, resilient, and prepared for the future.

Investing in the Services and Priorities That Matters Most

While FY 2027 emphasized execution, it does not mean that we are standing still or delaying critical community investments. You will see reductions and trade-offs in this budget, but you will also see investments in critically needed service expansions. We will continue to invest where the need is greatest and where resources can produce the greatest public benefit. Among the priorities reflected in this budget are:

Housing and Community Stability. Continued investment in the Savannah Affordable Housing Fund, supportive services at permanent supportive housing properties, and rental assistance programs will help advance housing stability and strengthen opportunities for residents.

Public Safety. Additional funding for Savannah Police recruitment and retention efforts will support our zero-vacancy initiatives and strengthen our ability to maintain appropriate staffing levels. The proposed budget also increases training and retention allocations for Savannah firefighters to support high-quality staffing and emergency response.

Parks, Recreation, and Aquatics. Continued investment in aquatic programming, expansion of programs into additional areas of the city, and maintenance of pools and parks will help improve access to recreational opportunities and strengthen neighborhood quality of life.

Municipal Services. We will continue to protect and improve the everyday services residents depend on, including solid waste, SAV311, public facilities, infrastructure maintenance, and neighborhood services.

We are making targeted investments in services that support our community's priorities and advance the outcomes established through Savannah GPS.

Securing Our Infrastructure: Proposed Utility Rates and Five-Year Capital Improvement Plan

Fiscal Year 2027 Utility Rates

Enterprise Funds are supported primarily through fees established for specific services and are paid by the residents and businesses who utilize those services. These revenues are intended to support the operating, maintenance, and capital investment requirements associated within each utility. City Council formally reviews and adopts the fee schedules on an annual basis to ensure rates appropriately reflect the cost of delivering services while supporting the City's long-term financial and infrastructure objectives. Proposed utility rates reflect a measured approach to balancing affordability, operational sustainability, and the significant investments necessary to maintain and modernize essential infrastructure. While certain services require modest adjustments to address increasing operating costs and long-term system needs, other rates will remain unchanged.

The proposed FY 2027 adjustments for Solid Waste, Water, Sewer and Stormwater Utilities are outlined below:

Solid Waste Services - The proposed residential refuse rate is $44.95 per year, representing a five percent adjustment, or an additional $2.14 per month or $25.68 per year for residential customers.

It is recommended the commercial disposal fee be increased by five percent as well, from $5.69 to $5.98 per cubic yard (CY).

These adjustments are intended to support the continued delivery of reliable solid waste collection and disposal services while addressing the increasing costs associated with operations, labor, equipment, and service delivery.

Water Services - Rates proposed for water in 2027 are unchanged from 2026. The proposed rates maintain the existing bi-monthly base charge of $11.06 and consumption charges of $1.46 per centum cubic feet (CCF) for the first 15 CCF and $1.64 per CCF above 15 CCF. Outside city customers continue to pay a base charge of $16.59 for the first 15 CCF and consumption charges of $2.19 and $2.46 per CCF above the base, as provided in the City's current rate schedule.

Maintaining these rates reflects the City's commitment to managing operating costs and capital investments responsibly while continuing to provide high-quality drinking water for our residents and businesses.

Sewer Services – Rates proposed for sewer service for 2027 include a modest adjustment to consumption charges, while the monthly base charge will remain unchanged. The proposed consumption charge will increase by +$0.50/CCF for inside city customers and for outside city rates the increase is +$0.75/CCF. For median inside city customers, the combined monthly water and sewer bill increases $3.75, or 6.28 percent.

These adjustments support the substantial investments required to maintain, modernize, and expand the City's wastewater infrastructure. As Savannah continues to grow, maintaining adequate treatment capacity, improving system reliability, and meeting environmental and regulatory requirements are essential to protecting public health and supporting long-term economic development.

Stormwater Services - Rates approved for the Stormwater Utility Enterprise for 2027 remain unchanged. Fees are based on the amount of impervious surface area on each developed property. Impervious surfaces, such as rooftops, driveways, and paved areas, prevent rainfall from naturally absorbing into the ground and contribute to stormwater runoff. This approach recognizes each property's contribution to the demands placed on the City's drainage system and provides a more equitable method of distributing the costs of stormwater management.

2027 represents the first full year of this newly implemented Utility Rate at a basis of $4.75 per month for each equivalent residential unit (ERU), equal to 2,500 square feet of impervious area.

Single-family residential properties are billed bi-monthly in four tiers based on impervious area: $2.09, $4.75, $8.35, or $12.53 per month.

Proposed Capital Improvement Plan

The 2027-2031 Proposed Five-Year Capital Improvement Plan is a significant component of our commitment to securing Savannah's future. Our capital investments are not simply construction projects or equipment purchases. They represent the long-term infrastructure, public facilities, and essential systems that allow Savannah to function, grow, and remain competitive.

FY 2027 Capital Plan Highlights

Funds are allocated to cover a variety of project categories as permitted by revenue source and availability. Project categories align closely with the type of infrastructure or improvement being

acquired or constructed. A project category can include improvements that support a variety of strategic priorities.

Community Development & Recreation projects represent $9.7 million in FY 2027 allocations and support neighborhood connectivity, affordable housing, recreational opportunities, and economic development throughout the city.

Squares & Monuments and **Cemetery** improvement projects total $244 thousand in FY 2027 and support the preservation and restoration of Savannah's historic resources, cemeteries, and public spaces.

Stormwater Infrastructure projects total $21.95 million in FY 2027, reflecting front-loaded bond proceeds intended to accelerate critical stormwater infrastructure investments. The five-year plan includes $73.95 million for projects such as Mills B. Lane drainage improvements, Forsyth Park underground detention, and Lynes Avenue drainage improvements.

Maintaining our facilities is essential to providing safe, functional, and accessible spaces for residents and employees. Project investments in **Public Buildings** are proposed at $13.7 million in FY 2027 allocations and $72.1 million over the next five years. Investments support the construction, rehabilitation, and maintenance of City facilities, including administrative buildings, parking garages, public safety facilities, and community centers.

Transportation connectivity and mobility are important components of a world-class livable environment. **Traffic Management** and **Street & Sidewalk** improvements account for $4.6 million in FY 2027 capital allocations supporting mobility improvements throughout the city. As SPLOST VIII collections increase, additional investments are anticipated. Projects included throughout the five-year planning period address street resurfacing, traffic signal upgrades, Project DeRenne, and improvements to major transportation corridors.

Water and **Sewer** projects account for $133.3 million, or 72.1 percent of FY 2027 planned capital allocations, representing the City's largest category of capital investment. Major projects include improvements to various Water Reclamation Facilities, sewer line rehabilitation, water transmission main replacements, and water metering modernization. These investments support regulatory compliance, infrastructure reliability, treatment capacity, and the continued delivery of essential utility services.

Other Projects account for approximately $1.3 million in planned FY 2027 capital allocations and support a variety of City strategic priorities. Projects include enterprise resource planning systems, fireground equipment replacement, alternative transportation improvements, parking garage electric vehicle (EV) charging stations, and pedestrian wayfinding signage.

Looking Ahead: Delivering on Our Promises

We have built a FY 2027 Budget proposal based on City Council's priorities, engagement with our residents, and the needs of our employees and operating departments. This budget identifies the investments necessary to protect and strengthen our community. Now we must execute.

FY 2027 is a year to demonstrate that strategic planning translates into meaningful action and promises kept. It is a year to follow through on commitments, strengthen the systems that support our organization, measure our performance, and communicate progress openly with the people we serve. We will not measure our success by the number of new initiatives we announce or the size of our organization. We will measure it by the quality of our services, the reliability of our

infrastructure, the progress we make against our strategic goals, and the trust we build through consistent execution.

Our responsibility is to honor what we have promised while preparing for what comes next.

To the Mayor and City Council, thank you for your leadership, partnership, and continued commitment to the future of Savannah. Your vision and direction are the foundations of Savannah GPS and to creating a shared path forward. To Team Savannah, thank you for your professionalism, dedication, and commitment to serving this community. Your work makes a difference every day, and I am grateful for the opportunity to lead alongside you. To our community members, thank you for your engagement, your feedback, and your continued investment in Savannah. Your hopes and needs shape our priorities and remind us why this work matters.

Savannah is a remarkable city with extraordinary potential. We have a strong foundation, a diversified economy, a committed workforce, and a community whose character and resilience continue to distinguish us. While we must remain mindful of changing economic conditions and the challenges ahead, we should also be confident in the opportunities before us.

FY 2026 was the launch of Savannah GPS. FY 2027 is the year of Promises Kept. And our responsibility is to secure the future state of this organization and our community through disciplined execution, measurable results, and an unwavering commitment to our values. Together, we will continue to build a city government that is accountable to its residents, responsible with its resources, innovative in its approach, and exceptional in its delivery of public services.

Thank you for the opportunity to serve as City Manager of the greatest city in the world. I look forward to continuing our work with the Mayor and City Council, Team Savannah, and our community as we protect what makes Savannah special, fulfill the commitments we have made, and position our city for a stronger and more prosperous future.

Respectfully submitted,

Joseph A. "Jay" Melder
City Manager

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Mission Statement & Core Values

OUR MISSION

Savannah will be a **safe**, environmentally **healthy**, and economically **thriving** community for **all**.

CORE VALUES

- **Equity**
- **Communication**
- **Community Engagement**
- **Innovation**
- **Execution**
- **Transparency**
- **Accountability**
- **Partnerships** *(including Regional Partnerships)*

The Past, Present, and Future

Budget decision builds on the past, shapes the present, and determines Savannah's future.



PAST
Built on Discipline

- Delivered large annual budgets without using reserves
- Prioritized long-term results over short-term reactions



PRESENT
Positioned with Options

- FY26 exposed pressures from inflation, weaker consumer spending, rising costs, and soft revenue
- Budget aligned with Savannah GPS



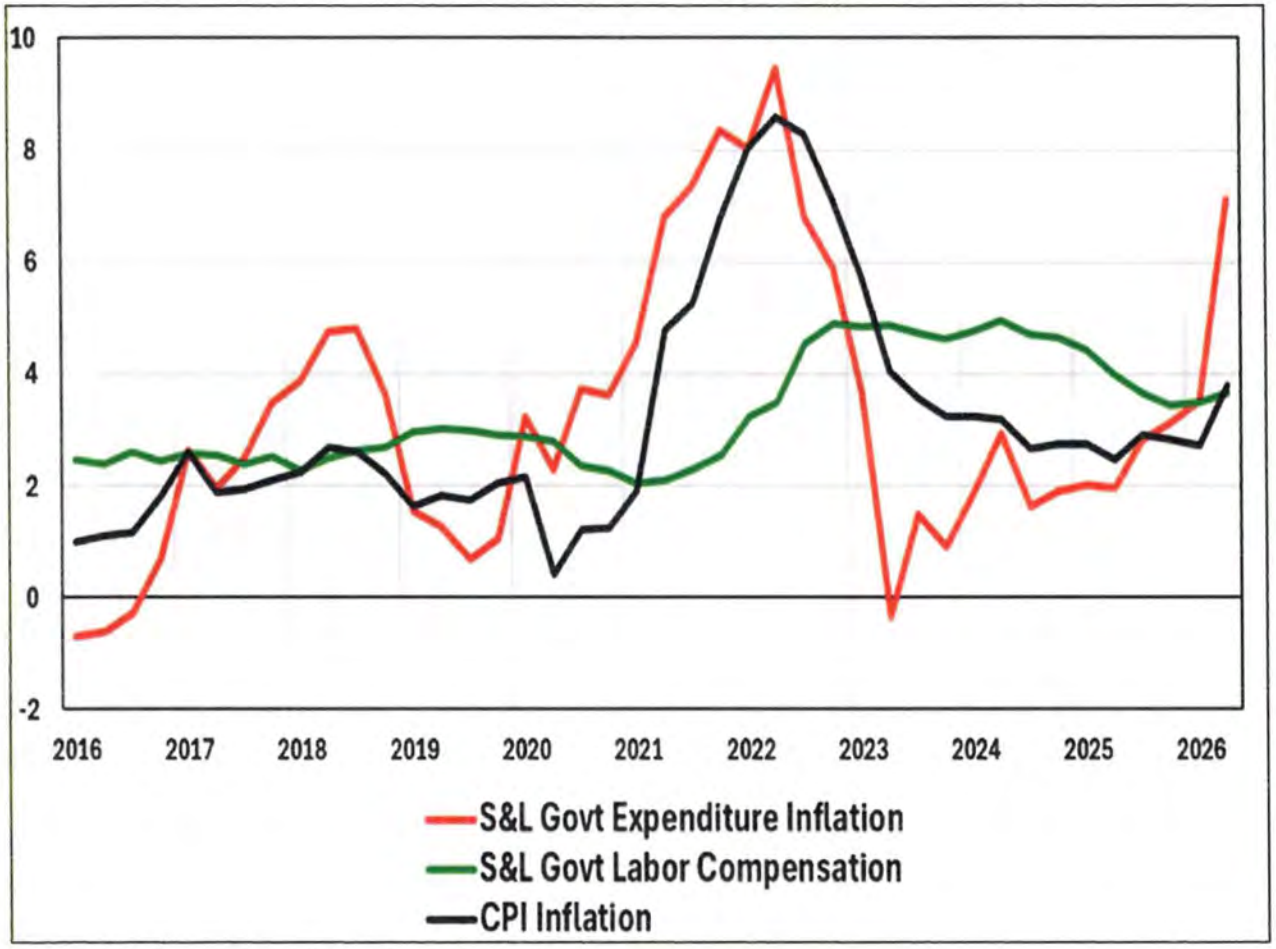
FUTURE
Prepared for What's Next

- Protect essential services and investments needed to deliver results
- Modernize to strengthen service delivery and preserve flexibility
- Protect against expenditure policies that impact FY28 and beyond

Present choices set the baseline. Our responsibility is to honor what we have promised while preparing for what comes next.

Economic Outlook

GOVERNMENT COST PRESSURES | 2016–2026



Source: Dr. Toma, Georgia Southern University Economic Update, October 12, 2026

01 CPI vs. Government Costs

CPI inflation does not match the cost inflation faced by state and local government

02 Higher Cost Pressures

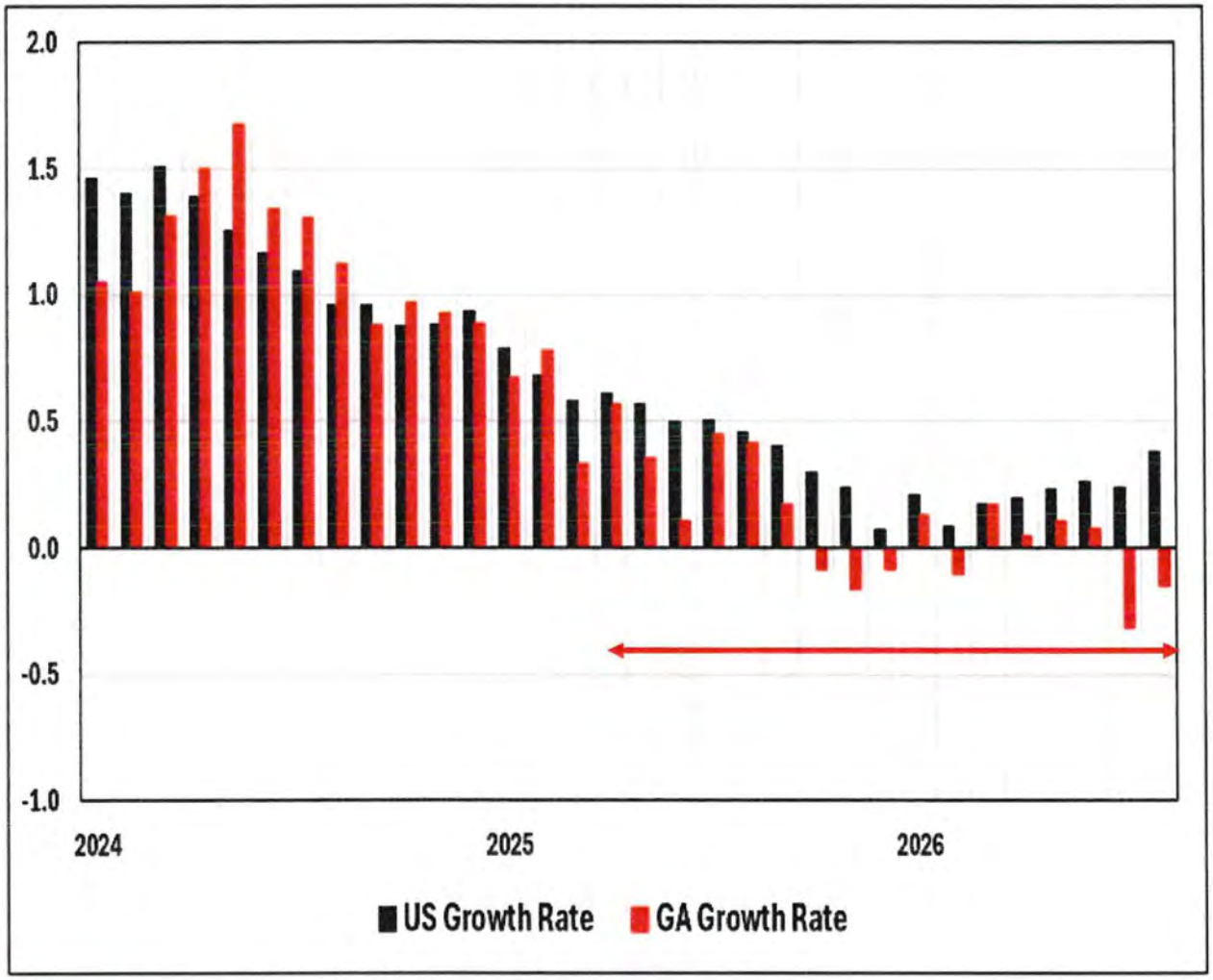
Government inflation is typically higher, excluding 2022–2025

03 Labor Cost

Recent government cost pressures have been driven by labor costs

Economic Outlook

U.S. and Georgia Employment YoY Growth Rates



Source: Dr. Toma, Georgia Southern University Economic Update, October 12, 2026

KEY ECONOMIC TAKEAWAYS

Historical Trend

Georgia generally outperforms the national growth

Before 2024

+0.6%

GA Grew Faster on Average

After 2024

−0.1%

GA Grew More Slowly

2026 OUTLOOK

U.S. +0.4% **GA −0.5%**

Economic Outlook

Municipal Cost Pressures

01 Inflation pressure expected for another 2–3 years

02 Higher borrowing costs

03 Rising operating costs

Property Tax Digest vs. Operating Inflation

Georgia counties and municipalities are seeing property tax digest growth roughly match or lag government operating-cost inflation.

3-Year Median Property Tax Digest Growth



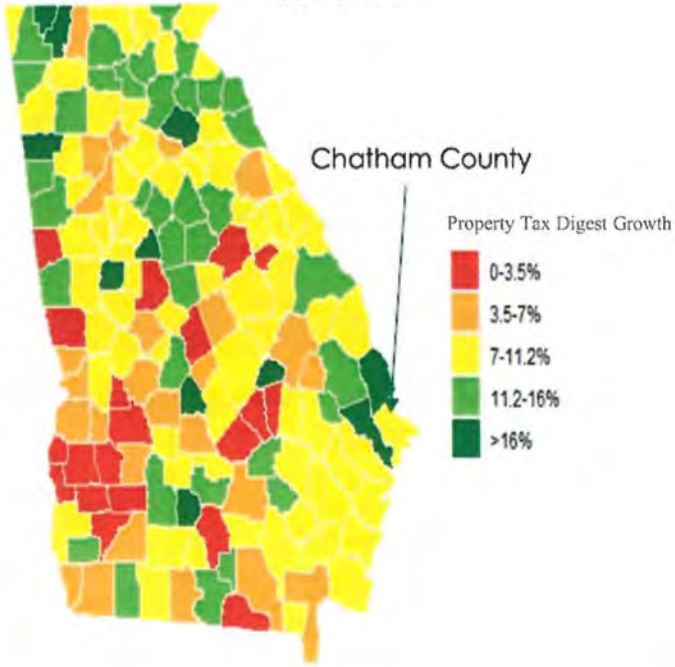
9.5%

3-Year Government Operating Inflation



11.2%

Georgia Property Tax Digest Growth



Source: Dr. Toma, Georgia Southern University Economic Update, October 12, 2026

Budget By The Numbers

BALANCED
$691M
ACROSS ALL FUNDS

2,703.45
Full-time equivalent employees
(Static Headcount)

2.5%
COLA / Step increase

11.749
City's lowest Millage Rate since 1987

$185M
of 2027 Capital Improvements Projects

City-Wide Strategic Plan
"Savannah GPS"

$319M
of General Fund 2027 Spending

First Full Year Stormwater Utility

$754M
2027-2031 Capital Improvements Projects

DRAW FROM GENERAL FUND RESERVES

$28M
for comprehensive medical benefits

$18.9M
to the Pension Fund

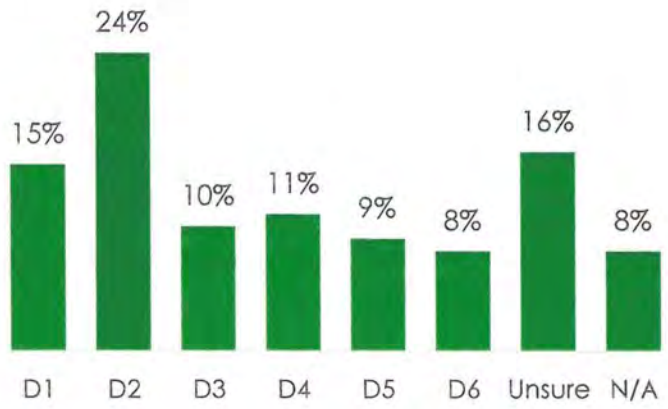
Speak Out Savannah: Satisfaction Survey

552 SURVEY RESPONSES
Citywide Participation

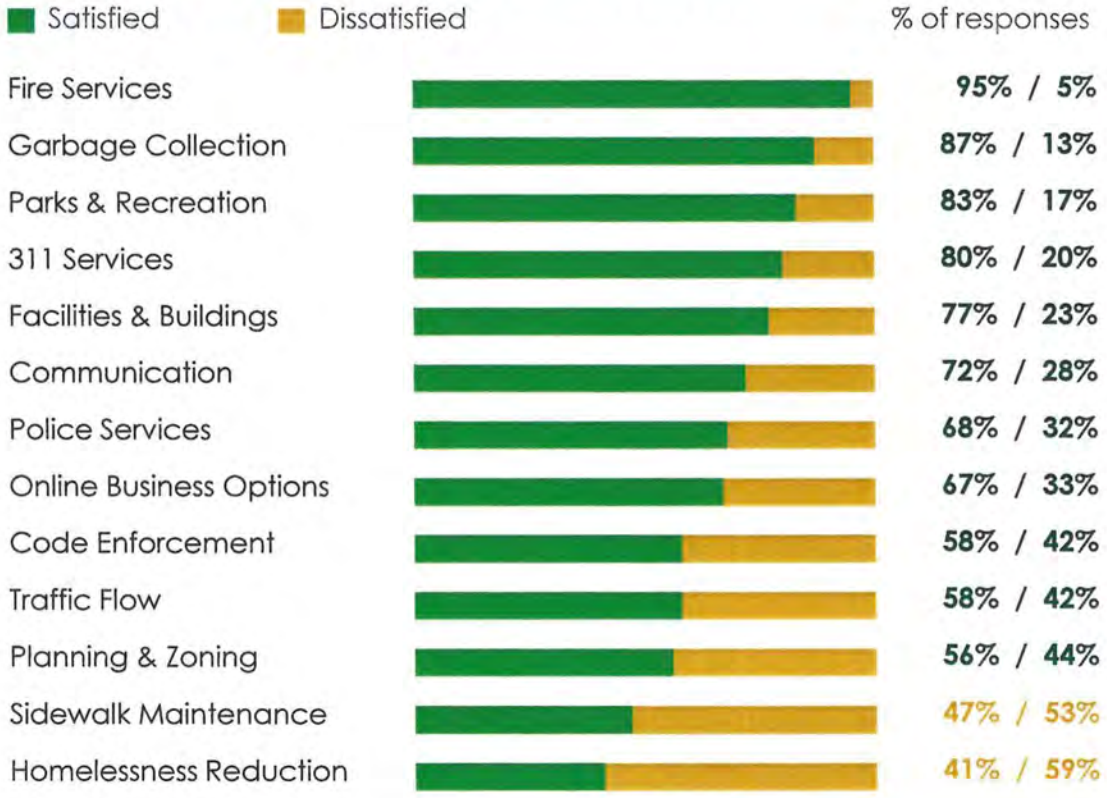
56% SURVEY RESPONSES
Excellent or Good Rating

DISTRICT DISTRIBUTION

Share of survey responses



SATISFACTION & DISSATISFACTION



SURVEY PARTICIPATION

All six districts represented; District 2 leads with 24% of responses.

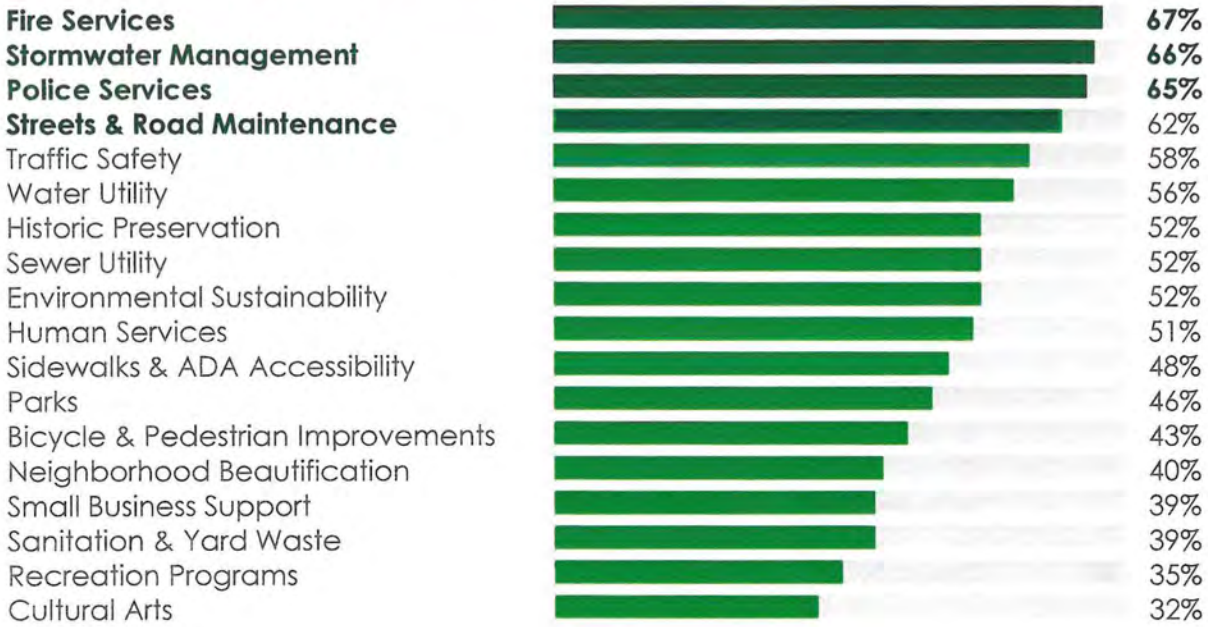
8 of 13 services exceeded two-thirds satisfaction.

Speak Out Savannah: High Priorities

RESIDENT PRIORITIES

Public Safety & Infrastructure Lead City-wide Priorities

Citywide High Priorities



TOP CITYWIDE PRIORITIES

67% Fire Services

66% Stormwater Management

65% Police Services

62% Streets & Road Maintenance

Top Neighborhood Investments

55% Crime Prevention

53% Police Visibility

49% Street Repairs

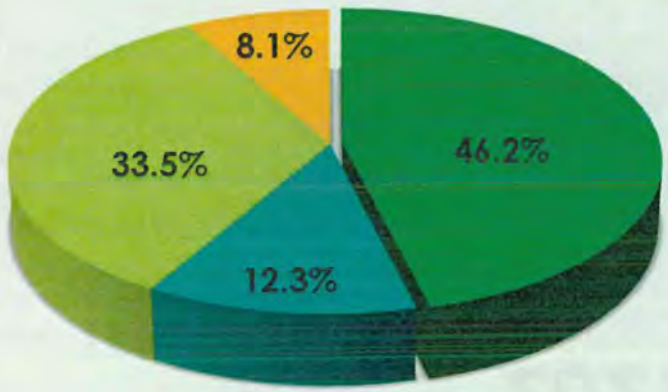
48% Sidewalk Repairs

45% Park Maintenance & Playgrounds

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2027 Proposed Budget Overview

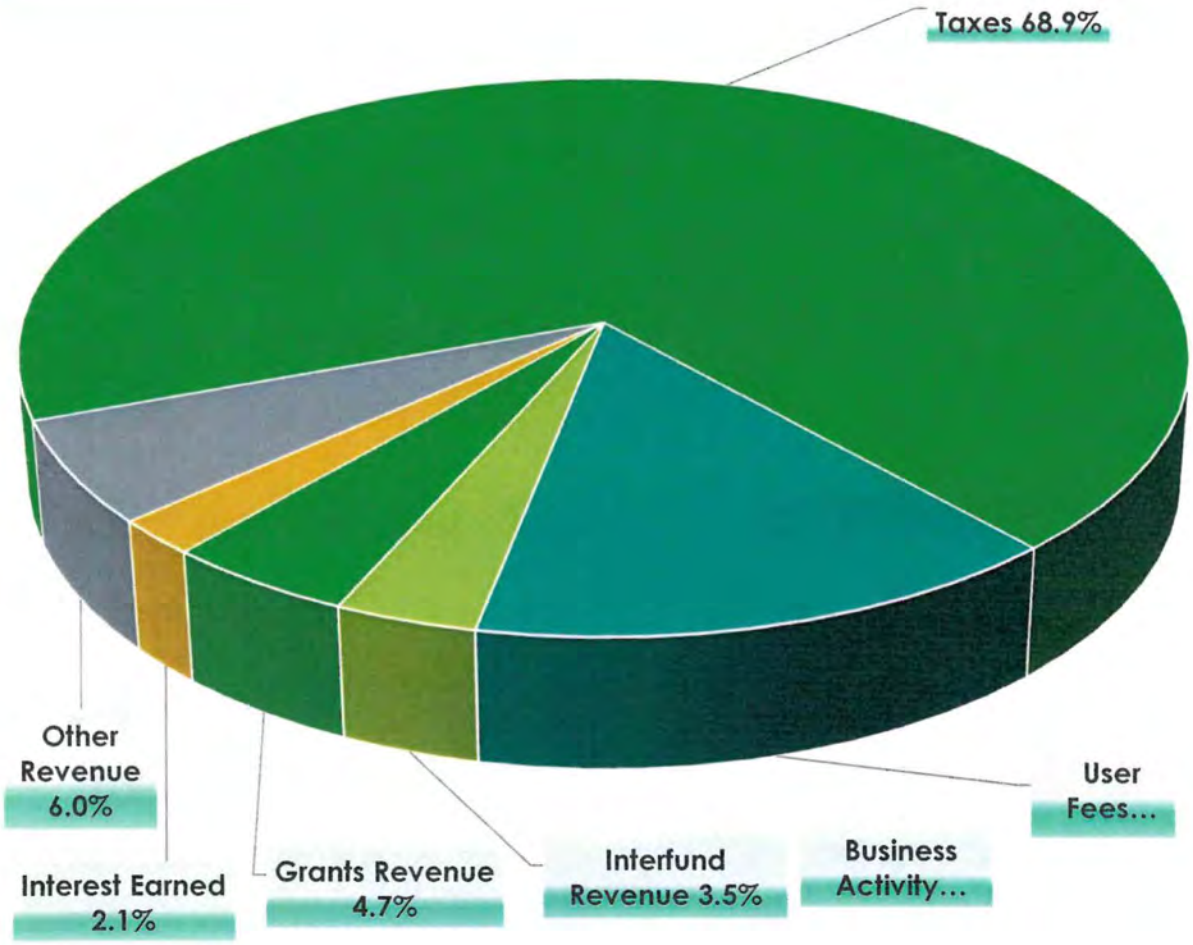
COST TO PROVIDE SERVICES



Expenditures by Fund	Actual 2025	Projected 2026	Proposed 2027	% Change 2026 - 2027
General Fund Total	**$294,714,531**	**$315,737,719**	**$318,986,594**	**1.0**
Special Revenue Funds				
Community Development	10,845,988	10,650,494	10,190,803	(4.3)
Grant	10,398,340	21,082,942	20,052,793	(4.9)
Hazardous Material Services	772,347	872,881	888,066	1.7
Hotel Motel Tax	47,090,936	48,410,000	48,410,000	-
Motor Vehicle Rental	3,403,220	3,400,000	3,400,000	-
Per Occupied Room	1,744,101	1,803,530	1,821,566	1.0
Recorder's Court Technology	22,000	75,000	75,000	-
Special Revenue Fund Total	**$74,276,932**	**$86,294,847**	**$84,838,228**	**(1.7)**
Enterprise Funds				
Civic Center Services	5,592,323	5,655,285	5,865,051	3.7
I&D Water Services	14,858,698	14,000,595	16,949,269	21.1
Parking Services	29,749,170	27,357,508	29,735,652	8.7
Solid Waste Services	41,858,846	45,477,527	48,042,718	5.6
Stormwater Services	-	2,667,000	14,994,851	462.2
Water & Sewer Services	108,289,053	111,145,271	115,709,461	4.1
Enterprise Fund Total	**$200,348,090**	**$206,303,186**	**$231,297,002**	**12.1**
Internal Services Funds				
Computer Purchase	1,183,540	2,482,489	1,423,520	(42.7)
Internal Services	24,318,682	26,907,306	26,580,467	(1.2)
Radio Purchase	355,760	193,596	305,000	(57.5)
Vehicle Purchase	23,924,700	31,118,231	27,373,074	(12.0)
Internal Services Fund Total	**$49,782,682**	**$60,701,622**	**$55,682,061**	**(8.3)**
Total Expenditures	**$619,122,235**	**$669,037,374**	**$690,803,885**	**3.3**

General Fund Revenues

Where Does the Money Come From?



CATEGORY	FY27 PROPOSED
Taxes	219,641,446
User Fees	47,252,011
Business Activity	63,000
Interfund Revenue	11,260,618
Grants Revenue	15,028,269
Interest Earned	6,700,00
Other Revenue	19,041,250
TOTAL REVENUE	**$318,986,594**

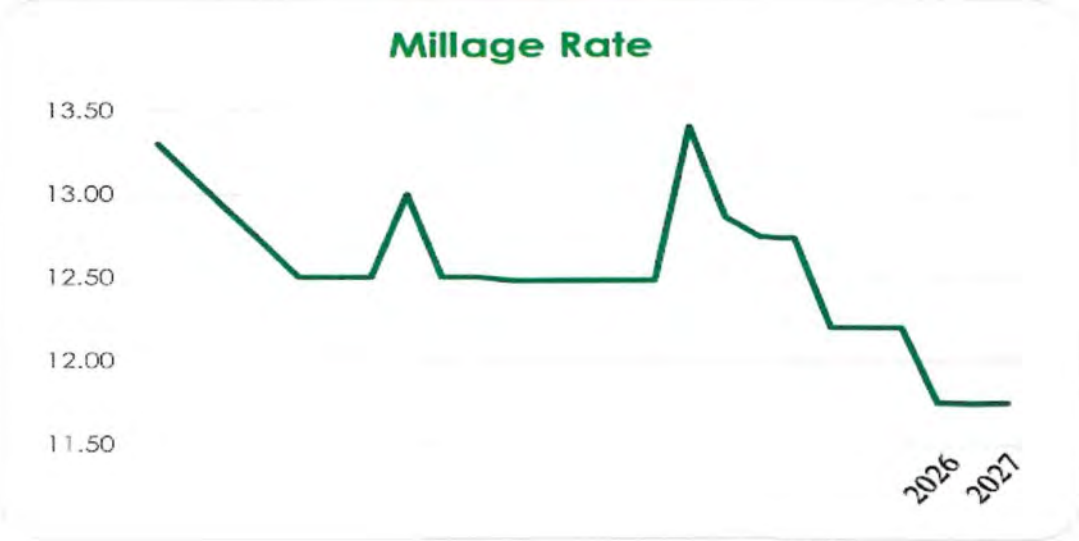
Taxes

TAX CATEGORY	FY25 ACTUAL	FY26 PROJECTED	FY27 PROPOSED
Property Taxes	$115,689,336	$120,448,283	$122,585,164
Sales Tax	$64,780,090	$63,500,000	$63,500,000
Other Taxes	$31,315,126	$32,080,857	$33,556,282
TOTAL TAX REVENUES	**$211,784,552**	**$216,029,140**	**$219,641,446**

FY27 PROPOSED MILLAGE

11.749 mills

Maintaining the current property tax rate



Competitive Grant Funding

A Five-Year Step Change in State and Federal Awards

$146.5M	$12.6M	11 x	$17.2M
Competitive Awards (2022–2026)	previous five years (2016–2021)	Increase in Award totals	State Funding Partnerships

Highlights by Year

2022	2023	2024	2025	2026
$3.4M	$6.37M	$18.8M	$89.9M	$21.34M

2022

- ✓ **$3.0M** Truman Linear Trail Phase II

2023

- ✓ **$1.5M** CDC Action
- ✓ **$720K** MLK flyover
- ✓ **$2.6M** Stormwater Planning

2024

- ✓ **$12.5M** SS4A 37th St.
- ✓ **$1.8M** Reconnecting Communities
- ✓ **$2.0M** SS4A digital twin
- ✓ **$2.5M** OneGeorgia
- ✓ **$3M** Sanitation & Sewer

2025

- ✓ **$1.5M** Move-In Ready Homes
- ✓ **$14.0M** Benton Blvd
- ✓ **$73M** GEFA Grant

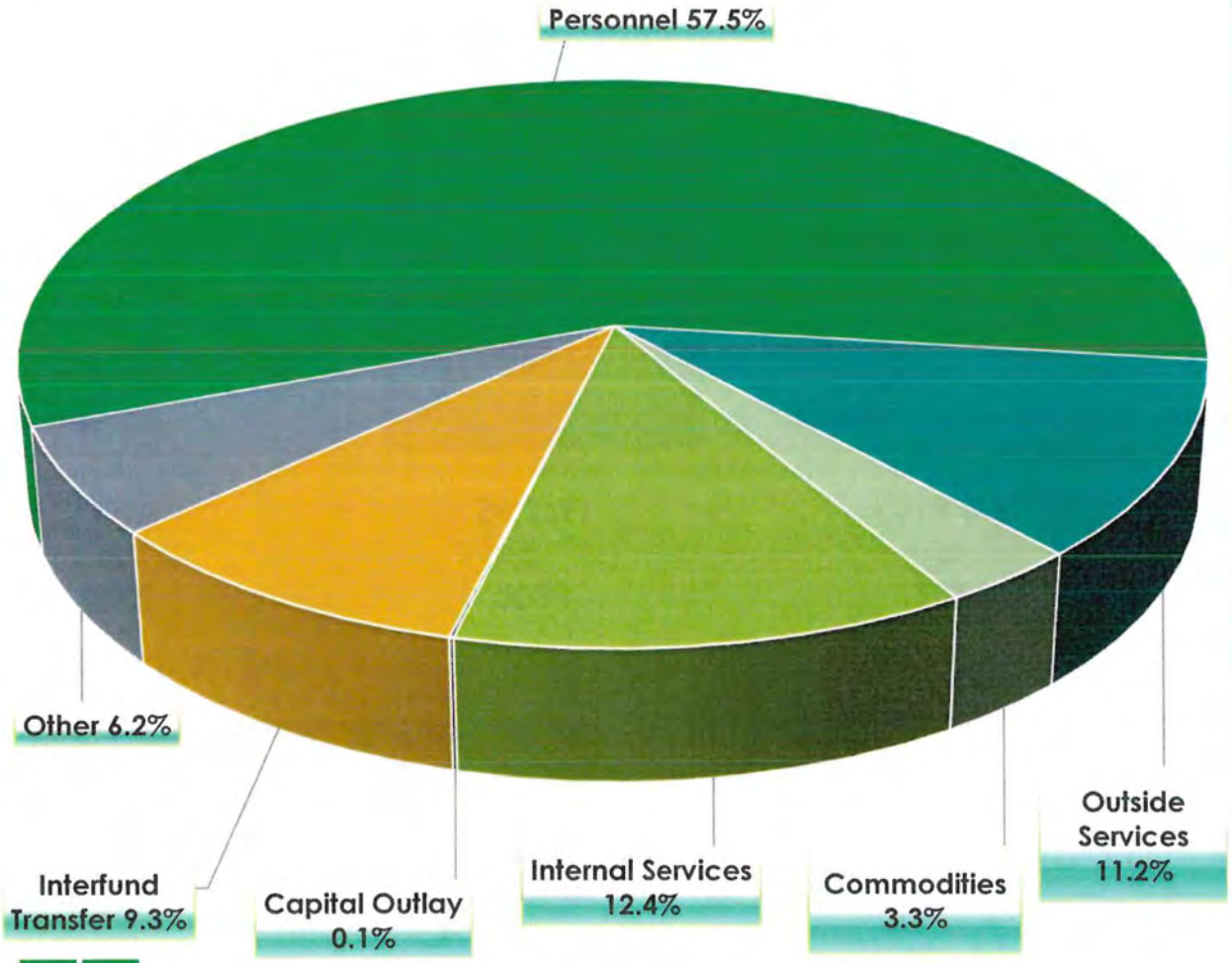
2026

- ✓ **$1.0M** IFAC Bay St
- ✓ **$11.3M** INFRA DeRenne
- ✓ **$2.24M** MPO
- ✓ **$700K** Ferry System Support
- ✓ **$2.2M** Stormwater
- ✓ **$1.3M** Reservoir Rehab

- ❑ $142.5M excludes the $46.7M BRIC award and the $250M Solar for All Coalition Award (statewide), both later revisited by the federal government, and excludes a pending state replacement award for the BRIC Grant.
- ❑ Federal funding opportunities increased during this time through the American Rescue Plan, Bipartisan Infrastructure Law, and Inflation Reduction Act.

General Fund Expenses

Where Does the Money Go?



CATEGORY	FY27 PROPOSED
Personnel Services	183,266,753
Outside Services	35,780,955
Commodities	10,587,948
Internal Services	39,571,332
Capital Outlay	321,000
Interfund Transfers	29,769,748
Other Expenses	19,688,858
TOTAL EXPENSES	**$318,986,594**

2027 Planned Capital Investments

By Improvement Category

Water & Sewer	$133,340,000
Stormwater	$21,950,000
Public Building	$13,705,000
Recreation	$5,980,000
Community Development	$3,714,758
Transportation	$4,591,934
Park & Tree (Includes Cemetery, and Squares & Monuments)	$324,000
Other (Includes investments that fall outside the established capital improvement categories)	$1,305,000



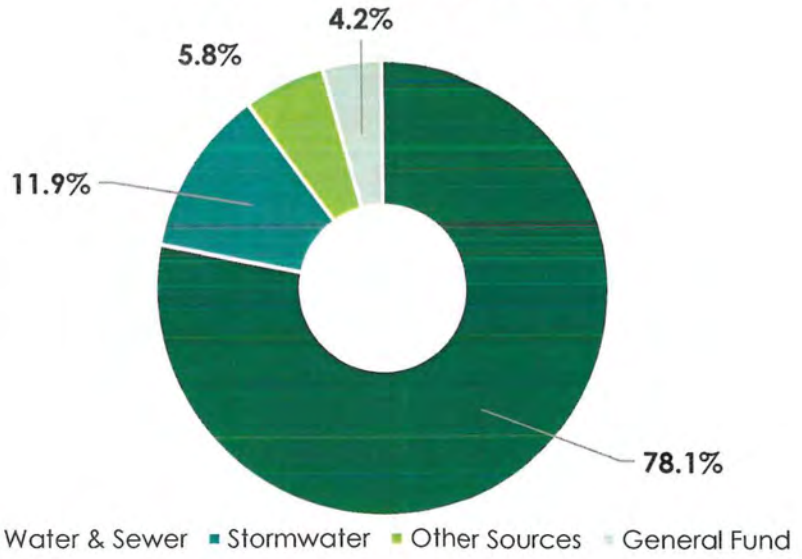
2027 Capital Investments: Where the Funding Comes From

General Fund	$7,770,000
Water & Sewer Fund	$144,350,000
Stormwater Fund	$21,950,000
Parking Fund	$1,705,000
Civic Center Fund	$500,000
Tourism Product Development	$4,329,758
SPLOST VIII	$4,305,934

2027 Proposed Total

$185M

Funding Composition



Key Takeaway

Together, the Water & Sewer and Stormwater Funds provide approximately 90% of proposed 2027 capital funding.

2027-2031 Planned Capital Investments

By Improvement Category

Water & Sewer	$351,700,000
Stormwater	$73,950,000
Solid Waste	$5,900,000
Public Building	$72,097,000
Recreation	$48,945,029
Community Development	$65,214,758
Transportation	$83,520,544
Civic Center	$41,600,000
Park & Tree (Includes Cemetery and Squares & Monuments)	$7,265,766
Other (Includes investments that fall outside the established capital improvement categories)	$4,120,000



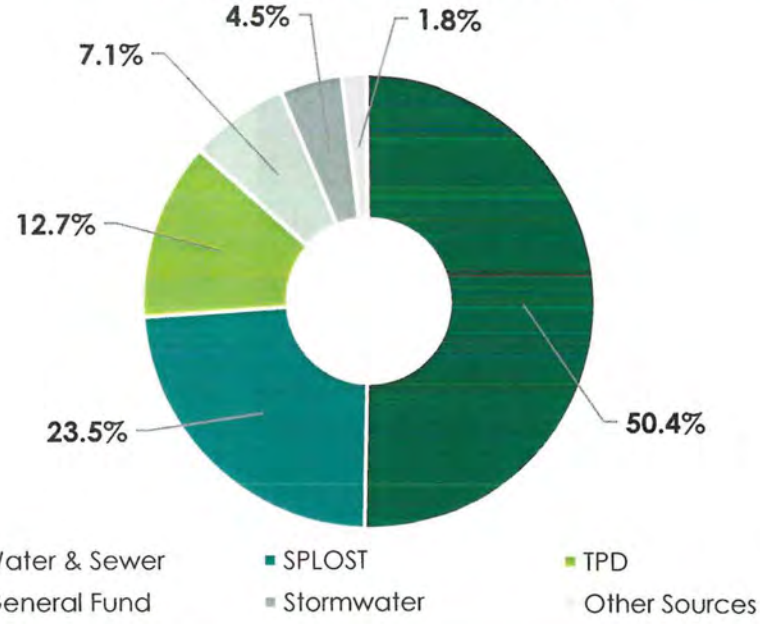
2027-2031 Capital Investments: Where the Funding Comes From

General Fund	$53,467,405
Water & Sewer Fund	$380,220,000
Stormwater Fund	$33,950,000
Solid Waste Fund	$5,900,000
Parking Fund	$7,390,000
Civic Center Fund	$500,000
Tourism Product Development	$95,429,758
SPLOST VIII	$177,455,934

2027-2031 Proposed Total

$754M

Funding Composition



Key Takeaway

The Water & Sewer Fund provides approximately half of the proposed five-year capital funding, followed by SPLOST VIII (23.5%) and Tourism Product Development (12.7%)

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Sustaining Our Investments. Managing Our Commitments

Proposed
Enterprise Funds & Debt Service Requirements

Beyond the General Fund

Enterprise operations and responsible debt management play an essential role in sustaining critical infrastructure, supporting essential services, and preserving the City's long-term financial health.

THREE PILLARS OF LONG-TERM FINANCIAL HEALTH

01

Enterprise Fund Sustainability

Maintains financially sound business-type operations.

02

Debt & Capital Commitments

Manages outstanding obligations while planning for future financing needs and strategic investments.

03

Credit Strength & Financial Flexibility

Preserving strong credit ratings and the financial capacity to address our evolving infrastructure needs.

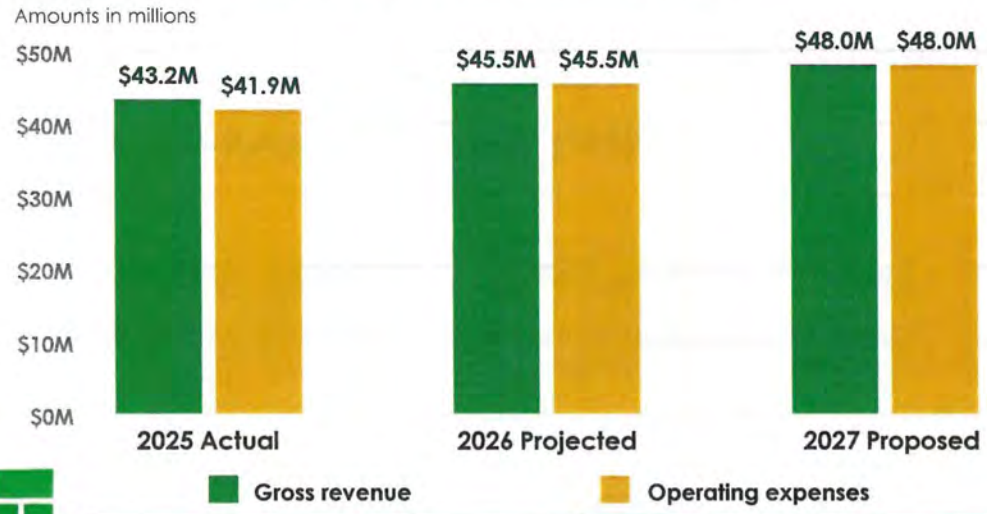
Solid Waste Fund

SOLID WASTE RATES

2026 vs. 2027

Rate / Fee	2026	2027
Residential Service		
Base Charge (monthly)	$42.81	**$44.95**
Commercial Disposal Fee		
Per Cubic Yard (CY)	$5.69	**$5.98**
Commercial Collection Fee ($/CY)		
River Street	$7.86	**$8.26**
Downtown Lanes	$7.35	**$7.72**
2–15 CY	$4.99	**$5.24**
16–47 CY	$4.40	**$4.62**
48–95 CY	$3.90	**$4.10**
96+ CY	$3.07	**$3.22**
School Board	$2.42	**$2.54**

REVENUE & EXPENDITURE OVERVIEW



2027 OPERATING OUTLOOK

- Rates increase approximately 5% from 2026.
- No General Fund subsidy projected for 2026 or 2027.
- Preparing to close Dean Forest Landfill cells 1A–1C.
- Expanded landfill capacity is expected to provide approximately 24 years of capacity.

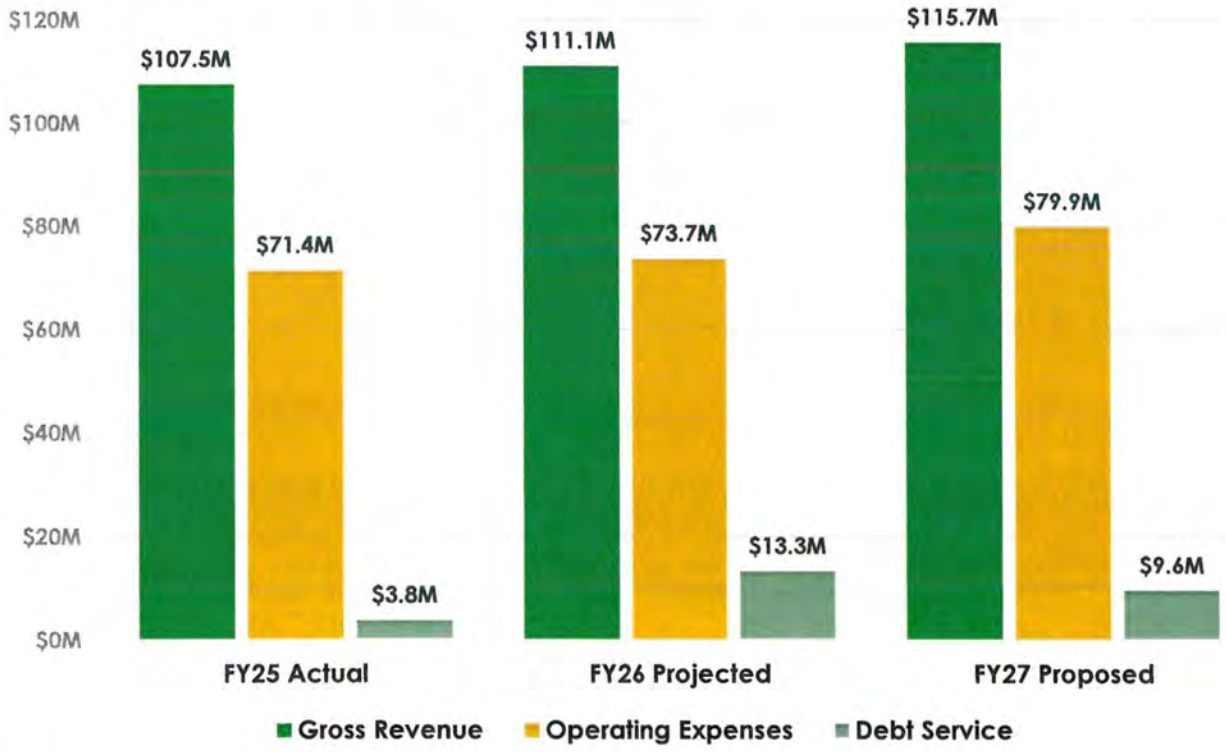
Water & Sewer Fund

FY27 Proposed Revenue, Expenses, and Debt Coverage

2027 GROSS REVENUE	2027 OPERATING EXPENSES	2027 DEBT SERVICE	2027 DEBT COVERAGE
$115.7M	$79.9M	$9.6M	3.73×

Revenue, Expenses, and Debt Service

Amounts in millions



2027 to 2031 Plan

- Average rate increase of 7.05 percent
- Projected debt issues total $276.7 million
- New project budgets in the five-year CIP total $380.2 million

Debt Coverage

- FY25 Actual 9.61x; FY26 Projected 2.82x; FY27 Proposed 3.73x
- Minimum of 1.70x supports the bond issues.

Revenue exceeds operating expenses and debt service because the balance is the capital contribution: FY27 revenue of $115.7M less operating expenses of $79.9M and debt service of $9.6M leaves **$26.2M**, for capital projects.

Credit Ratings

Governmental Debt Outstanding & 2027 Debt Service

ORIGINAL BOND ISSUES	OUTSTANDING AT 12/31/2026	2027 DEBT SERVICE
$92.45M	**$63.14M**	**$8.01M**

Enterprise Debt Outstanding & 2027 Debt Service *(Solid Waste, Parking Services, Civic Center, Water & Sewer)*

ORIGINAL BOND ISSUES	OUTSTANDING AT 12/31/2026	2027 DEBT SERVICE
$457.25M	**$389.74M**	**$31.09M**

General Obligation	Water & Sewer
MOODY'S	MOODY'S
Aaa	**Aa1**
S&P GLOBAL	S&P GLOBAL
AA+	**AA+**

SAVANNAH GPS:

City Council Visioning Session established the foundation



Goal 1. Increase Public Safety and Our Collective Sense of Security

The City of Savannah will strive to enable Savannahians to live, work, and play in safe neighborhoods and have a strong sense of community safety through key investments in effective public safety initiatives.

Goal 2. Invest in Equitable Community Development and Resiliency

The City of Savannah is dedicated to building strong neighborhoods, protecting housing, and promoting the well-being of all residents while celebrating our unique and diverse cultures and supporting individuals, families, and communities.

Goal 3. Expand Economic Access, Opportuni and Vitality for All

The City of Savannah is dedicated to expanding economic security for all residents by ensuring everyone has fair access to economic opportunities. We strive to grow our local economy by supporting local businesses and entrepreneurs and spearheading programs, policies, and actions that create and protect good-paying jobs and make it easier to do business in the City of Savannah.

Goal 4. Develop World Class Livable Environment and Infrastructure

The City of Savannah will make equitable investments in our infrastructure and built environment to create strong, resilient communities, support a thriving economy, and protect our environment.

Goal 5. Improve Quality of Life by Raising Municipal Service Standards

The City of Savannah is committed to improving the quality of life for residents by raising the standard of upkeep and maintenance of public spaces and rights-of-way, and by providing high-quality residential services that promote healthy, vibrant and peaceful neighborhoods.

Goal 6. Always Be a High-Performing Government

The City of Savannah will provide exceptional municipal services that are responsive, inclusive, and innovative. We will partner with citizens and businesses in the development of solutions for the community, practice sound fiscal management and do all things with integrity, transparency, and accountability.

Savannah GPS Strategic Plan



Public Engagement

- Community Engagement Kick-Off Session
- District Engagement Sessions
- Online Community Survey
- Youth Feedback Session
- Local Clergy Session
- City Employee Feedback
- Online Public Comment Period
- First Public Hearing
- Savannah At Night Town Hall Presentation

Adopted June 2025

Savannah GPS:
Planning for Action

Task 1: Break Down Silos and Build Up Teams

- 50+ City departments & divisions
- 300+ Staff (chiefs, directors, managers, key staff)
- 30+ Planning sessions
- 12-15 Breakout groups per session







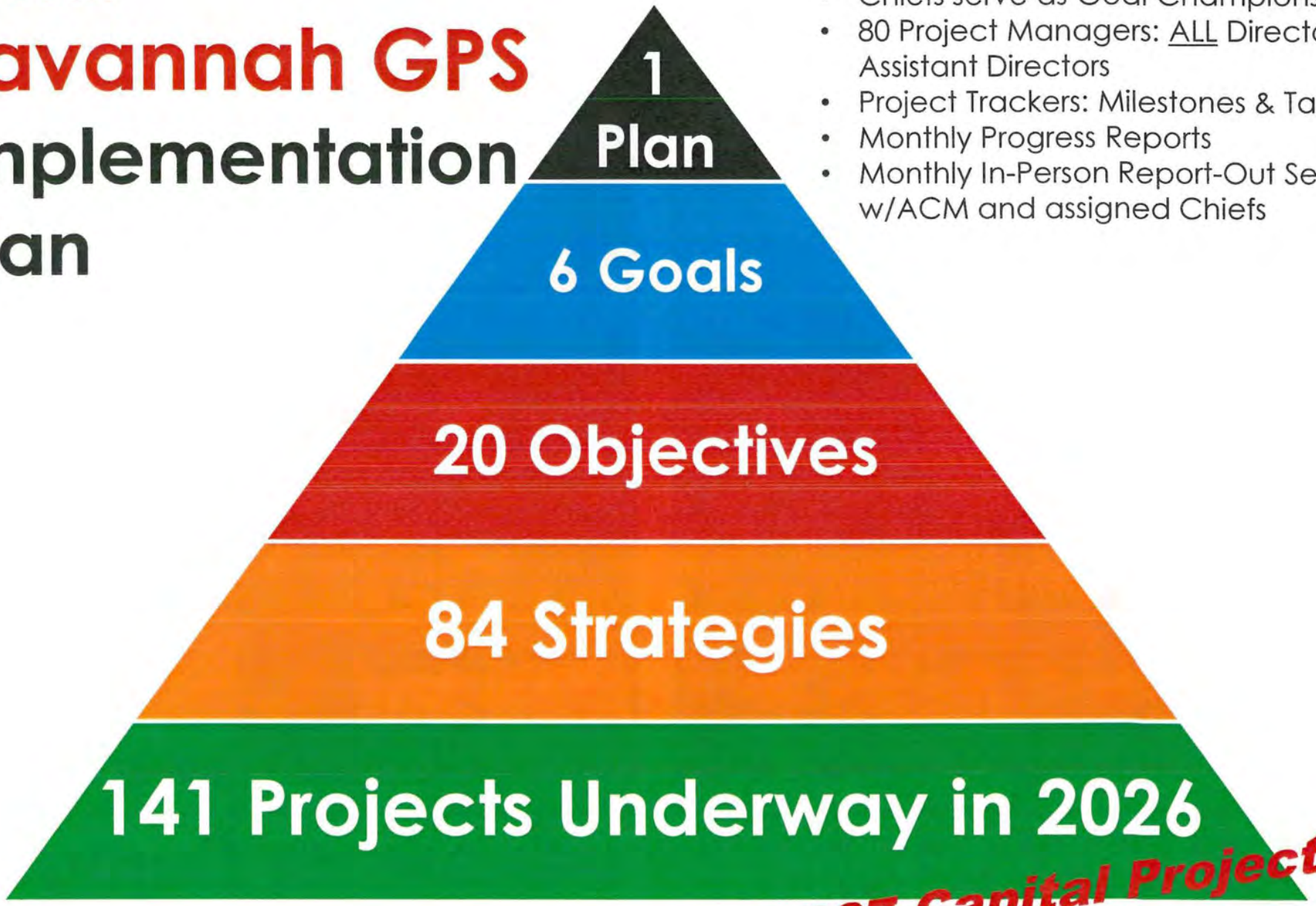


Result:

Savannah GPS Implementation Plan

Managing Plan Implementation

- Chiefs serve as Goal Champions
- 80 Project Managers: ALL Directors & Assistant Directors
- Project Trackers: Milestones & Tasks
- Monthly Progress Reports
- Monthly In-Person Report-Out Sessions w/ACM and assigned Chiefs



Savannah GPS Projects Completed & Underway in 2026

GOAL 1: PUBLIC SAFETY AND SENSE OF SECURITY

GOAL 2: EQUITABLE COMMUNITY DEVELOPMENT AND RESILIENCY

GOAL 3: ECONOMIC ACCESS, OPPORTUNITY & VITALITY

GOAL 4: LIVABLE ENVIRONMENT AND INFRASTRUCTURE

GOAL 5: QUALITY OF LIFE AND MUNICIPAL STANDARDS

GOAL 6: HIGH PERFORMING GOVERNMENT

- Expanding Public Engagement in City Budget Planning and Transparency
- Outside Funding Growth Strategy – Securing Additional Funds to Support City Priorities
- City Vehicle Fleet Right-Sizing – Improving Fleet Planning/Utilization & Reducing Costs
- Software Applications Portfolio Management – Reducing Redundancy and Costs
- Outside Temporary Staffing – Process Management and Standardization
- Utility Billing System Modernization Project
- ACH Payment System Implementation Project (electronic funds transfer system)
- Recorders Court - Customer "Online Self-Service" Utilization/Expansion
- Core Financial Systems Modernization (ERP)
- City STAT – Data analytics tools to track performance & inform decision-making
- New Unified Organizational Performance Management
- Diversity, Equity and Inclusion (DEI) Analytics & Employee Engagement Strategy
- Citywide Core Learning Pathways for all City Employees
- Short and Long-term Facility Master Planning

Public Safety & Sense of Security













Savannah Vision Zero Traffic Safety Program

SAVZ



Goal 1. Public Safety and Sense of Security

Objective 1. Drive down violent crime, end preventable deaths, and improve community safety.

Savannah Police Department

Savannah Fire Department

Office of Neighborhood Safety & Engagement

Savannah Department of Transportation

Felony Arrest Warrants **133**	Recovered Stolen Guns **9**	Marijuana Recovered **3.2 oz**
Money Recovered **$30,594**	Crack Recovered **310.12 g**	Fentanyl Pills Recovered **15.3 g**
Guns Recovered **81**	Total Staff Assigned **19**	Felony Arrests **152**

Violent Crime Task Force

Created 4/4/2026

Strategy 1: Drive Down Violent Crime… focusing on confiscating illegal firearms from the streets

**Data from 4/4/2026 to 10/31/2026*

Total Fire Blitz & Smoke Alarms

Strategy 2: End Preventable Deaths from fires through data –driven …

North Batt. Fire Blitz **30**	South Batt. Fire Blitz **29**	West Batt. Fire Blitz **4**
Smoke Alarms Installed **117**	Smoke Alarms Batteries Replaced **82**	

Goal 1. Public Safety and Sense of Security

Objective 1. Drive down violent crime, end preventable deaths, and improve community safety.

Savannah Police Department

Savannah Fire Department

Office of Neighborhood Safety & Engagement

Savannah Department of Transportation

ONSE High-Risk Response

Strategy 4: Foster Safe behavior in young people by supporting programs and services to help them reach full potential

59
Responses to Calls for Support

59
•Engagements with Youth & Their Families

25
•Youth/Young Adults accepted support

31
•Services provided to youth/young adults

Summer 2026 Program Results

145
Youth and Young Adults Participated in ONSE 2026 Summer Programs

$166,270
Earned by Summer Participants in ONES 2026 Programs

98%
Of participants do not return to involvement in violent crime

125 arrests
for **Possession of Firearm** by Convicted Felon

Prosecuted at State Level
73 Cases

Adopted by Federal Task Force Officers
19 Cases

Prosecuted at Federal Level
33 Cases

Federal and State Partnership Data

Strategy 5: Collaborate with Federal Agencies and Local Prosecutors to prioritize successful prosecution of all violent offenders

Goal 1. Public Safety and Sense of Security

Objective 1. Drive down violent crime, end preventable deaths, and improve community safety.

Savannah Police Department

Savannah Fire Department

Office of Neighborhood Safety & Engagement

Savannah Department of Transportation

VISION ZERO & Traffic Calming

Strategy 3: End preventable deaths from traffic crashes by improving transportation infrastructure, enhancing traffic management, strengthening law enforcement, and expanding public education

SAFER STREETS. SAFER COMMUNITIES.

CONNECTING CITYWIDE SAFETY GOALS WITH NEIGHBORHOOD-LEVEL ACTION





VISION ZERO

A citywide commitment to eliminating traffic fatalities and serious injuries.

2026:
6+ "Quick-Build" Safety Enhancement Projects

Savannah Vision Zero Traffic Safety Program

SAVZ

CITYWIDE STRATEGY

FOCUS Data • Infrastructure • Education • Enforcement





TRAFFIC CALMING

A neighborhood-focused approach to reducing speeding and improving residential street safety.

2026 (*as of 11/1*):
30 Permanent Speed Tables Installed
37 Temporary Speed Tables Installed

COMMUNITY-LEVEL ACTION

FOCUS Assessments • Resident Input • Engineering • Implementation

ONE SHARED GOAL

Safer streets for *everyone*.

Goal 1. Public Safety and Sense of Security

Objective 2. Build stronger community partnerships and improve transparency.

Savannah Police Department

Office of Neighborhood Safety & Engagement (ONSE)

Savannah Fire Department - Emergency Planning

Community Engagement

Strategy 4: Foster Safe behavior in young people by supporting programs and services to help them reach full potential



Camp Hero 37

Cadet Program 32

Camp Re-Ignite 9

Savannah Fire Community Engagement

Age Groups Reached	
Pre School	1141
Elementary	3701
Middle School	2249
High School	1930
Adults 18 – 65	4946
Over 65	1597

Youth Camp Participants 97

Savannah Impact 2026 Programmatic Data

Officer Led Mentoring Sessions 160

School Outreach Events 100

Re-Entry and Compliance Operations 130



Goal 1. Public Safety and Sense of Security

Objective 3. Provide public safety personnel with necessary tools, resources, and training to effectively meet modern challenges and enhance community protection.

Savannah Police Department

Savannah Fire Department

Real Estate and Capital Projects Department

Human Resources Department

Innovation & Technology Services

Real-Time Public Safety Center

Strategy 1: Expand the public safety technology program by enhancing the real-time safety center and leveraging advanced data analytics.

Expected Q1 2027





New Fire Training Facility

Strategy 2: Modernizing public safety facilities and upgrade safety equipment and fleet apparatus.

Expected Q3 2027

Recruitment and Retention

Goal 1. Public Safety and Sense of Security

Objective 4. Develop, implement, and maintain a comprehensive strategy to recruit, retain, and develop a diverse and highly qualified public safety workforce.

Savannah Police Department

Savannah Fire Department

Human Resources Department

Comprehensive Onboarding Process Map Developed by SPD Recruiting Unit

Zero Vacancy Stat
Reduced 50 vacancies & highest retention rate in 5 years

Expanding Lateral Program to Criminal Investigations Division

63 Officers Hired in 2026





Deputy Fire Chief Created and Filled

Lateral hiring process streamlined from 24 weeks to 10 weeks (60% reduction)

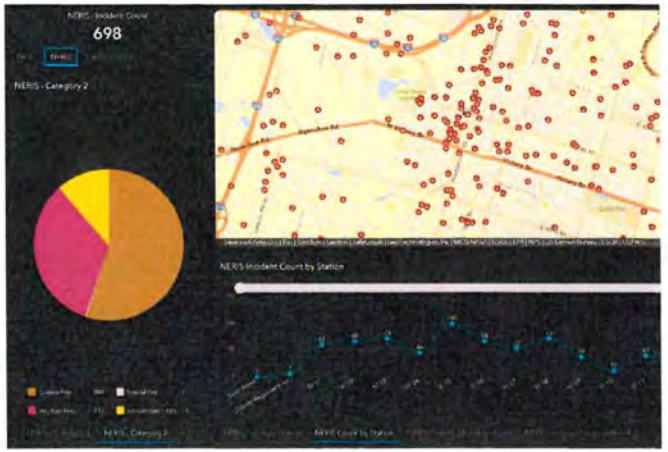
15 Laterals Hired in 2026

32 Recruits Graduated Recruit School in 2026

Looking Ahead to 2027

SFD Community Safety & Prevention

Performance & Accountability:
Use accreditation, operational assessments, data, and performance measures to guide continuous improvement and responsible resource allocation.
Goal 1.3.1





Targeted Community Risk Reduction: Expand data-driven fire prevention by 30% and neighborhood outreach in areas with the greatest vulnerabilities.
Goal 1.1.2



SFD Major Capital Improvements

New Burn Building / Training Tower:
State of the art Burn Building and Training Tower to enhance firefighter training, readiness, and safety.
Goal 1.3.2

Looking Ahead to 2027

Recruitment and Retention

Both the Fire and Police Departments will focus on recruiting talented personnel to protect our communities. We will use data to explore innovative programs, such as shift differential pay and incentives, to attract and retain these dedicated public servants.
Goal 1.4.2





Continued Focus: Reduction and Safer Community

Both the Fire and Police Departments will focus on ensuring that our communities remain safe. Our focus collectively is to utilize data to help us make informed decisions that will help us to efficiently and effectively deploy our staff and our resources. Although we cannot predict crime or fires, we will always remain ready to respond.

Goal 1. Public Safety & Sense of Security

FY27 Key Investments

PUBLIC SAFETY WORKFORCE INITIATIVES

$1.3M

Allocation

Investment in public safety workforce initiatives, including $400K for SPD sign-on, retention, and lateral entry bonuses; $300K for shift differential pay, and $600K for a firefighter recruit academy

FIRE READINESS

$1.2M

Keeps firefighters equipped and ready to respond, with scheduled replacement of protective gear, recruit outfitting, and fireground equipment so every call is answered safely and without delay to provide exceptional service to the community.

SAFE STREETS FOR ALL (SS4A)

$15M

Supporting Digital Twin technology and the 37th Street/Vision Zero Action initiatives (*Multi-Year Grant)

YOUTH PROGRAMS

$504.6K

To promote positive engagement and community safety

VIOLENCE REDUCTION GRANTS

$250K

Awarded to community partners to support violence prevention efforts in partnership with the Office of Neighborhood Safety and Engagement

COMMUNITY ENGAGEMENT

$296K

To assist with the strengthening of neighborhoods, businesses, schools, and surrounding establishments

100 DAYS OF SUMMER (*PUBLIC SAFETY RELATED ONLY*)

$274.7K

To continue the efforts to lower crime rates in youth











Community Development & Resiliency













Goal 2. Community Development & Resiliency

Objective 1. Expand access to housing affordability and availability, address homeless-ness.

Housing Services Department

Planning & Urban Design Department

Human Services Department

Interagency Council on Homelessness

Savannah Police Department

HOUSING CREATION & DEVELOPMENT

Housing Savannah Action Plan Investment Goals Met $56M invested | 950 dwelling units



COMPLETED - 916 MLK Jr.

- 16 affordable 2-bedroom apartments

COMPLETED - 1826 Florance

- 4 2-bedroom medically fragile apartments for households experiencing, homelessness.

COMPLETED - Charity Hospital & Florance Street Elementary

- 88 Low Income Housing Tax Credit apartments

IN PROCESS: 1700 Drayton Avenue

- 41 affordable apartments, LIHTC & SAHF Supported; Fall 2027 Construction Start

AWARDED: NEW LIHTC Projects

- 78 constructed dwellings/168 Renovated Dwellings; $60M+ investment in construction, SAHF supported

IN PROCESS: Legacy Fairgrounds

- Force Main and Lift Station work beginning November 2026; Approved SAHF Loan to support Construction



POLICY UPDATES INCREASE ACCESS

- Council approved Accessory Dwelling Unit (ADU) regulation changes resulted in 37 permits this year (Average value of $49,773; Total permit value $1.8M)

Goal 2. Community Development & Resiliency

Objective 1. Expand access to housing affordability and availability, address homeless-ness.

- Housing Services Department
- Planning & Urban Design Department
- Human Services Department
- Interagency Council on Homelessness
- Savannah Police Department

SUPPORTING OUR UNHOUSED: REDUCTIONS AND RESULTS

January 2026 Point In Time Count

- **478** Sheltered Persons
- **104** Unsheltered Persons
- **582** Total

FROM 2023* TO 2026

↓62%	↓59%	↓83%
Unsheltered Individuals	Chronically Homeless	Active Encampments

** Data begins at 2023 when ICH was fully established and operational*

THERAPUTIC DISRUPTION: URBAN CAMPING

566
citations issued under ordinance

130
people arrested under urban camping ordinance

86
people arrested only **1 time** for urban camping

Goal 2. Community Development & Resiliency

Objective 2. Implement initiatives that build resilience, improve health, and foster stronger community connections and civic responsibility.

- Human Services Department
- Recreation & Leisure Services Department
- Neighborhood Services Department
- Diversity, Equity, Inclusion & Accessibility Office

21 Community Members Participated in 2026 SAYS

16 Community Members reported an increase in knowledge of city operations

28 Community Volunteers Honored at Event

10 Departments Nominated Community Volunteers

93% of Volunteers reported feeling appreciated and motivated to continue

EMPOWERING NEIGHBORHOODS & RESIDENTS

- Successful launch of ***Savannah at Your Service*** Training Program
- Hosted **City-Wide Volunteer Appreciation Event**

ALL MEANS ALL: ENGAGING OUR UNDERREPRESENTED COMMUNITIES

Established memorandum of understanding between City and **The Pride Center**



Goal 2. Community Development & Resiliency

Objective 2. Implement initiatives that build resilience, improve health, and foster stronger community connections and civic responsibility.

Human Services Department

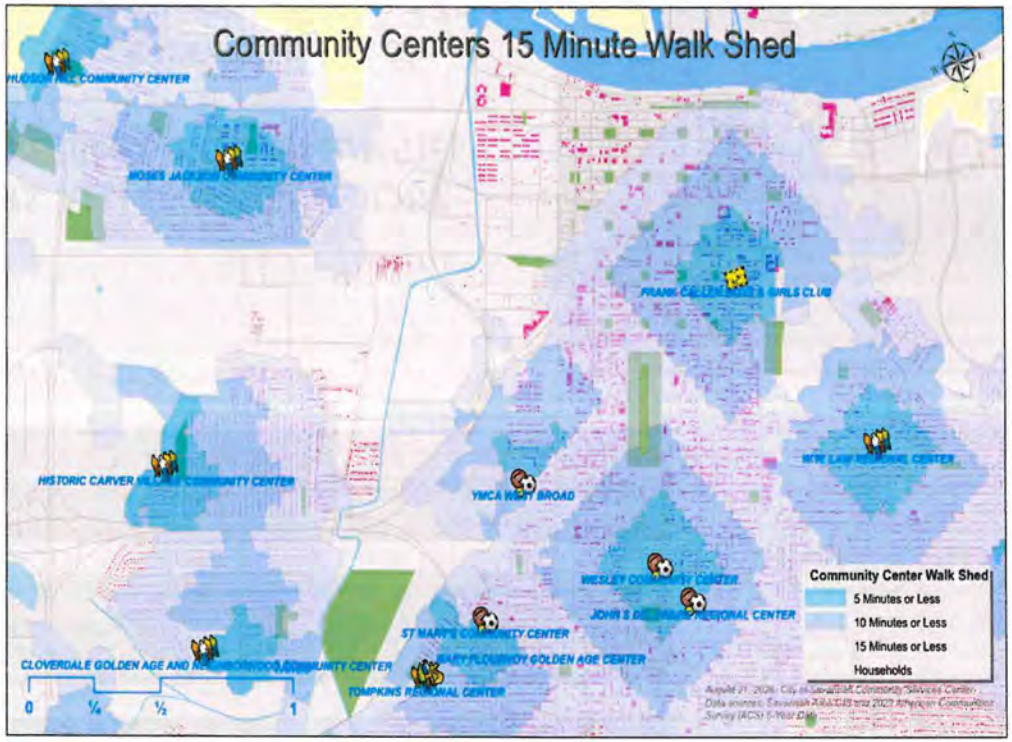
Recreation & Leisure Services Department

Neighborhood Services Department

Diversity, Equity, Inclusion & Accessibility Office

MAPPING OUR RECREATION & LEISURE SERVICES ASSETS

- **Learning** what services we have, what our partners provide, and what might be gaps
- Focusing in on our **underserved neighbors** & **missing community members**



IMPROVING HEALTH AND WELLNESS OF OUR COMMUNITY

- Learning more about the needs of our residents by launching
  - **Community-Wide Survey** *launching early-December 2026*
  - **Current Participant Survey**

Goal 2. Community Development & Resiliency

Objective 2. Implement initiatives that build resilience, improve health, and foster stronger community connections and civic responsibility.

Human Services Department

Recreation & Leisure Services Department

Neighborhood Services Department

Diversity, Equity, Inclusion & Accessibility Office

FROM FIELDS TO PROGRAMS INCREASING ACCESS TO YOUTH ATHLETICS



Sports-specific LED lighting



Basketball Court Resurfacing



Community Center Indoor Gym Renovations

Queen of the Court



ESports



Unified Football League



Girls Flag Football



Goal 2. Community Development & Resiliency

Objective 2. Implement initiatives that build resilience, improve health, and foster stronger community connections and civic responsibility.

Human Services Department

Recreation & Leisure Services Department

Neighborhood Services Department

Diversity, Equity, Inclusion & Accessibility Office

IMPROVING HEALTH AND WELLNESS OF OUR COMMUNITY THROUGH TECHNOLOGY: INTRODUCING CIVICREC

4,008 FAMILY ACCOUNTS REGISTERED

1,768 AQUATIC MEMBERSHIPS YTD

5,753 TOTAL PARTICIPANTS YTD

FALL PROGRAMS 2026

PROGRAM	PROPOSED CAPACITY	CURRENT REGISTRATIONS
Yoga for Teens	20	8
Kids Cooking (Delaware/Hudson)	20	18
Martial Arts	20	20
Boxing	20	20
Total	80	66

GOLDEN AGE PARTICIPANTS

CENTER	ACTIVE PARTICIAPNTS	CIVICREC REGISTRATIONS
Carver Heights Center	21	5
Cloverdale Center	74	12
Hudson Hill Center	34	10
Liberty City Center	66	13
Tatemville Center	24	4
Savannah Adult Daycare Center	25	10
Moses Jackson Center	38	14
Woodville Center	21	6
Windsor Forest Center	100	25
Crusader Center	27	10
Pennsylvania Avenue Resource Center (PARC)	115	47
Mary Flournoy Golden Age Center	65	10
Total	545	**156** (Sep = 73)

Goal 2. Community Development & Resiliency

Objective 3. Celebrate Savannah's unique and diverse cultures by promoting arts and celebrating our diverse communities.

Cultural Resources Department

Real Estate & Capital Projects Department

Office of Municipal Archives & History

REALIZING THE DREAM: CIVIC LEGACY PROJECT



MILESTONE 1: DEMOLISH THE ARENA

Overall Status: 57% Complete.

- The lead & asbestos abatement work is complete. The temporary kitchen and lobby concession areas are complete. Visible demolition of exterior arena walls to begin this week.

MILESTONE 2: HONOR THE MLK LEGACY

- Task 1 (Rename Civic Center): **100% Complete**
- Task 2 (Public event/re-dedication): **100% Complete** (MLK Weekend – January 2026)
- Task 3 (Salvage memory items): **100% Complete** – Archives collected identified memorabilia for preservation. Bricks, mounted arena chairs, and other commemorative items were distributed at the pre-demolition ceremony held on August 20, 2026.

Overall Status: Complete.

- The August 20 pre-demolition ceremony provided an opportunity to honor the Civic Center and Arena's history and distribute commemorative items prior to demolition.



Savannah Morning News

Goal 2. Community Development & Resiliency

Objective 3. Celebrate Savannah's unique and diverse cultures by promoting arts and celebrating our diverse communities.

Cultural Resources Department

Real Estate & Capital Projects Department

Office of Municipal Archives & History

PRESERVING OUR CITY'S HISTORY
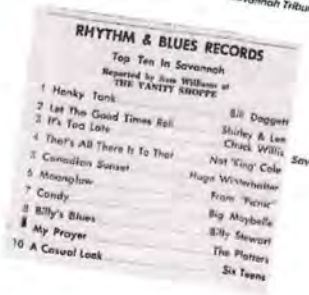
- Successful launch of ***StoryRoots: Mapping Savannah's History*** program
- District Three Community Memory Collection Events
- Updated Memory Partners Program



Walter S. Scott, Savannah Municipal Archives



Savannah Tribune, August 28, 1952



Savannah Herald, August 25, 1956

11

81

Total attendees of all tours provided

98.6%

of tour participants rated the experience positively

SHOWING OFF OUR COMMUNITIES ART & DIVERSITY

- Launch of Five Walking, Site and Driving Tours
  - Laurel Grove South Cemetery (Walking)
  - History of Whitefield and Taylor Squares (Walking)
  - Historical Nicholsonboro Baptist Church (Site)
  - Movies, Jazz, and Vaudeville: A Tour of the Sights and Sounds of West Broad Street (Driving)

Objective 3. Celebrate Savannah's unique and diverse cultures by promoting arts and celebrating our diverse communities.

Cultural Resources Department

Real Estate & Capital Projects Department

Office of Municipal Archives & History

SUPPORTING COMMUNITY ARTS & CULTURAL EVENTS

Launch of the Savannah Arts and Culture Calendar – focused on sharing Cultural Resource department events and events from nonprofit recipients of City Art's Grants



22,821

- Participants in the over 180 events hosted or supported by the Cultural Arts Center FY26

83,441

- Persons serve though both city-funded arts and cultural grant programs.

2,313

- Participants across all visual and performing arts instructional classes and workshops offered in FY26

PUBLIC ART MASTER PLAN

Mayor and Alderman passed resolution approving Savannah's First Public Art Master Plan in June 2026



Future Affordable Housing Work

2027 HOUSING SAVANNAH ACTION PLAN (HSAP) GOALS

- FY2027 HSAP Goals look to a total $64M investment and 1,050 dwelling units, Goals are supported in part through the Savannah Affordable Housing Fund Investments.
- Continue to evaluate the feasibility of zoning and other ordinance and regulatory reforms and development incentives to expand affordable and workforce housing opportunities.

2027 HOUSING DEVELOPMENT & CREATION

- **114 Legacy Fairgrounds Phase-I and Phase-II housing** substantially complete and ready for occupancy.
- **Dawes Avenue housing development** to start with infrastructure installation in 2027; housing to begin in 2028 (30 single-family homes)

2027 LOW INCOME HOUSING TAX CREDIT BUILDS

- Total of **287 apartments under construction** in 2027 thanks to LIHTC support via SAHF.
- Includes two (2) approved LIHTC applications from this year that equals **a $60M+ investment** in the **construction of 78 dwellings** and **renovation of 168 dwellings** starting in FY27.

CONTINUED POLICY FOCUS

- Continuing work on potential modifications to sidewalk construction policies, opportunities with development impact fee relief, and finding additional access to eminent domain opportunities
- **January 2027** launch of SDOT approved modifications to driveway construction policies to support in-fill housing construction in historic neighborhoods

Goal 2. Community Development & Resiliency

Looking Ahead to 2027

CONTINUING TO SUPPORT OUR UNSHELTERED NEIGHBORS

- FY2027 work on updating the ICH 5-Year Strategic Plan to End Homelessness

INCREASING ACCESS & EQUITY FOR OUR LGBTQIA+ COMMUNITY

- Addition of Gender-Neutral Restrooms to City-Owned Facilities as part of the Facilities Master Plan Audit in Q1 2027

INCREASING OPPORTUNITIES FOR COMMUNITY EDUCATION

- Launch of Residential Property Asset Protection Program in Q1 2027 to support Affordable Housing Work
- Launch of learning-management system (LMS) to improve access to CALI classes for residents and neighborhoods, including virtual options

CONTINUING COMMUNITY DEVELOPMENT THROUGH REAL ESTATE & CAPITAL PROJECTS

- **Civic Legacy Project**
  - Spring 2027: Arena demolition completed
  - Q1 2027: Owners Representative Contract and Design Contract for renovation of MLK Civic Center & Johnny Mercer Theatre awarded

ENSURING EQUITABLE ACCESS TO PUBLIC ART

- Creation and Approval of internal Standard Operating Process for Public Art based on Master Plan in Q1 2027

Goal 2. Community Development & Resiliency

FY27 Key Investments

AFFORDABLE HOUSING

$3.0M

To support the Savannah Affordable Housing Fund

$351K

Allocated to Housing United and CHSA

ARTS AND CULTURE

$685K

To support arts and cultural programming through the Arts and Cultural Enrichment (ACE) and Weave-A Dream grant programs

CAPITAL PROJECTS

$1.8M

Dawes Avenue Infrastructure Improvements

$1.9M

OneGA Grant to support Fairgrounds Legacy Project

SENIOR MEALS

$720K

To support providing meals for local Seniors. **Reimbursed in part through a Coastal Regional Commission Grant*

HOMELESS SERVICES

$1.1M

To support unhoused population

COMMUNITY PARTNERSHIP PROGRAM

$1M

To support nonprofit programs addressing critical community needs



Economic Access, Opportunity & Vitality

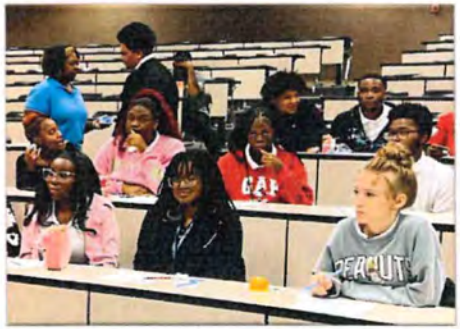


COMMUNITY GARDEN ASSISTANCE

SAVE THE DATE
2026 MAYOR'S SMALL BUSINESS CONFERENCE











Goal 3. Economic Access, Opportunity & Vitality

Objective 1. Enhance financial security for low-wealth households by improving access to jobs, resources, and economic opportunities.

Human Services Department

Economic Development Department

WorkSource Coastal

Financial Services – Revenue Div.

Meaningful Workforce Development Programs – Human Services & WorkSource Coastal Georgia

- 621 Highschool Students – Jumpstart Soft Skills
- 89 Residents – Workforce Readiness Clinic
- 974 Residents – Joint Job fairs (EOA, MJAC, PARC and Step Up Savannah)

L/DBE Project Participation: Continued Support and Advancement on Locally Funded Projects

- 113 L/DBE and M/WBE Firms in Directory
- Coordination with GDOT on state and programmatic initiatives
  - *Small Business*
  - *Certification*
- Ongoing Monitoring of Federal DBE Program Changes

LAUNCH SAVANNAH – Small/Minority Business Accelerator

- 32 Respondents
- 96% of Participants are still operational
- 91 Jobs created
- 71% Have realized growth, 24% about the same

REVENUE - Business Approval and License Process Improvement

- Currently, 713 Business Tax applications processed
- Coordinated with 6 Interdepartmental Teams to streamline approval processes
- Conducted 4 annual Stakeholder Educational Sessions
- Identified Software Solutions to support Long-Term Process Improvement & Technology Enhancements

Goal 3. Economic Access, Opportunity & Vitality

Objective 2. Support local, small, and minority-owned businesses and entrepreneurs.

Economic Development Department

Financial Services – Procurement & Contracts Division

Housing Services Department

Planning & Economic Development Chief's Office

*% of total current contracted value

CANAL DISTRICT	L/DBE Participation *	# L/DBEs
Water Works Stabilization	21.25%	6
Canal District Community Engagement	100%	1
Multi-modal Connections	*Under Staff Development*	n/a
Stormwater Infrastructure Repair – Canal/Wetlands Park	32.14%	2
Springfield Terrace Rehabilitation	*Under Staff Development*	n/a

Small Business Strategy: *Staff is facilitating roundtable discussions and surveying is in progress with district's small businesses to capture feedback and input in the development of tools and resources for the Canal District plan. This work is ongoing.*

SOUTHSIDE REPOSITIONING	L/DBE Participation *	# L/DBEs
Community Center at Windsor Forest	20.51%	5
Southside Market and Land Use Study	*Under Staff Development*	n/a
Multimodal Trail – Middleground Road	43.2%	3

Small Business Strategy: *Staff has collected baseline area data and community information. Scope is underdevelopment for an RFP for a market and land use analysis. This report will inform the business strategy for this area.*

CIVIC LEGACY	L/DBE Participation *	# L/DBEs
Civic Center Arena Demolition	23.7%	8

Small Business Strategy: *Staff has collected baseline area data and community information. The strategy will be informed by the market analysis and development plan of the area. Small business engagement will continue.*

Goal 3. Economic Access, Opportunity & Vitality

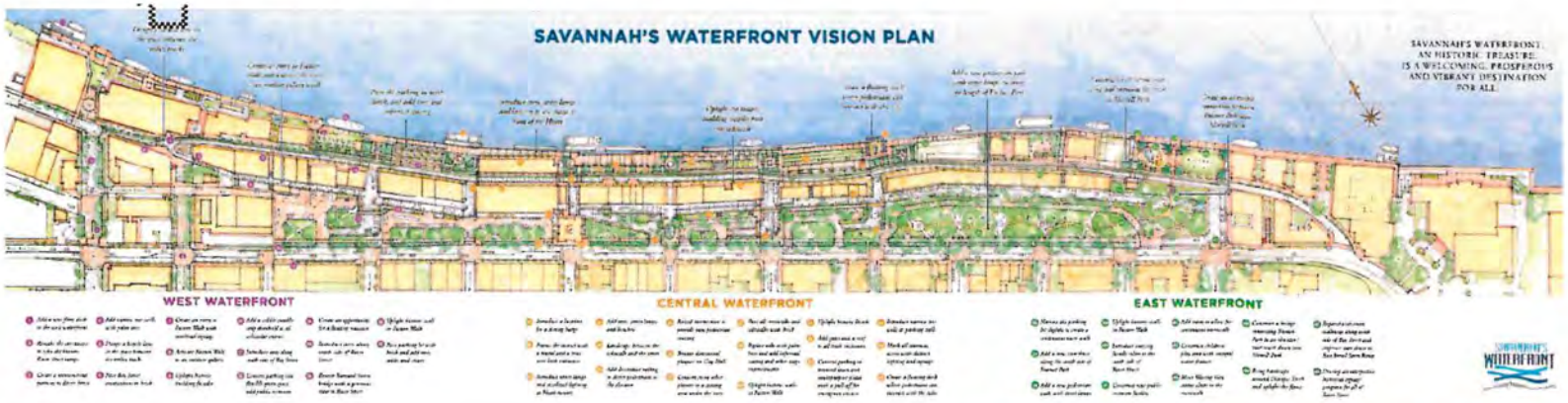
Objective 3. Promote sustainable and equitable development by leveraging community assets and historic preservation.

Office of Sustainability

Planning & Urban Design Department

Economic Development Department

Planning & Economic Development Chief's Office



Corridor Plans

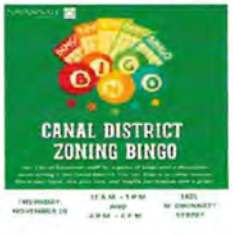
- SWCID River Street Vision & Implementation Plan
- MLK Celebration Corridor/Reconnecting Communities
- Waters Avenue

Neighborhood Plans

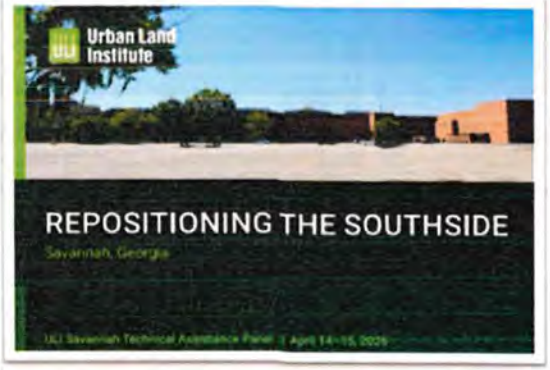
- Ogeecheeton/Tremont/Dawes

Small Area Plans

- Economic & Land Use Studies
  - Civic Legacy
  - Railroad District
- Canal District Market Opportunity Analysis
- Repositioning the Southside ULI TAP Study
- Hutchinson Island Evacuation Plan









Goal 3. Economic Access, Opportunity & Vitality

Objective 4. Expand access to public transit and mobility options.

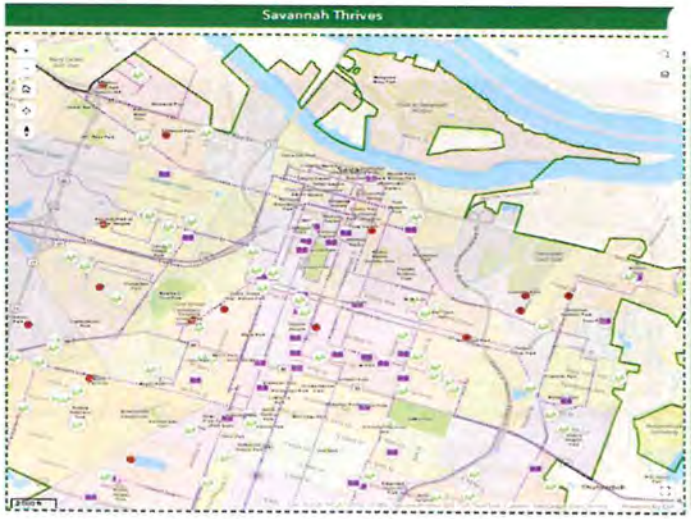
Savannah Department of Transportation

Mobility and Parking Services Department

Real Estate and Capital Projects Department



Savannah MOVES *is the City's first multi-modal transportation implementation plan, designed to connect cars, buses, bicycles, micromobility (e-scooters), and pedestrian pathways into a safe, seamless, and convenient network.*



Map Shows active layers:

- *Bus routes*
- *Childcare centers*
- *Community Centers*
- *Schools*
- *Statewide job board*
- *Purchase CAT bus tickets in tool.*

Savannah THRIVES *is an interactive mapping tool allowing users to identify community resources such as transportation routes, bus stops, bike ways, childcare facilities, community centers, schools, and current job listings. Currently testing tool.*



DOT shuttles *is a partnership between the City and Chatham Area Transit to provide high frequency reliable service in coordination with parking*



Tide to Town *is a multi-modal network that links neighborhoods to parks, commercial centers, and each other*

Goal 3. Economic Access, Opportunity & Vitality

Looking Ahead to 2027

- **Canal District**
  - WaterWorks Building Redevelopment
  - Louisville Road Pedestrian & Safety Operational Improvement
  - Westside Neighborhood Connectivity
  - Multi-Modal Trail Network – Heritage Trail (Tide to Town)
  - Stiles Avenue Phase 2
  - Arena Multimodal Connector (Cohen)
  - Wetlands Preserve Park Trail
- **Southside Marketing and Land Use Study**
- **MLK Celebration Corridor & I-16 Flyover Removal**
  - I-16 Community Reconnections & Redevelopment Plan
  - New $1.5M earmark
- **Ramp Up Neighborhood Planning Efforts**
- **Skidaway Corridor Revitalization Project**
- **Civic Legacy Development - Oglethorpe Plan Reconnections**
- **SWCID Vision Plan**
  - River Street Multiuse Path
  - Ironwork, Lighting, and Refuse Enclosure
- **Service Delivery Expansion Analysis & Modeling**
- **SS4A**
  - Digital Twin Technology
  - 37th Street/Vision Zero Action
- **Bay Street (Simulation and IFAC Study)**
- **DeRenne Avenue ROW (INFRA)**







Goal 3. Economic Access, Opportunity & Vitality

Looking Ahead to 2027

- **Savannah MOVES** Implementation Strategies
- Public launch of **L/DBE Compliance and Certification Software**
- **EMPOWER** – Economic Empowerment Initiative
- **Subdivision Regulation Update**
- **Complete Streets Ordinance Update**
- **Woodville Bypass (No Trucks) Pilot Project**
- Ongoing Operational **Partnerships with Chatham Area Transit**

Partnerships with Other GPS Goals:

- Stormwater Master Plan/FEMA CRS Watershed Master Plan (Goal 4)
- Night-time Coordination (Goal 5)
- 100% Savannah Plan Update (Goal 4)

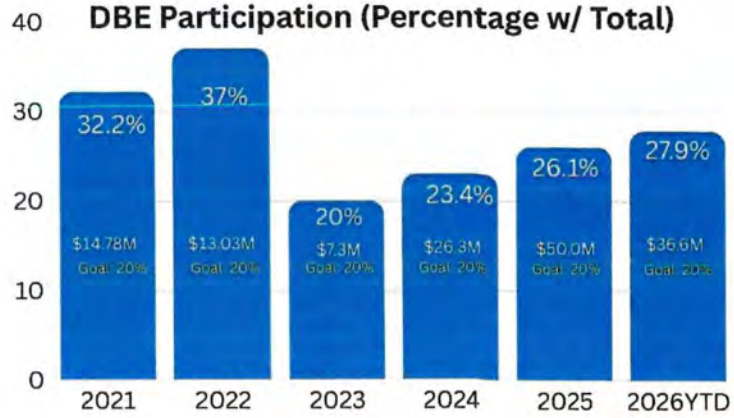
Goal 3. Economic Access, Opportunity & Vitality

FY27 Key Investments

CITY INVESTMENT SUPPORTING ECONOMIC OPPORTUNITY

2027 Featured Projects DBE Forecast

Blackshear Airnasium	$28M	20% DBE 10% Local DBE
Waterworks Building	$11M	20% DBE 10% Local DBE
Sewer Conveyance	$20M	20% DBE 10% Local DBE
Adams II Admin Bldg.	$36M	25% DBE 15% Local DBE
Georgetown WRF	$20M	20% DBE 10% Local DBE

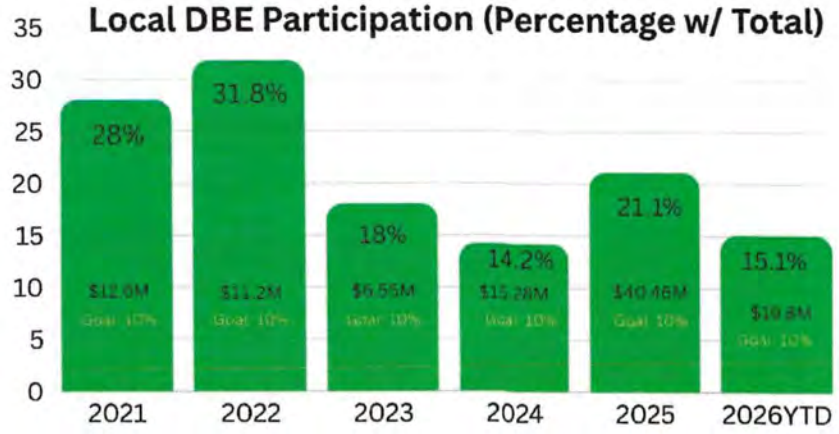


MAJOR TRANSPORTATION CAPITAL PROJECTS

$285M
Corridors & Major Infrastructure

$102M
Streets, Sidewalk, & Multimodal

$15M
Safety & Technology

















Livable Environment & Infrastructure











CALL FOR ART

STORM DRAIN ART PROJECT

PHASE 2





Goal 4. Livable Environment & Infrastructure

Objective 1. Build better, stronger infrastructure to handle the needs of a growing community and changing climate.

Stormwater Department

Water Resources Chief's Office

Water Resources Planning & Engineering

Water Supply & Treatment

Development Services Department

Office of Sustainability

Mobility & Parking Services Department

Stronger Infrastructure for Savannah

- **Stormwater Utility Funding:** Launched the Stormwater Utility on **September 1st** to support enhanced stormwater service delivery.
- **I&D Water Plant:** Investing **$135.4 million** across two Phase 1 construction packages (GMP 1 and 2).
- **Smart Meters: 63,647 remote-read meters** installed as of October 1st.
- **Permitting:** Completed a process improvement assessment **establishing a roadmap** for a more transparent, predictable, and scalable permitting process.



I&D Water Treatment Plant

81%

Water Meter System Upgraded with Smart Meters

Goal 4. Livable Environment & Infrastructure

Objective 1. Build better, stronger infrastructure to handle the needs of a growing community and changing climate.

- Stormwater Department
- Water Resources Chief's Office
- Water Resources Planning & Engineering
- Water Supply & Treatment
- Development Services Department
- Office of Sustainability
- Mobility & Parking Services Department

Stormwater Master Plan Funding

Complete Modeling for the Remaining 14 of 24 Drainage Basins

$2,591,550

Approved Project Cost



■ Federal ■ State ■ Local

Federal: $1,943,662 | State: $259,155 | Local: $388,733

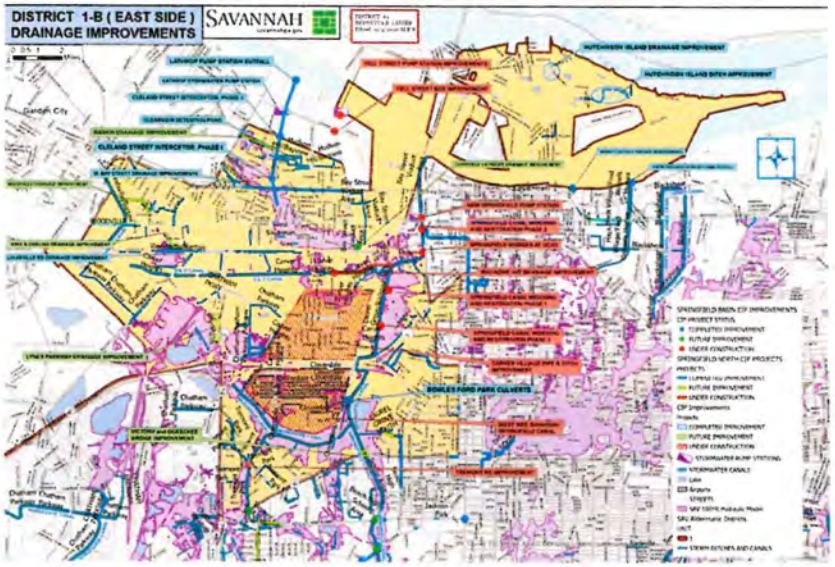
Goal 4. Livable Environment & Infrastructure

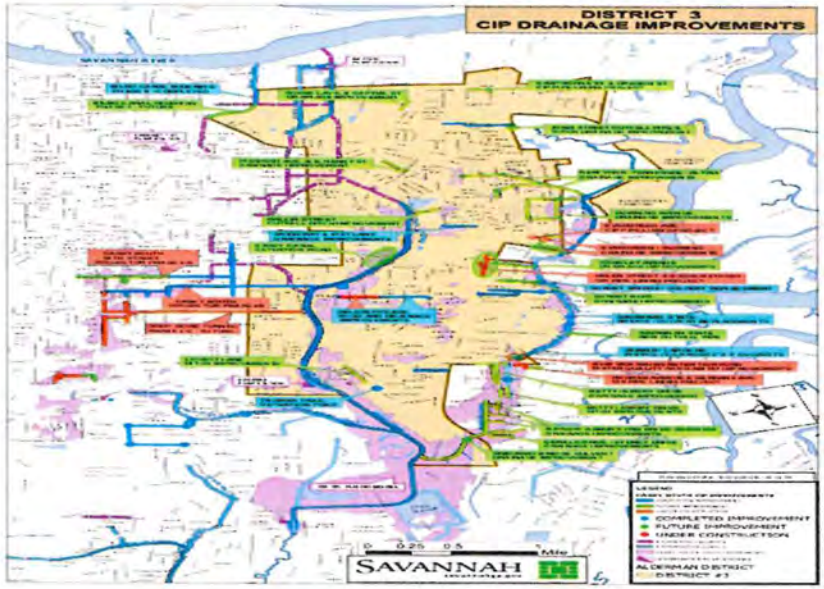
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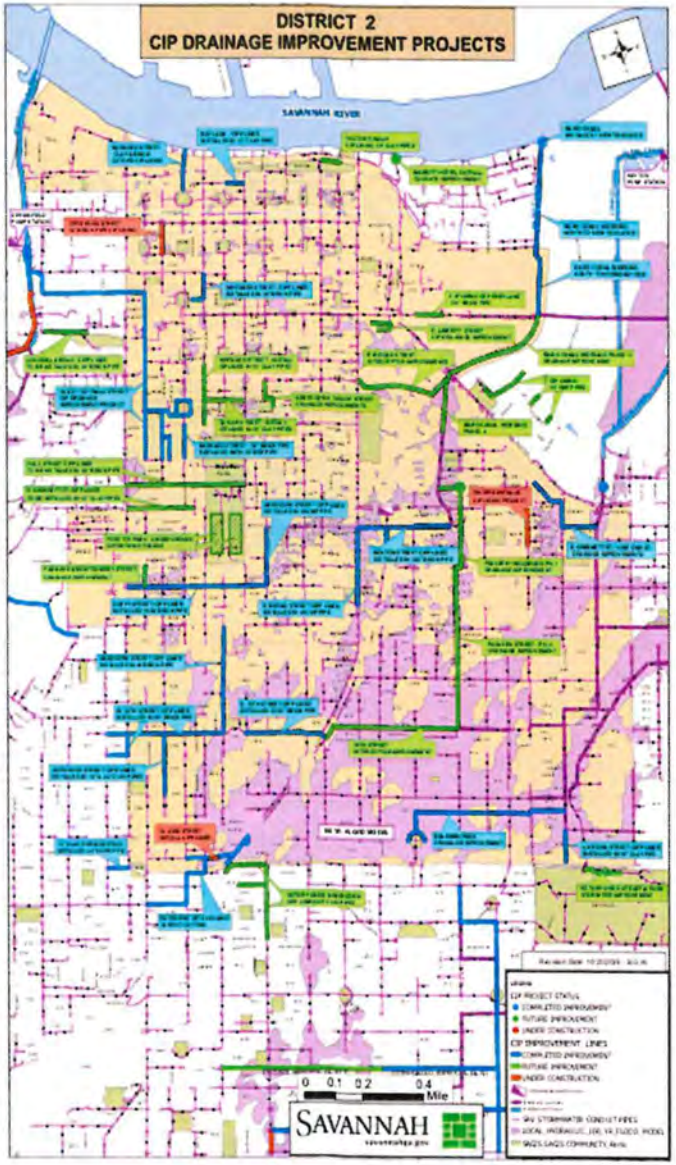
- Stormwater Department
- Water Resources Chief's Office
- Water Resources Planning & Engineering
- Water Supply & Treatment
- Development Services Department
- Office of Sustainability
- Mobility & Parking Services Department

Key Stormwater Projects

FY2026 Capital Improvements







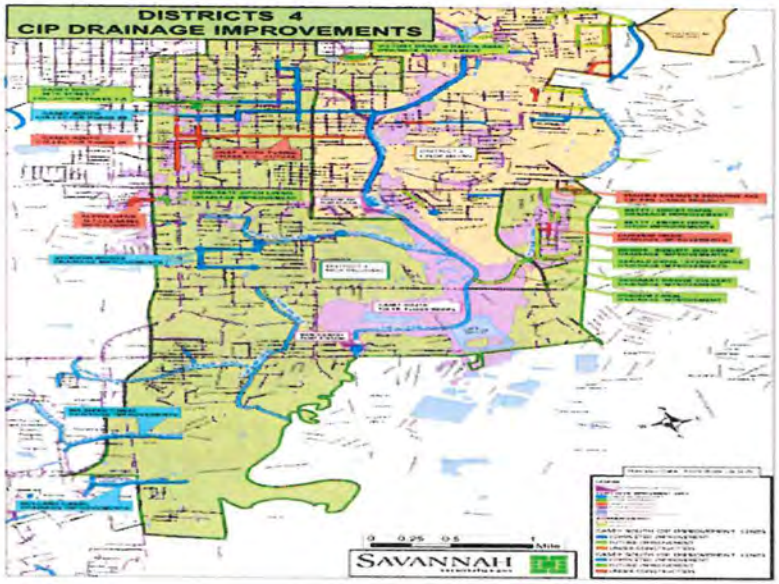
Goal 4. Livable Environment & Infrastructure

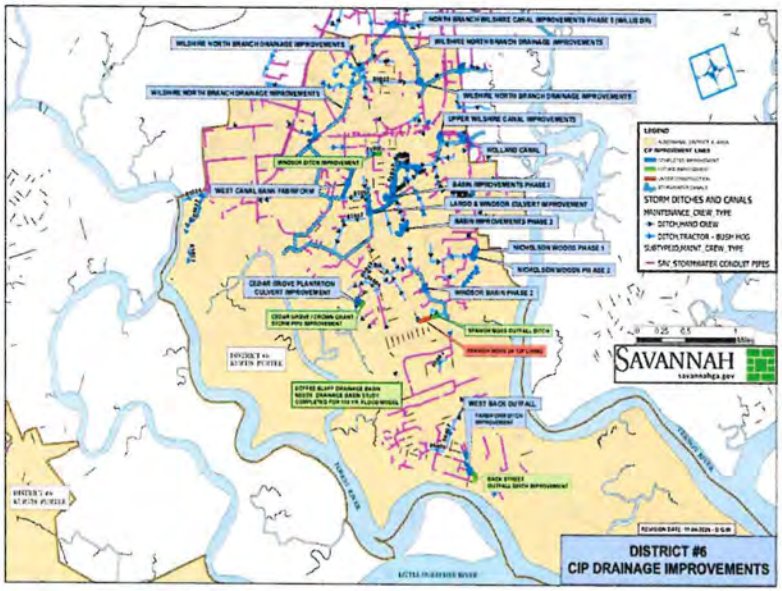
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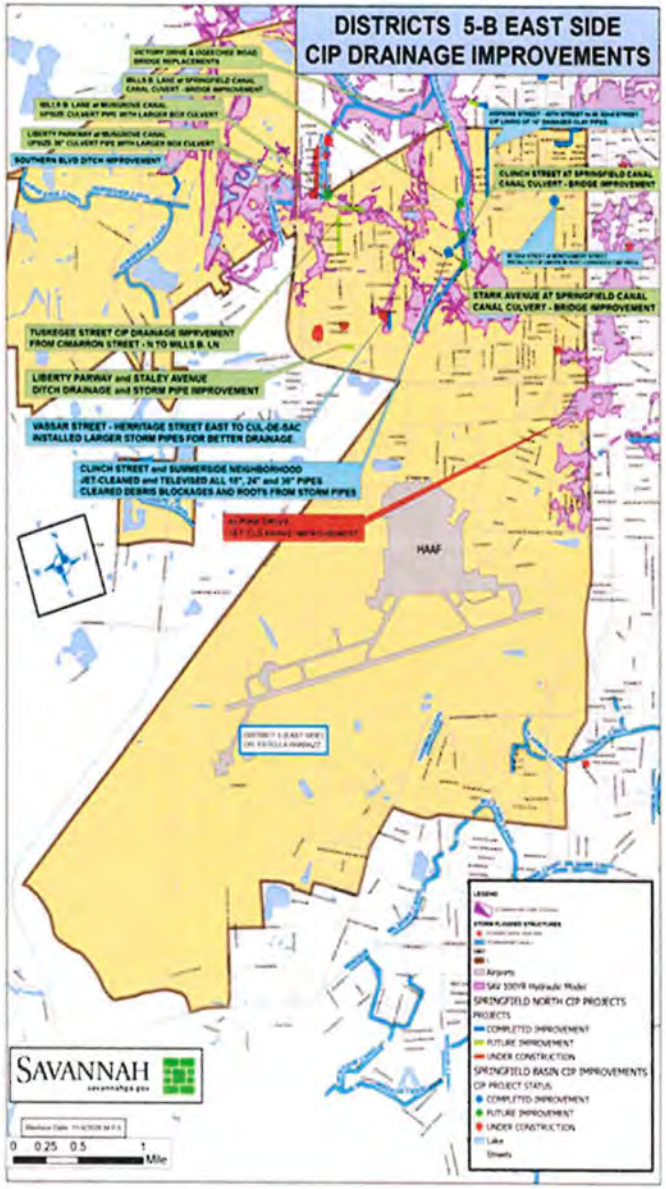
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- Office of Sustainability
- Mobility & Parking Services Department

Key Stormwater Projects

FY2026 Capital Improvements







Goal 4. Livable Environment & Infrastructure

Objective 1. Build better, stronger infrastructure to handle the needs of a growing community and changing climate.

- Stormwater Department
- Water Resources Chief's Office
- Water Resources Planning & Engineering
- Water Supply & Treatment
- Development Services Department
- Office of Sustainability
- Mobility & Parking Services Department

Stormwater & Sewer Pipe Renewal

Root Cutting & Cured-In-Place-Pipe (CIPP) Lining

Stormwater

39,885 Linear Feet

88%

Increase YOY

Sanitary Sewer

38,132 Linear Feet

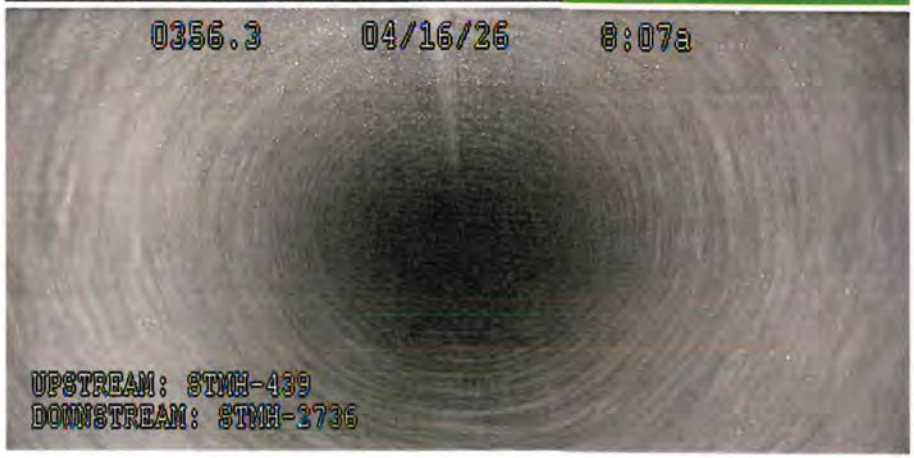
58%

Increase YOY

BEFORE — ROOT INTRUSION | **Harmon Street**



AFTER — CIPP LINING | **East Broad Street**



Representative conditions at different locations.

Goal 4. Livable Environment & Infrastructure

Objective 2. Create and maintain world class public spaces that are safer, more accessible and welcoming for all.

Park and Tree Department

Recreation & Leisure Services Department

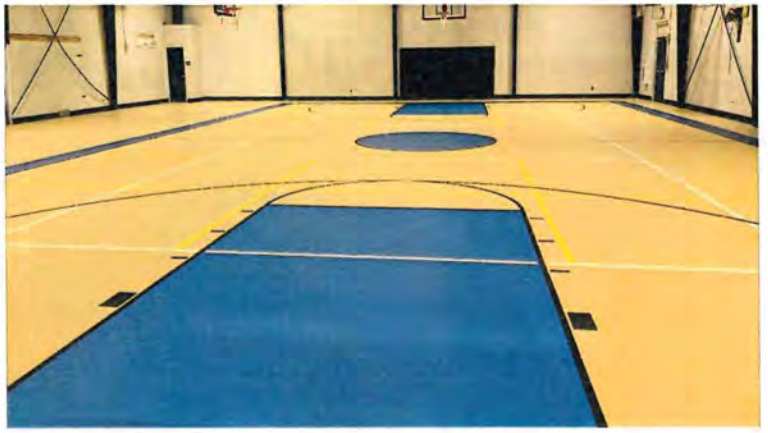
Real Estate Services & Capital Projects Management Department

Savannah Department of Transportation

Safer, More Accessible Public Spaces



Forsyth Park Tennis Courts: Renovation Complete



Gym Floors Complete; Bleacher Installation Pending

- **Completed Amenities:** Windsor Forest **splashpad**, Sunset Park **playground** and Forsyth Park **tennis courts**.
- **Recreation Facilities:** **Community Center** at Windsor Forest and Eastside **Gym** at PARC construction underway.
- **Streets and Sidewalks:** Crews **repaired streets and sidewalks** and added **new sidewalk connections**.

Goal 4. Livable Environment & Infrastructure

Objective 2. Create and maintain world class public spaces that are safer, more accessible and welcoming for all.

Park and Tree Department

Recreation & Leisure Services Department

Real Estate Services & Capital Projects Management Department

Savannah Department of Transportation

Pothole & Roadway Repairs

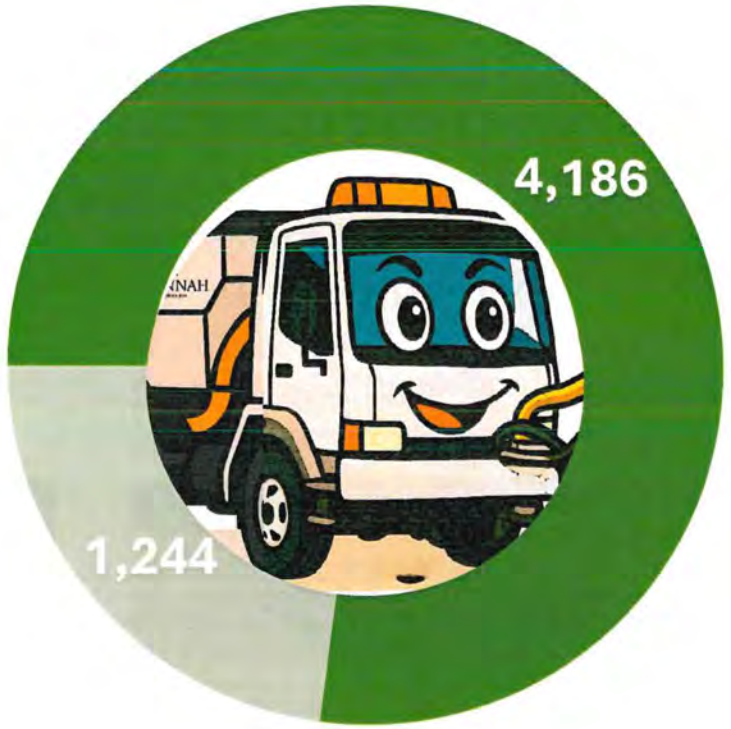
Completed Year-to-Date through October

5,430

Total Pothole and Roadway Repairs

4,186

Repairs by Uncle Fill
77.1% of the Total



Goal 4. Livable Environment & Infrastructure

Objective 2. Create and maintain world class public spaces that are safer, more accessible and welcoming for all.

Park and Tree Department

Recreation & Leisure Services Department

Real Estate Services & Capital Projects Management Department

Savannah Department of Transportation

Street, Sidewalk & Mobility Investments

Bay Street

Implement Innovative Finance and Asset Concession (IFAC) supports the $1M **Bay Street Microsimulation** project.

Street Resurfacing

61 street segments and approximately **51 lane miles** in the 2026–27 package. Proposed contract ceiling of $7.37M.

Sidewalk Access

Continue **sidewalk repairs and new connections** to support pedestrians and neighborhood connectivity

Safe Streets for All

Advance the **Vision Zero** update, 37th Street **safety improvements** and digital roadway **safety audits**.

Corridors & Trails

Advance **Benton–Highlands widening**, **Project DeRenne** and the citywide **multimodal trail** network.

Goal 4. Livable Environment & Infrastructure

Objective 2. Create and maintain world class public spaces that are safer, more accessible and welcoming for all.

Park and Tree Department

Recreation & Leisure Services Department

Real Estate Services & Capital Projects Management Department

Savannah Department of Transportation

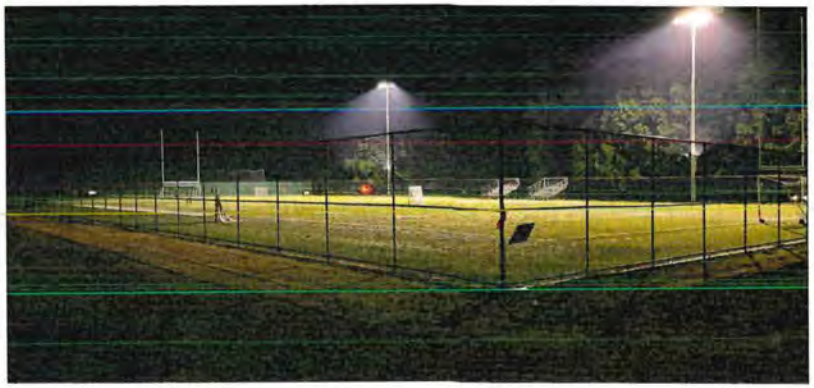
Recreation RE-iMAGINED

Community Services Capital Projects

$46,339,255
FIVE-YEAR REC IMPROVEMENTS



Daffin Signature Playground



Sports Fields Lighting Improvements

- **Daffin Playground:** 16,000 square feet of accessible and inclusive play space with seven play zones and a splashpad.
- **Recreation Gyms:** New floors, lighting, backboards and scoreboards across four gyms.
- **Field Access:** New lighting extends playable hours at Daffin Park and Knight Field.
- **Splash Pads:** Six splash pads have been completed.

Goal 4. Livable Environment & Infrastructure

Objective 2. Create and maintain world class public spaces that are safer, more accessible and welcoming for all.

Park and Tree Department

Recreation & Leisure Services Department

Real Estate Services & Capital Projects Management Department

Savannah Department of Transportation

Park & Tree Capital Improvements

Government Operations



Greenspaces Survey



Evergreen Cemetery Signage

- **Public Greenspaces Assessment:** Monthly evaluations of neighborhood parks, historic parks and squares, supported by a community survey.
- **Forsyth Park:** Initial site preparation complete for a new gathering space with seating. Walkway construction begins in December; completion expected in 2027.
- **Evergreen Cemetery:** Roads leveled and re-graveled, **first-ever signage installed**, and burial records search improved. Design improvements expected by year-end.

Goal 4. Livable Environment & Infrastructure

Objective 3. Be a leader in establishing environmentally healthy policies and equitable land use plans that protect our natural and cultural resources.

Water Resources – Planning & Engineering

Office of Sustainability

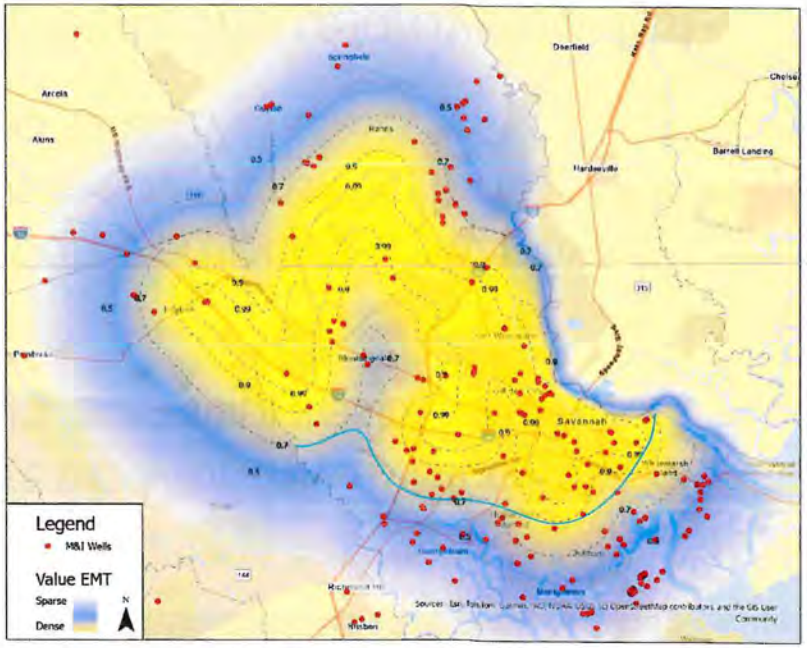
Information & Public Affairs – Innovation Team

Water Resources Chief's Office

Solid Waste Department – Commercial Refuse & Recycling

Protecting Natural and Cultural Resources

- **Clean Energy: 100+ survey responses** and **13 partners** informed the plan update.
- **Neighborhood Conservation: Sponge Block** partnerships in place; pilot planning underway.
- **Regional Water Planning:** Modified **groundwater permit** approved; continue **regional water planning**.
- **Recycling: Glass-hauler** proposals evaluated; **employee outreach** underway.



Surface Water Availability Planning

2026 Accomplishment

+2 MGD

Approved Groundwater Withdrawal Increase of 2 Million Gallons Per Day

Looking Ahead to 2027

Objective 1 / Infrastructure

Stormwater Capital Projects	Advance priority projects and use District Stormwater CIP maps to show where work is planned.
Stormwater Master Plan	Use the FEMA hazard mitigation award to study the remaining 14 of 24 drainage basins.
Water Reclamation Plants	Continue improvements at the President Street and Georgetown water reclamation facilities.
I&D Water Treatment Plant	Continue Phase 1 construction across two work packages totaling $135.4 million.
Stormwater Pipe Lining	Rehabilitate aging storm pipes through root cutting, pipe bursting and cured-in place pipe (CIPP) lining.
Sanitary Sewer Renewal	Continue pipelining and pipe bursting to renew aging sewer lines to reduce or eliminate blockages and overflows.
Smart Water Meters	Expand smart meter coverage working towards 80,000+ total and promote the smart meter app for residents and businesses.
Development Permitting	Advance recommendations from the permitting review.

Goal 4. Livable Environment & Infrastructure

Looking Ahead to 2027

Objectives 2 and 3 / Public Spaces & Resource Protection

Resurfacing & Sidewalks	Advance the 61-segment resurfacing package and new sidewalk connections.
Vision Zero & Safe Streets	Advance the action plan update, 37th Street safety improvements and digital roadway safety audits.
Corridors & Trails	Advance Benton–Highlands widening, Project DeRenne and the citywide trail network.
Parks & Recreation	Continue Windsor Forest Community Center, Eastside Gym at PARC and Daffin Park accessibility improvements.
100% Savannah Plan	Advance the clean energy plan update informed by residents and community partners.
Daffin Field	Advance improvements to enhance accessibility, support recreation programs, and improve player & spectator experience.
Regional Water Supply	Continue regional surface-water planning and work on intergovernmental service agreements.
Glass Recycling	Advance glass-hauler procurement to support resuming drop-off service.

Goal 4. Livable Environment & Infrastructure

FY27 Key Investments

$145M

anticipated **Project DeRenne** total cost, including $33.25M for boulevard right-of-way with an $11.3M INFRA grant, and $3.5M for White Bluff and Montgomery intersection improvements. (*Multi-Year Grant)

$144.4M

in **Water & Sewer capital improvements** to expand and maintain the system

$80M

to expand wastewater treatment at **Georgetown** and **Travis Field Water Reclamation Facilities**

$21.9M

for **stormwater capital improvement projects** highlighted on the Stormwater CIP District maps.

$15M

serves as the **FY27 stormwater utility budget** inclusive of stormwater fee revenue & other sources

$7.5M

to rehabilitate **sanitary sewer lines** and **lift stations**

$5.4M

to continue installing **smart water meters**

$2.6M

to update the **Stormwater Master Plan**, 75% federally funded

$1M

award to support the **Bay Street Microsimulation** project (*Multi-Year Grant)

$2.14M

is a **5.5% increase** in **GDOT funding** for the 2027 Local Maintenance and Improvement Grant (LMIG) program to support a wide range of transportation improvements, including **street resurfacing**

$15M

in **Safe Streets For All (SS4A)** funds supporting Digital Twin technology and the 37th Street/Vision Zero Action initiatives (*Multi-Year Grant)

$900K

in continued investment to support and enhance **Glass Recycling** initiatives



Quality of Life & Municipal Standards

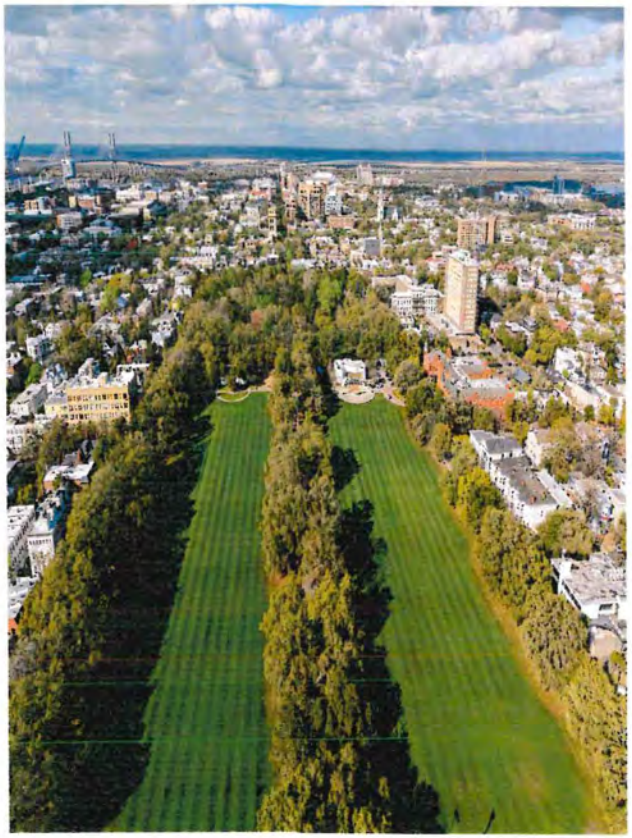


Get the New
City of Savannah
311
Mobile App













Objective 1. Improve neighbor-hood quality and livability.

Special Events, Film & Tourism Department

Code Compliance Department

Solid Waste Department

Park & Tree Department

❑ Blight Fighters

- Blight Reduction and Beautification
- Multi-Departmental / Multi-Agency



❑ Neighborhood Cleanup Programs

- Outreach: 37 Events / 2,945 people
- Engagement: 34 Events / 2,524 people
- Expanding on What Works

❑ Quality of Life Codes

- Established Tri Annual Review Process
- Touches on Building Regulations, Nuisances, Refuse Collection and Disposal, and Zoning







Goal 5. Quality of Life & Municipal Standards

Objective 1. Improve neighbor-hood quality and livability.

Special Events, Film & Tourism Department

Code Compliance Department

Solid Waste Department

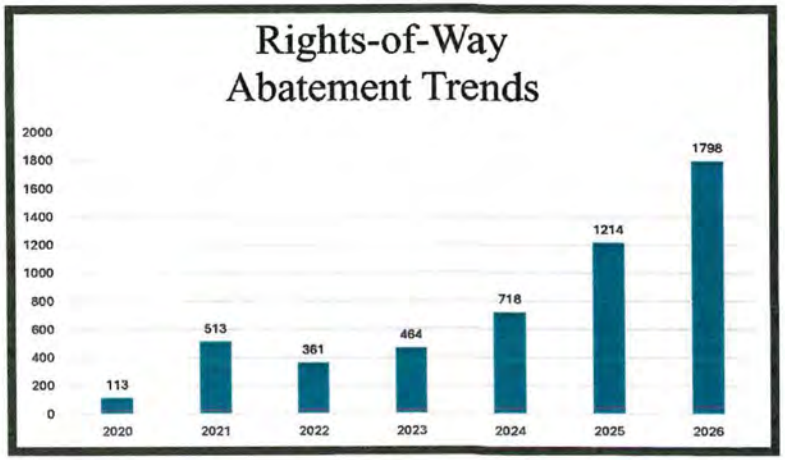
Park & Tree Department

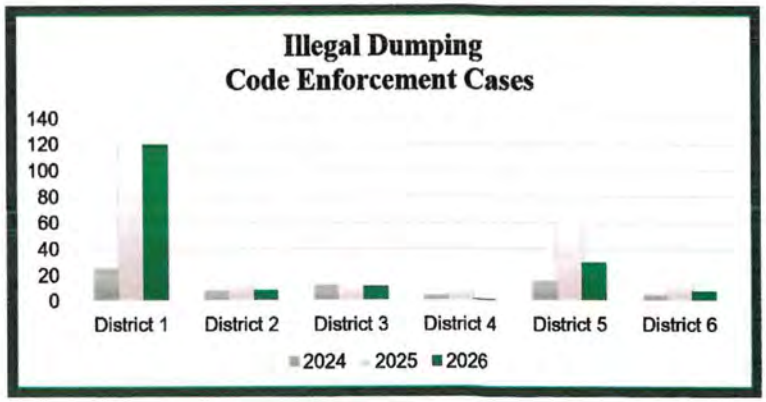
❑ Illegal Dumping

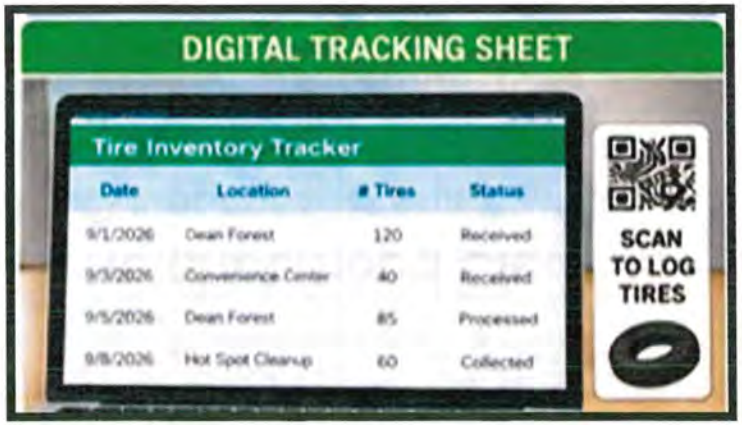
- Established Procedures for Inspecting, Abating and Tracking Sites
- 45 Hot Spots Monitored
- 1,798 Sites Abated YTD

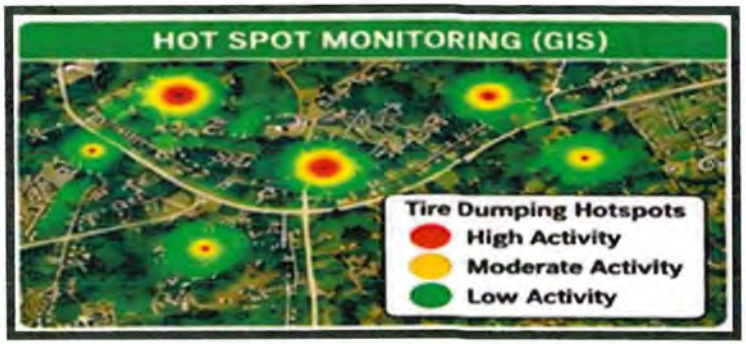
❑ Smart Tire Management

- Digitally Tracking Tires and Using GIS to Monitor Hot Spots
- Scrap Tire Reimbursement (STAR) Program - $75K Annually
- Year to Date Outgoing Tonnage = 433 Tons









Goal 5. Quality of Life & Municipal Standards

Objective 1. Improve neighbor-hood quality and livability.

Special Events, Film & Tourism Department

Code Compliance Department

Solid Waste Department

Park & Tree Department

❑ Special Event Management

- Standardized Policies and Procedures
- Created Major Special Events Task Force
- Utilizing After-Action Forms and Launching a User Feedback Survey



❑ Short-Term Vacation Rental

- Licensed rentals: 1,681
- Rentalscape used to help identify unpermitted rentals, manage complaints.
- Common enforcement concerns: Unpermitted operation, safety and sanitation, occupancy limits, parking, and noise.

Year	Cases	Invalid	Enforced	Open
2024	212	173	39	4
2025	169	105	64	1
2026	214	190	24	54
Total	595	468	127	59

Objective 2. Keep public spaces and infra-structure safe, clean, and well-maintained.

Park & Tree Department

Mobility & Parking Services Department

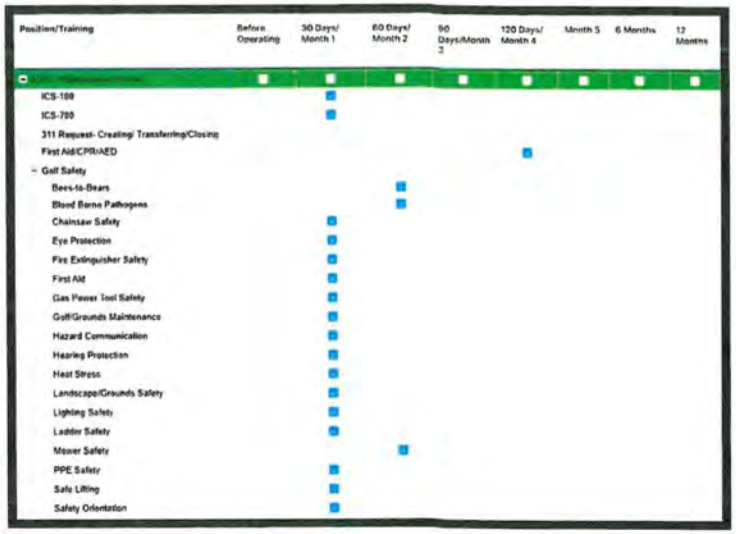
Solid Waste Department

❑ Employee Training and Performance

- Creating Position Focused Expectations
- Outlining Core Competencies
- Areas of Focus to Include Safety, Operations, and Development
- Instituting The Savannah Standard

Primary	Division	Competency- 6 Month Baseline
▼ Division **6124- Cemeteries**		
Administrative Clerk	6124- Cemeteries	Cemetery Operations and Administrative Support
Administrative Clerk	6124- Cemeteries	Customer Service and Public Relations
Administrative Clerk	6124- Cemeteries	Cemetery Management Software Proficiency
Administrative Clerk	6124- Cemeteries	Records and Information Management
Administrative Clerk	6124- Cemeteries	Procurement and Financial Administration
Administrative Clerk	6124- Cemeteries	Budget Administration and Financial Processing
Administrative Clerk	6124- Cemeteries	Payroll and Timekeeping Administration
Administrative Clerk	6124- Cemeteries	Regulatory Compliance and Public Records Management





Goal 5. Quality of Life & Municipal Standards

Objective 2. Keep public spaces and infra-structure safe, clean, and well-maintained.

Park & Tree Department

Mobility & Parking Services Department

Solid Waste Department/ Street Cleaning

❑ Tree Maintenance Program

- 39,000 Trees Inventoried
- 31,000 Work Orders Complete
- 2 Years to Complete Inventory
- 4 Years to Complete Maintenance



❑ Median Maintenance Project

- Selected 4 Major Corridors
- Assigned a Rating Structure
- Developed Tracking System
- Assessment Period of 18 Cycles
- Identify Gaps in Service / Coverage



Goal 5. Quality of Life & Municipal Standards

Objective 3. Deliver exceptional and personalized customer service efficiently and equitably.

Marketing & Communications Department/ 311 Action Center

Solid Waste Department

Information & Public Affairs – Organizational Development

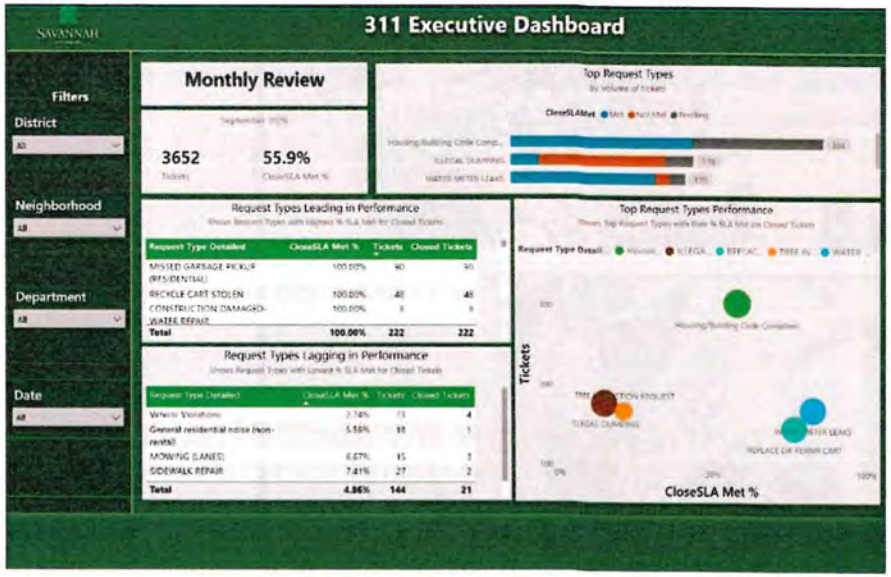
❑ Real Time Service Delay Notifications

- Notification Protocol SOP Created
- Communication System Identified
- Developing Outreach Program to be Launched Q2 of 2027



❑ 311 Work Order Request System

- Evaluation of Service Delivery
- Developing Recommendations for Internal and External Improvement
- Integrate and Monitor System for Discrepancies



Looking Ahead to 2027

- ❑ **Blight Fighters**
  - Public Facing Dashboard
- ❑ **Illegal Dumping**
  - Recommend Ordinance Revisions
- ❑ **Neighborhood Cleanup Programs**
  - Increase Outreach by 15%
  - Increase Engagement by 10%
- ❑ **Smart Tire Management**
  - Scrap Tire Disposal Building
  - "Know Where Your Tires Go" Public Awareness Campaign







Looking Ahead to 2027

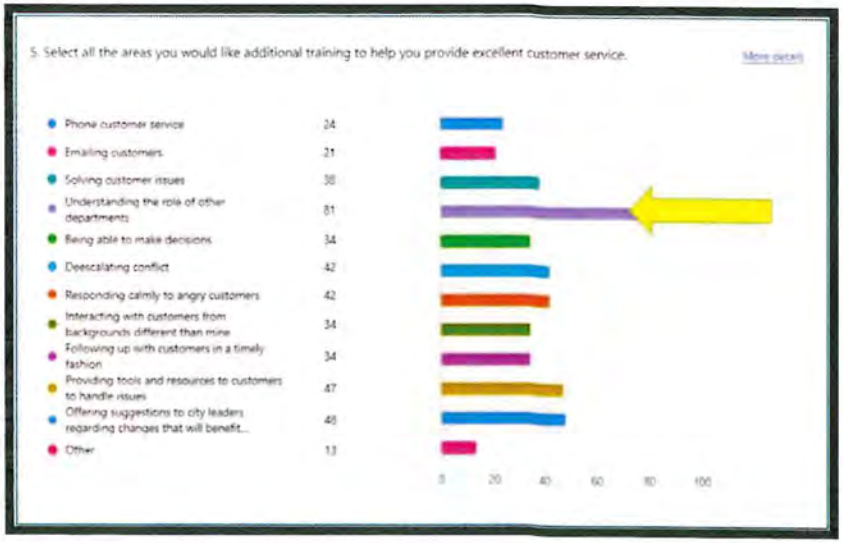
❑ 311 Work Order Request System

- Continue Reviewing and Updating Service Level Agreements
- Create Standard Operating Procedures for Departments to improve services.

SERVICE CODE	DESCRIPTION	PRIORITY	DAYS
3160	MISSED GARBAGE PICKUP (RESIDENTIAL)	1	2
3161	MISSED YARD WASTE PICKUP (RESIDENTIAL)	1	2
3162	GARBAGE SPILLS (RESIDENTIAL)	1	2
3163	SERVICE CONTAMINATED RECYCLING CART	1	1
3164	CLEAN SWEEP BULK ITEM TRASH COLLECTION	1	2
3165	BULK ITEM TRASH COLLECTION	1	7
3166	DEAD ANIMAL REQUEST	1	2
3167	OUT REACH SPECIAL COLLECTION KSB	3	5
3168	IMPROPER CONTAINERIZATION	2	2
3169	START COLLECTION	1	1
3170	TALK TO RESIDENT	2	2
3172	GARBAGE PICKUP CALENDAR (RESIDENTIAL)	1	7
3173	SPECIAL NEEDS SERVICE REQUEST	1	2
3174	DELIVER CART	1	2
3175	PICK UP CART	1	2
3176	COURTESY PICK UP	1	2
3177	STORM DEBRIS	2	5
3178	OUT REACH SPECIAL SCHOOL EVENTS	3	5
3179	SECOND CART ONE TIME $50.00 CHARGE	3	7
3180	REPLACE OR REPAIR CART	3	7

❑ Service Center Ambassador Program

- Update Customer Service Policy
- Create Citywide Customer Service Committee
- Mandatory Service Excellence Training



Goal 5. Quality of Life & Municipal Standards

FY27 Key Investments

TREE MAINTENANCE & REMOVAL

$2.2M

Allocation

For routine tree trimming, pruning, hazardous tree removal, and maintenance of public trees to promote safety, preserve tree health, and enhance community aesthetics

MEDIAN MAINTENANCE

$519K

Allocation

For contracted landscaping, mowing, litter removal, and routine upkeep of roadway medians to maintain safety, visibility, and community aesthetics

ILLEGAL DUMPING AND BLIGHT

$150K

Allocation

Support neighborhood cleanliness and beautification efforts

SCRAP TIRE DISPOSAL SHED

$150K

To improve scrap tire storage and disposal operations through the construction of a Scrap Tire Disposal Shed

SAFETY CAMERA SYSTEM

$40K

To enhance security at Convenience Centers

KEEP SAVANNAH BEAUTIFUL

$37.5K

To assist with the strengthening of neighborhoods, businesses, schools, and surrounding establishments



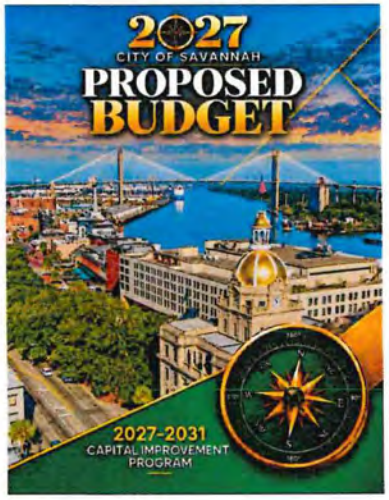
High Performing Government







SPEAK·OUT
SAVANNAH





Goal 6. High Performing Government

Objective 1. Ensure every dollar of public funds is spent wisely, transparently, and to the maximum benefit of our community.

- Financial Services Department
- Office of Management & Budget
- Information & Public Affairs/ Policy & Inter-governmental Affairs
- Fleet Services Department
- Innovation & Technology Services
- Human Resources Department

Financial Excellence & Operational Results

Moody's Aaa RATING

CREDIT RATING
Moody's

FINANCIAL REPORTING
Certificate of Excellence

Achievement of Excellence In Procurement®

PROCUREMENT
National Procurement Institute Award

$488K+
Annual Lease Savings
Reduced lease footprint

245
Licenses & Permits Issued
173 encroachment / related permits · 72 small cell

MAJOR FEDERAL GRANT AWARDS

$11.3M	DOT	Project DeRenne
$2.6M	FEMA / GEMA	Stormwater mitigation
$1.5M	Housing	16 transitional housing units – MLK Jr. Blvd. Celebration Corridor

Goal 6. High Performing Government

Objective 1. Ensure every dollar of public funds is spent wisely, transparently, and to the maximum benefit of our community.

Financial Services Department

Office of Management & Budget

Information & Public Affairs/ Policy & Inter-governmental Affairs

Fleet Services Department

Innovation & Technology Services

Human Resources Department

FLEET RIGHT SIZING REVIEW

NEW Savannah GPS Initiative to establish fleet inventory and spare goals, maximize vehicle utilization & manage surplus assets

In 2026 our Fleet Right-Sizing resulted in:

$1,440,000

One-time avoided FY26 procurement costs by reducing our vehicle footprint based on actual need.

$512,000

Estimated annual operating costs saved by right-sizing the fleet.

Additional benefits of fleet right-sizing include improved fleet reliability, reduced downtime, and better alignment with departmental needs. This process will continue in 2027.

REVENUE COLLECTION & TAX COMPLIANCE

Continued a strong history of revenue collection and tax compliance.

$457.54M

From 269,000 unique transactions over the prior 12 months.

⬆ **$118.61M** Property Tax Collections

⬆ **$10M** Business Tax Collections

⬇ **$63M** Sales Tax Collections

Goal 6. High Performing Government

Objective 1. Ensure every dollar of public funds is spent wisely, transparently, and to the maximum benefit of our community.

Financial Services Department

Office of Management & Budget

Information & Public Affairs/ Policy & Inter-governmental Affairs

Fleet Services Department

Innovation & Technology Services

Human Resources Department

Continue Strong Management of Capital Projects

Completed in 2026

- Bacon Park Golf Course Bridge Improvements
- Greenwich Cemetery Columbarium
- Splash Pads
- **Daffin Park Signature Playground**
- City Hall Restoration Phase 3
- Hudson Hill Sign
- **Northwest Police Precinct**
- DeLesseps Avenue Improvements
- Truman Trail Phase 2B



City Hall Rotunda



Hudson Hill Sign

Major Projects Planned for 2027

Construction

- Gamble Building Rehabilitation
- Eastside Gym at PARC
- Community Centers at Windsor Forest, Woodville, and Liberty City
- Water Works Building Stabilization
- Fairgrounds Offsite Infrastructure
- City Hall Elevator Modernization
- ONSE & SIP Office Expansions

Concept and Design

- Adams II Office Building
- Dawes Avenue Housing Infrastructure
- Civic Legacy

New Initiative

- Blackshear Airnasium & Skate Park

18

capital projects to be completed in 2027

Goal 6. High Performing Government

Objective 1. Ensure every dollar of public funds is spent wisely, transparently, and to the maximum benefit of our community.

- Financial Services Department
- Office of Management & Budget
- Information & Public Affairs/ Policy & Inter-governmental Affairs
- Fleet Services Department
- Innovation & Technology Services
- Human Resources Department

Office of Management and Budget

Awarded the **GFOA Distinguished Budget Presentation Award** for 2026, reflecting the highest principles of governmental budgeting.

Speak Out Savannah involves the community to ensure transparency, community input, and to translate community voices into budget actions.

Residents' Own Words

"Safe sidewalks and safe pedestrian crossings encourage people to get out and walk around, which leads to a stronger feeling of community." — District 3 Resident

"Please focus on stormwater management to reduce the constant flooding." — District 1 Resident

"Savannah is truly unique... Safety and cleanliness are two key things that can elevate this city for residents and visitors." — District 2 Resident

"Tell us how you spend the money in layman's terms. Not government speak." — District 6 Resident

"We need more police visibility and trash can in Baldwin Park." — District 4 Resident

"Fully support what is currently in place with proper upkeep, resource utilization, and maintenance instead of taking on/adding more than can be balanced or kept up with limited available resources, staffing, and funding." — District 5 Resident

"Crime needs to be addressed and prosecuted accordingly. Too many shootings." — District 2 Resident

Staff connected with residents at

- ❑ Senior Programs
- ❑ Neighborhood Association Meetings
- ❑ Taste of 912 Luncheon
- ❑ 912 Family Reunion Event
- ❑ 912 Beautification Block Party







Goal 6. High Performing Government

Objective 2. Use the latest technology to make city services fast, easy and accurate.

- Financial Services Department
- Utility Services Department
- Recorder's Court Department
- Innovation & Technology Services Department
- Information & Public Affairs Chief's Office
- Management Services Chief's Office

1,100+
Cases This Year

$66,000
Saved

Recorder's Court continued to improve its language access and use of technology by:

- Hiring a Court Licensed Spanish Interpreter, who worked on over **1,100 cases** this year and has saved the court **$66,000**.
- Introducing a website link so residents could apply for a pretrial diversion program and developed educational materials to increase awareness and participation.

24
Month ERP Modernization

Innovation & Technology Services will launch our Core Financial Systems Modernization (ERP) by December 31st

2026
Expected Completion by Year-end

The Accounting Services Division led the implementation of ACH payments for vendors

Goal 6. High Performing Government

Objective 2. Use the latest technology to make city services fast, easy and accurate.

- Financial Services Department
- Utility Services Department
- Recorder's Court Department
- Innovation & Technology Services Department
- Information & Public Affairs Chief's Office
- Management Services Chief's Office

Data Leadership Council and Savannahlytics:

Started CitiStat to improve how we do business through 5 initiatives:

HR Stat: Utilize data to Monitor workforce trends to improve hiring.

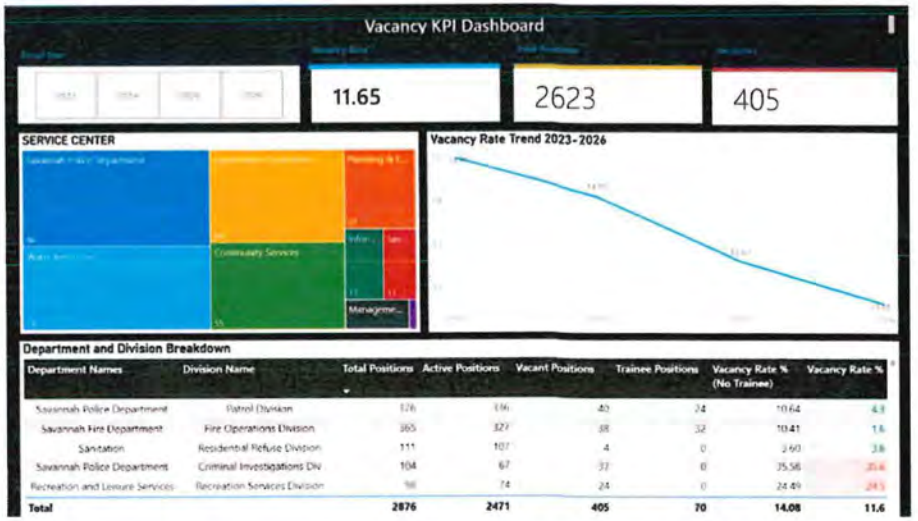
Zero Vacancy Stat: achieve and sustain a zero-vacancy rate in the Savannah Police Department.

Real-E-Stat: Identify, map and use data-driven insights to plan highest and best use for city-owned parcels.

Identified and mapped 1,260 City Properties

- 350 FEMA lots.
- 16 service Center Meetings
- Evaluate underutilized properties.





Hired 416 employees and reduced our vacancies by **55 positions** overall with the **Lowest vacancy rate in 4 years**

Goal 6. High Performing Government

Objective 2. Use the latest technology to make city services fast, easy and accurate.

- Financial Services Department
- Utility Services Department
- Recorder's Court Department
- Innovation & Technology Services Department
- Information & Public Affairs Chief's Office
- Management Services Chief's Office

311Stat: Timely use of data to review performance, linking data from work orders to 311 and improving response time.

RiskStat: Develop and use a single data source for City-wide leadership to view losses, associated expenses, reserves, closure rates, and recoveries and reduce overall risk to the city.

Reduced risk reserves by **$5.35 million** since 2015 & **$1.7 million** from 2025 to 2026



Recovered $867K in subrogation claims

10-year average worker's compensation claim cost has **dropped 48%**

+400 Employees trained on National Safety Council Defensive Driving

Goal 6. High Performing Government

Objective 3. Build a talented and engaged workforce of great public servants committed to providing exceptional services to residents.

Human Resources Department

Information & Public Affairs - Organizational Development

Diversity, Equity, Inclusion & Accessibility Office

Real Estate Services & Capital Projects – Facilities Maintenance

Expanded Language Capacity

New Spanish course and continued American Sign Language (ASL) training for employees.

Overtime Reduction

Improved temporary hiring practices in Solid Waste
20% reduction ($365K savings)

PERFORMANCE MANAGEMENT ROADMAP

Developed a **performance management philosophy and a roadmap** for implementation of new standards in 2027.

PHASE 1 · CURRENT STATE
Refine current forms & policy

TRANSITION
Phase 1 improvements continue

PHASE 2 · 2027
New performance standards

Goal 6. High Performing Government

Looking Ahead to 2027

Objective 1 / Spend Public Funds Wisely

REAL ESTATE & FACILITIES

Complete the **Facilities Master Plan** to assess the City's facilities and real estate portfolio and develop a 20-year strategy for facility needs, timing, scope, costs, and sustainable growth.

INTERNAL AUDIT

Strategically shift Internal Audit toward helping the City establish **stronger policies and procedural standards.**

CITISTAT

Continue CitiStat programs to strengthen hiring, manage real estate, lower organizational risk, and improve community response times.
****NEW in 2027: Overtime Stat**

STATE & FEDERAL FUNDING

Pursue additional intergovernmental support. The City has submitted **$6 million in federal requests** for water infrastructure, workforce housing, and transportation projects.

Goal 6. High Performing Government

Looking Ahead to 2027

Objective 2 / Use Technology to Improve City Services
Objective 3 / Build A Talented Workforce

ENTERPRISE RESOURCE PLANNING (ERP)

Begin an ambitious **modernization of our financial and HR systems** through the ERP from 2027 through 2028.

ELECTRONIC TIMEKEEPING

Implement the **final phase of electronic timekeeping** for bi-weekly employees.

EQUITY IMPLEMENTATION FRAMEWORK

Launch the **Equity Implementation Framework Dashboard** to track key performance indicators, assess progress against established equity watchpoints, and evaluate the impact of initiatives aligned with Savannah GPS strategic priorities.

NET 30 COMPLIANCE

Improve Net 30 compliance, **ensuring contractors are paid within 30 days** by implementing a more automated system in Capital Projects to streamline and track invoices.

Goal 6. High Performing Government

FY27 Key Investments

MEDICAL INSURANCE

$28M

Allocation

$3M above the FY26 adopted budget to the medical insurance fund to address rising medical and pharmacy expenses, including coverage for GLP-1 medications through a weight management program.

EFFECTIVE JANUARY 1, 2027

2.5%

Cost-of-living adjustment (COLA)

Employees in the Unified and Managerial Pay Plan

2.5%

Step increase

Public Safety personnel under the step plan

VEHICLE TRACKING SYSTEM

$404K

To implement citywide vehicle tracking/fleet monitoring

ENTERPRISE RESOURCE PLANNING

$1M

To support the modernization of our Financial and HR system.

NEW POSITIONS

$220K

+2 positions to support the implementation of the ERP & Utility Billing Platforms

ENTERPRISE DATA MANAGEMENT

$82K

Continued funding to support resources & licenses to help drive data driven decisions







FY27 Proposed Budget

Community Services

- **Total Budget:** $23.4M
- **Page Reference:** 138-154



COMMUNITY SERVICES – HOUSING SERVICES

Housing Services expands affordable and workforce housing, preserves existing homes, and helps residents stay housed. Guided by the Housing Savannah Action Plan and the Savannah Affordable Housing Fund (SAHF), its work runs across four areas: preservation, development, homeownership and stability, and strategic investment and partnerships.

From January through September 2026, $102.6 million was invested in Savannah housing: $6.7 million from the City and the Savannah Affordable Housing Fund, and $95.9 million from other sources, about $14 for every City dollar.

HOUSING PRESERVATION

The Housing Services Department preserves existing housing and improves housing quality through repair assistance programs for homeowners and landlords. Specifically, the programs provide:

- **Homeowners**: small grants and low-interest deferred-payment loans for essential repairs, including roofing, plumbing, electrical, and HVAC systems. Assistance is intended for limited repairs for eligible homeowners within the City limits.
- **Landlords:** low-interest short term loans that, when combined with landlord investments, can help address code violations and make essential repairs to housing within the City limits only. Rent limits apply, and tenant income restrictions may also apply.

From January through September 2026, the Department provided

- Home repair assistance for **132 households.**
- ***Cumulatively, since 2012 the Savannah Affordable Housing Fund (SAHF) has supported over 982 owner-occupied home repair projects.***

HOUSING DEVELOPMENT

Housing Services advances housing development and redevelopment to expand affordable and workforce housing opportunities. Through September 2026, approximately $6,100,000 in Savannah Affordable Housing Fund investments have brought about the development of 195 affordable dwellings and helped leverage about $53,450,000 in other investments for a total investment of about $59,550,000.

***108** homes completed in 2026, **87** under construction, and **401** more expected in 2027 (FY27 Homes: **114** at Legacy Fairgrounds and **287** tax-credit apartments)*

From January through September 2026, the SAHF is helping fund the construction of **87 new dwellings**:

- **81** Rental dwellings
- **6** Single-family homes for sale for first time homebuyers

Additionally, **108 new dwellings** were completed in 2026 with assistance from the SAHF including construction and/or renovations at:

- **916 MLK Jr. Boulevard** | Sixteen (**16**) affordable 2-bedroom apartments for households who are experiencing, exiting, or at-risk of homelessness
- **1826 Florance Street** | Four (4) 2-bedroom apartments for households who are medically fragile and experiencing, exciting, or at-risk of homelessness
- **Charity Hospital & Florance Street Elementary School** | Eighty-eight (**88**) affordable Low Income Housing Tax Credit (LIHTC) apartments by Mercy Housing

IN 2027

- **114** Legacy Fairgrounds Phase-I and Phase-II housing substantially complete and ready for occupancy
- **287** Low Income Housing Tax Credit apartments under construction in 2027

HOMEOWNERSHIP AND HOUSING STABILITY

The Housing Services team administers programs that help eligible residents purchase homes, maintain homeownership, and address housing instability. From January through September of 2026 the Savannah Affordable Housing Fund (SAHF) helped support:

- Home purchase assistance for **87 new homeowners**, and
- Rental and security deposit assistance for **309 households**.
- ***From its inception in 2012 through September 2026, the SAHF helped 358 first time buyers purchase a home and helped 824 renters secure or retain their homes in our city.***

IN 2027

- **CONSTRUCTION OF 30 SINGLE-FAMILY HOMES ALONG DAWES AVENUE BEGINS IN 2027, WITH COMPLETIONS FOLLOWING IN 2028.**

STRATEGIC INVESTMENT AND PARTNERSHIPS

The Housing Services Department coordinates and tracks Housing Savannah Action Plan results, funding, and partnerships across public, private, and nonprofit sectors to leverage resources and advance the City's housing priorities. Through September of Fiscal Year 2026 this includes:

- **$102.6 million in total housing investment** was reported from January through September 2026, **including**
  - **$6.7 million** in SAHF/City investment, and
  - **$95.9 million** from other sources.

COLLABORATION: KEY AFFORDABLE HOUSING PARTNERS

Community Housing Services Agency, Inc. (CHSA)

- A local nonprofit created by the City in 1989; has administered the SAHF since 2012 and is helping lead the countywide Housing United initiative.

The Chatham County & City of Savannah Land Bank Authority

- Acquires and redevelops underused property to revitalize neighborhoods and stabilize the housing market

The **CIVIS Foundation**

- A multi-million dollar investor in the SAHF and in housing, preservation, and revitalization work

The Georgia Ports Authority

- Invests $750,000 annually to the SAHF for near-port households, supporting repairs for elderly homeowners, first-time buyers (including its employees), and new homes on vacant lots.

St. Joseph's/Candler Health System

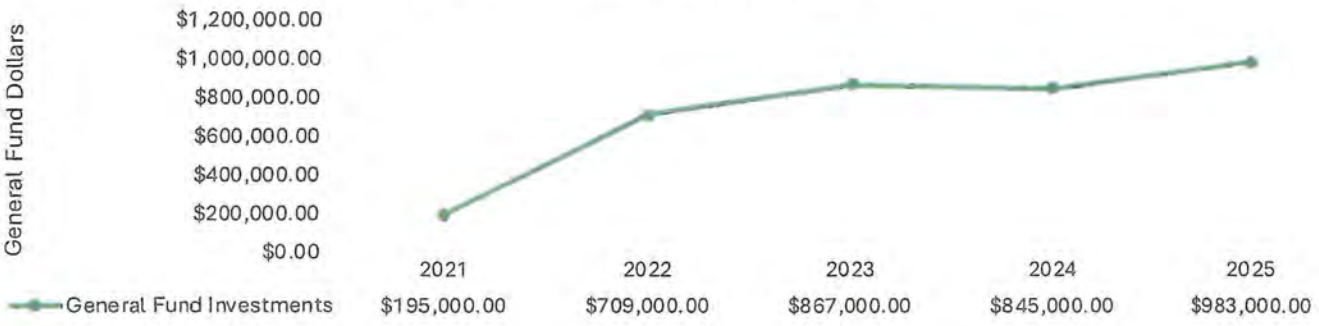
- Contributes to the SAHF to help its modest-wage employees buy their first homes

COMMUNITY SERVICES – HOMELESSNESS

The City does not operate the homelessness response system, but it invests in the organizations that do shelter, street outreach, day services, and housing assistance. It also builds affordable and supportive housing and sets policy on related public health and safety concerns, with the goal of making homelessness rare, brief, and nonrecurring.

OVER THE PAST FIVE YEARS, THE CITY COUNCIL HAS INVESTED $3.60 MILLION ANNUAL OPERATING DOLLARS TO SUPPORT OUR UNHOUSED NEIGHBORS AND FRIENDS.

GENERAL FUND INVESTMENTS



TOTAL CITY-DIRECTED INVESTMENTS IN HOMELESSNESS FROM SEPTEMBER 2021 THROUGH APRIL 2026 TOTALS APPROXIMATELY $28.5M

- $16.25M through Housing Services (Homelesness housing development)
- $12.4M through Human Services as grants, contracts, and federal programs

OUR WORK MAKES AN IMPACT: 2026 POINT IN TIME COUNT

478	104	582
SHELTERED PERSONS	UNSHELTERED PERSONS	TOTAL PERSONS COUNTED

METRIC	2023	2026	CHANGE
Unsheltered	271	104	↓62%
Chronically Homeless	112	46	↓59%
Active Encampments	87	15	↓83%

KEY COMMUNITY PARTNERS WE INVEST IN

INTERAGENCY COUNCIL ON HOMELESSNESS

Savannah-Chatham County Interagency Council on Homelessness (ICH) The Savannah-Chatham County Interagency Council on Homelessness (ICH) is the governing body for the local Continuum of Care, coordinating government, nonprofit, and community partners to prevent and end homelessness. The City supports the ICH financially and through the Office of the Chief of Community Services.

	FY25	FY26	FY27
Estimated City Investment in the ICH	$141,913	$149,346	$152.939

The ICH has provided integral support for the City's Urban Camping policy and process.

566	130	86
Citations issued under urban camping ordinance	*People arrested under urban camping ordinance*	*Community members arrested only 1 time for urban camping*

**Year to date data as of November 1, 2026*

Chatham Savannah Authority for the Homeless leads the development of sustainable community practices to end homelessness in the Chatham Savannah Community.

	FY25	FY26	FY27
City Investment for Street Outreach & Transportation	$273,715	$273,715	$273,715
City Investment for Homeless System Coordination	$200,000	$200,000	$200,000
City Investment Cove & Dundee Cottages Utility Assistance**	$42,000	$42,000	$42,000

*** Due to timing of occupancy, organization continues to have a positive balance for this work and no additional funds were needed in FY2026*

Union Mission partners with people to end their homelessness by hosting key programs including; Emmaus House Resource Center and Extended Intake hours for Emergency Shelters.

	FY25	FY26	FY27
City Investment for Extended Intake for Emergency Shelters	$97,678	$40,700	$97,678
City Investment to support Union Mission's Day Centers	**$350,000**	**$350,000**	**$350,000**

** *Funding was provided to ensure service though CY2026*

Come As You Are Deliverance Center partners with the city to support individuals experiencing homelessness through its day center services. The day center provides access to essential resources, support, and a safe place for those in need. This partnership helps strengthen the City's efforts to promote stability and improve outcomes for vulnerable residents.

	FY205	FY26	FY27
City Funding Investment for Come As You Are's Day Centers*	**$20,000**	**$20,000**	**$25,000**
City Funding Investment for Program Improvement: Shower Facilities**	--	**$27,000**	--

Funding for this program comes from the City's Mini Day Shelter Grant Program

**Funding for this work comes from the Savannah Affordable Housing Fund, supported by City Housing Services Construction Division*

Homeless Services	FY25	FY26	FY27
Number of residents assisted through Homeless Service Delivery programs	**12,213**	**9,380**	--

*Outcomes through October 31, 2026

FEDERAL FUNDING SUPPORTING OUR HOMELESSNESS WORK & ADMINISTERED BY CITY STAFF

The City Council, through their support for the Department of Human Services, provides staffing and expertise to administer several key federal grants which infuse additional dollars with this critical work.

United States Department of Housing and Urban Development (HUD) provides several funding sources that help communities prevent and end homelessness, including the Continuum of Care (CoC) Program, Emergency Solutions Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

	FY25	FY26	FY27
HUD CoC Funding --- Permanent Supportive Housing	$935,207	$1,168,039	$1,233,655
HUD ESG Funding -- Homeless Essential Services	$170,394	$168,745	$194,495
HUD Housing Opportunities for Persons Living with HIV/AIDS-IV	$230,919	$230,919	230,919
HUD Housing Opportunities for Persons Living with HIV/AIDS-V	$87,331	$87,331	87,331

COMMUNITY SERVICES – RECREATION & LEISURE SERVICES

Recreation and Leisure Services is where City dollars become a first jersey, a summer camp, a late-night basketball game, and a hot lunch with friends. Here is what Council's investment delivered in 2026:

YOUTH ATHLETICS

***Unified leagues** with Chatham County Parks and Recreation broaden access to football and basketball, and **girls flag football** and **Queen of the Court** give more girls a place to play.*

705 Tackle Football	648 Basketball	323 Baseball	400 Track & Field	229 Cheerleading	116 Girls Flag Football	20 ESports (New in '26)

COMMUNITY CENTERS

The centers are busy, and getting busier.

COMMUNITY CENTER PARTICIPANTS





400+ Children particpated each week at our **10** summer camp sites for 8 weeks



1,096 Teens at *Summer Nights Basketball* (Grant 810, Eastside 286)



925 Neighbors at three block parties



18 NEW *health and wellness partnerships* through GPS

GOLDEN AGE PROGRAMS

There is always something on the senior calendar: Chair yoga, day trips, quilting, and lunch with friends.



600+ •**Seniors** particpate in our programs held between our *10 Centers and Adult Daycare Program*



96,000 •**Meals** are served annually *(8,000 a month, through the Coastal Regional Commission grant)*



350 •Seniors are expected at our upcoming **Christmas Ball**

CivicRec

One login for youth sports, pools, and senior programs.

Family Profile Accounts



Program Registrations



Aquatic Membership Registrations



MODERNIZING ATHLETIC FACILITIES & FIELDS



$600,000

FOUR COMMUNITY CENTER UPGRADES
W.W. Law, Delaware, Tompkins and **Liberty City**. New flooring, basketball goals, volleyball systems, LED lighting and scoreboards.



$612,000

TWO PARKS IMPROVED
Daffin Park and **Knight Field** at Scarborough Park. Sports-specific LED lighting expands safe practice opportunities.

AQUATICS



51 seasonal staff, many of them young people on their first jobs

7 new splash pads since 2021 and **4** more renovated or replaced, including **Winsor Forest** this year

363 swimmers in Learn to Swim held at four pools

3 pools fully renovated

LAUNCHED IN 2026

- **Flick and Float** movie Nights
- **Reset Sundays**

THERAPUTIC RECREATION

SPRING FLING EVENT

425 students from local schools partipated in the 2026 Spring Fling event at Daffin Park

SPECIAL OLYMPICS

Savannah's athletes proudly shined in the Special Olympics of Georgia, showing that our city champions a diverse, inclusive environment where **all means all**.

COMING NEXT

POOLS
Launching all **3** BOE pools in the 2027 Season

PADS
2 new splash pads opening in 2027 at Daffin Signature Playground and Sunset Park

WORK
12 addtional seasonal staff

Expanded Junior Lifeguard opportunities for 13-14 year olds

LISTEN
Launching a **community survey** in late-November 2026

COMMUNITY SERVICES – OFFICE OF NEIGHBORHOOD SAFETY AND ENGAGEMENT

ONSE works with young people ages 12 to 25, including the hardest to reach, to reduce gun violence and violence generally. Its work runs through four connected strategies: prevention, intervention, redirection, and ongoing support.

BY THE NUMBERS

145 young people paid during 100 Days of Summer

$166,270.66 earned by those young people during 100 Days of Summer

1,642 student contacts through the Safe Passage program

1,397 neighbors reached at 22 events

742 High-Risk Youth and Families reached through VRG partners

ONES SIGNATURE PROGRAM: PATH FORWARD

2025

- 12 months after engagement
- 90% Employees
- 70% still connected to mentors or case managers
- 20% re-involved in violent crime

2026

- 5 Months After Engagement
- 0% re-involved in violent crime (12 enrolled)







EVIDENCE-BASED,DATA DRIVEN: ONES INTERVENTIONS

PATH FORWARD

- Young people ages 17 to 20 harmed by or involved in gun violence. Eight paid summer weeks of work readiness (96 hours of job shadowing, 154 hours of life skills, four career and four education explorations), then eight months of case management and mentoring. 12 enrolled. *Focus: intervention, redirection, long-term progression.*

NEIGHBORHOOD IMPROVEMENT TEAMS

- Ages 14 to 18 earn pay improving their own neighborhoods while building job skills and community pride. 96 young people enrolled. *Focus: redirection, prevention.*

GROW & GLOW

- A 12-month career, education, and mentoring program for girls ages 14 to 18. 50 young women supported across 7 sessions in the FY26 pilot. *Focus: prevention, redirection.*

YASU (YOUNG ARTIST OF SAVANNAH UNITED)

- A seven-week theater program where young people use their voices to encourage peers toward safe choices. 435 interactions at 9 schools, 3 plays, and a film now shown in high schools. *Focus: prevention, conflict resolution.*

SAFE PASSAGE

Caring adults at the school door: ONSE staff and partners greet students as they arrive and encourage safe choices. 1,642 contacts at six high schools, August to October. *Focus: prevention.*

VIOLENCE REDUCTION GRANTS

Competitive grants to nonprofits serving ages 12 to 25. 742 high-risk youth and families reached (unduplicated, as of September) through 13 programs and 12 nonprofits. Funded work includes conflict resolution, violence intervention led by credible messengers with lived justice-system experience, trauma-informed counseling, gang intervention, and workforce development. FY2027 funding prioritizes community violence intervention. *Focus: intervention, prevention, long-term progression.*

COMMUNITY SERVICES – GRANTS & COMMUNITY PARTNERSHIPS

CITY-FUNDED GRANTS

The City of Savannah, though critical general fund investments, supports four competitive grant programs administered by three departments – Cultural Resources, Human Services, and the Office of Neighborhood Safety and Engagement (ONSE).

COMMUNITY PARTNERSHIP PROGRAM (CPP) is a competitive grant program administered by the Department of Human Services' Grants and Contracts Division that provides funding to nonprofit organizations delivering programs that address critical community needs and improve residents' well-being. Funding supports economic access and opportunity, workforce development, youth development, health and wellness, public safety, essential services, and homelessness coordination. The program offers awards of $15,000–$50,000 for Community Investments and Essential Services, and up to $200,000 for Homeless System Coordination.

	FY2025	FY2026	FY27
Number of Programs Funded	40	37	--
Number of Nonprofit Partners Supported	32	28	25
Number of Community Members Served by All Funded Programs *	24,988	15,051*	--
Dollars Invested by City Council	**$923,000**	**$945,000**	**$1,000,000.00**

*Outcomes through October 31, 2026

VIOLENCE REDUCTION GRANT PROGRAM (VRG) is a competitive grant program administered by the Office of Neighborhood Safety and Engagement (ONSE) that provides funding to eligible nonprofit organizations for community-based programs and services focused on reducing gun and other violence among Savannah youth and young adults ages 12–25. Funded programs support violence prevention and intervention, with priority for the FY2027 grant cycle given to Community Violence Intervention (CVI) strategies serving young people at high risk of involvement in gun violence.

	FY25	FY26	FY27
Number of Programs Funded	7	13	13
Number of Nonprofit Partners Supported	7	12	12
Number of Community Members Served by All Funded Programs	1157	749*	--
Dollars Invested by City Council	**$250,000**	**$250,000**	**$250,000**

*Outcomes through September 20, 2026

ARTS AND CULTURE ENRICHMENT (ACE) is a competitive grant program administered by the Department of Cultural Resources that provides funding to nonprofit organizations for arts, culture, heritage, design, and creative projects that benefit Savannah residents. Funded programs support creative skills development, employment and entrepreneurship, improvements to public spaces, community building, youth engagement, and expanded access to arts and cultural experiences in neighborhoods across the City .

	FY25	FY26	FY27
Number of Programs Funded	23	26	17
Number of Nonprofit Partners Supported	14	19	25
Number of Community Members Served by All Funded Programs	237,428	83,441*	--
Dollars Invested by City Council	**$635,000**	**$635,000**	**$635,000**

*Outcomes provided are projections. Final data will be available in February 2027.

WEAVE-A-DREAM provides grants to support innovative arts and cultural projects led by small and emerging nonprofit organizations. Funded projects expand access to arts and culture, develop creative skills, create employment and entrepreneurship opportunities, engage youth, and enrich quality of life across Savannah's Aldermanic districts. Administered by the Department of Cultural Resources, awards are capped at $5,000 and require a 1:1 match.

	FY25	FY26	FY27
Number of Programs Funded	6	12	--
Number of Nonprofit Partners Supported	6	12	--
Number of Community Members Served by All Funded Programs	3,1423	18,474*	--
Dollars Invested by City Council	**$23,000**	**$50,000**	**$50,000**

*Outcomes provided are projections. Final data will be available in February 2027.

CITY-ADMINISTERED GRANTS

The City Council, through their support for the Department of Human Services, provides the staffing and expertise to administer several key federal grants.



United States Department of Housing and Urban Development (HUD) provides **Community Development Block Grant (CDBG)** funding to support a range of public service programs that address the needs of low- and moderate-income residents. These investments include workforce development initiatives that enhance job readiness, employment opportunities, and career advancement, as well as economic development activities that promote entrepreneurship, small business growth, and economic self-sufficiency. Savannah's CDBG funds support the Moses Jackson advancement Center, the Pennsylvania Avenue Resource Center, Union Mission, Salvation Army and Small Business Assistance Corporation.

	FY2025	FY2026	FY27
Number of Programs Funded	6	5	
Number of Nonprofits Supported	4	3	
Number of Community Members Served by All Funded Programs	485	227*	--
Total Federal Dollars Administered by City Staff	$497,442	$405,826	

*Outcomes through October 31, 2026

United States Department of Housing and Urban Development (HUD) he Continuum of Care (CoC) Program, Emergency Solutions Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

	FY25	FY26	FY27
Number of residents assisted through CoC, ESG, HOPWA	**2218**	**1237**	--
HUD CoC Funding for Permanent Supportive Housing	$935,207	$1,168,039	$1,233,655
HUD ESG Funding for Homeless Essential Services	$170,394	$168,745	$194,495
HUD HOPWA Funding for Housing Opportunities for Persons Living with HIV/AIDS-IV (Supportive Housing)	$230,919	$230,919	$692,757
HUD HOPWA Funding Investment for Housing Opportunities for Persons Living with HIV/AIDS-V (Short Term Rent and Utility Assistance)	$87,331	$87,331	$261,995

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3101	**Office of the CCS**	**511**	**Personnel**	**427,192**	**569,349**
3101	Office of the CCS	51105	Salaries and Wages	322,599	442,113
3101	Office of the CCS	51110	Social Security	24,679	32,997
3101	Office of the CCS	51121	Group Medical Insurance	36,852	40,929
3101	Office of the CCS	51122	Group Life Insurance	-	1,408
3101	Office of the CCS	51124	Disability Insurance	648	-
3101	Office of the CCS	51125	Workers Compensation	7,392	6,586
3101	Office of the CCS	51130	Pension	34,512	44,356
3101	Office of the CCS	51132	City Contr-Def Comp	510	960
3101	**Office of the CCS**	**512**	**Outside Services**	**28,260**	**33,408**
3101	Office of the CCS	51210	Communications	775	775
3101	Office of the CCS	51211	Cell Communications	4,000	4,125
3101	Office of the CCS	51212	Travel-Transp Lodg Pd	7,500	7,115
3101	Office of the CCS	51213	Education and Training	7,500	9,125
3101	Office of the CCS	51230	Rentals	650	720
3101	Office of the CCS	51233	Dues and Fees	1,935	2,145
3101	Office of the CCS	51234	Books Periodicals Subsc	120	120
3101	Office of the CCS	51255	Car Washing	180	180
3101	Office of the CCS	51256	Temporary Labor-Agency	2,500	2,500
3101	Office of the CCS	51270	Photocopying	750	2,000
3101	Office of the CCS	51271	Food-Catered Meals	1,500	2,000
3101	Office of the CCS	51275	Outside Printing	500	1,250
3101	Office of the CCS	51294	Other Transportation	350	1,353
3101	**Office of the CCS**	**513**	**Commodities**	**23,260**	**13,150**
3101	Office of the CCS	51306	Office Supplies	5,000	5,000
3101	Office of the CCS	51307	Postage	50	50
3101	Office of the CCS	51310	Clothing & Laundry	600	1,100
3101	Office of the CCS	51320	Operating Supp & Materials	500	500
3101	Office of the CCS	51321	Small Fixed Assets	15,010	5,000
3101	Office of the CCS	51362	Gasoline	1,600	1,000
3101	Office of the CCS	51395	Other	500	500
3101	**Office of the CCS**	**514**	**Internal Services**	**26,826**	**29,634**
3101	Office of the CCS	51425	Insurance By Risk Mngmnt F	10,710	7,869
3101	Office of the CCS	51450	Computer Services	6,948	20,071
3101	Office of the CCS	51451	Radio Services	132	-
3101	Office of the CCS	51452	Telephone Services	600	157
3101	Office of the CCS	51473	Garage Overhead	672	141
3101	Office of the CCS	51474	Garage Charges	7,764	1,396
3101	**Office of the CCS**	**517**	**Interfund Transfer**	**9,693**	**-**
3101	Office of the CCS	51730	Fleet Addition Contributio	9,693	-
3101	**Office of the CCS**	**518+**	**Other Expenses**	**9,624**	**10,809**
3101	Office of the CCS	51891	Computer Capital Charge	1,920	2,480
3101	Office of the CCS	51895	Vehicle Captl-Use Chrg	7,704	8,329
3101	**Office of the CCS**	**Grand Tota**	**Grand Total**	**524,855**	**656,350**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3104	**Human Services Administration**	**511**	**Personnel**	**701,316**	**808,456**
3104	Human Services Administration	51105	Salaries and Wages	525,696	608,814
3104	Human Services Administration	51110	Social Security	43,429	45,439
3104	Human Services Administration	51121	Group Medical Insurance	64,482	71,626
3104	Human Services Administration	51122	Group Life Insurance	-	1,938
3104	Human Services Administration	51124	Disability Insurance	976	-
3104	Human Services Administration	51125	Workers Compensation	12,936	11,524
3104	Human Services Administration	51127	Retiree Grp Medcal Opeb	-	6,355
3104	Human Services Administration	51130	Pension	52,347	61,080
3104	Human Services Administration	51132	City Contr-Def Comp	1,450	1,680
3104	**Human Services Administration**	**512**	**Outside Services**	**146,200**	**140,803**
3104	Human Services Administration	51210	Communications	387	387
3104	Human Services Administration	51211	Cell Communications	2,750	2,750
3104	Human Services Administration	51212	Travel-Transp Lodg Pd	6,240	8,710
3104	Human Services Administration	51213	Education and Training	5,560	11,777
3104	Human Services Administration	51220	Advertising	2,150	2,150
3104	Human Services Administration	51233	Dues and Fees	1,335	1,335
3104	Human Services Administration	51251	Data Processing Equip Mte	30,653	17,865
3104	Human Services Administration	51255	Car Washing	120	120
3104	Human Services Administration	51270	Photocopying	6,600	6,600
3104	Human Services Administration	51271	Food-Catered Meals	4,425	3,129
3104	Human Services Administration	51275	Outside Printing	500	500
3104	Human Services Administration	51295	Other Contractual Service	85,480	85,480
3104	**Human Services Administration**	**513**	**Commodities**	**1,159,489**	**926,658**
3104	Human Services Administration	51306	Office Supplies	2,500	2,500
3104	Human Services Administration	51307	Postage	50	50
3104	Human Services Administration	51310	Clothing & Laundry	1,000	1,000
3104	Human Services Administration	51320	Operating Supp & Materials	500	500
3104	Human Services Administration	51321	Small Fixed Assets	1,000	1,000
3104	Human Services Administration	51395	Other	1,154,439	921,608
3104	**Human Services Administration**	**514**	**Internal Services**	**83,376**	**81,210**
3104	Human Services Administration	51411	Svcs By San-Disposal Fe	-	8
3104	Human Services Administration	51413	Svcs By San-Commrcl Fee	2,018	2,119
3104	Human Services Administration	51425	Insurance By Risk Mngmnt F	18,286	8,689
3104	Human Services Administration	51450	Computer Services	62,556	70,041
3104	Human Services Administration	51452	Telephone Services	516	353
3104	**Human Services Administration**	**518+**	**Other Expenses**	**1,227,504**	**954,510**
3104	Human Services Administration	51822	Social Contribution	1,224,504	950,170
3104	Human Services Administration	51891	Computer Capital Charge	3,000	4,340
3104	**Human Services Administration**	**Grand Tota**	**Grand Total**	**3,317,885**	**2,911,637**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3131	**Moses Jackson Advancement Center (MJ**	**511**	**Personnel**	**419,241**	**481,565**
3131	Moses Jackson Advancement Center (MJA	51105	Salaries and Wages	301,916	345,648
3131	Moses Jackson Advancement Center (MJA	51110	Social Security	23,173	25,798
3131	Moses Jackson Advancement Center (MJA	51121	Group Medical Insurance	51,864	57,608
3131	Moses Jackson Advancement Center (MJA	51122	Group Life Insurance	-	1,101
3131	Moses Jackson Advancement Center (MJA	51124	Disability Insurance	552	-
3131	Moses Jackson Advancement Center (MJA	51125	Workers Compensation	10,404	9,269
3131	Moses Jackson Advancement Center (MJA	51127	Retiree Grp Medcal Opeb	-	5,111
3131	Moses Jackson Advancement Center (MJA	51130	Pension	29,532	34,678
3131	Moses Jackson Advancement Center (MJA	51132	City Contr-Def Comp	800	1,352
3131	Moses Jackson Advancement Center (MJA	51155	Overtime	1,000	1,000
3131	**Moses Jackson Advancement Center (MJ**	**512**	**Outside Services**	**54,410**	**68,971**
3131	Moses Jackson Advancement Center (MJA	51206	Natural Gas	1,000	1,000
3131	Moses Jackson Advancement Center (MJA	51211	Cell Communications	1,040	1,000
3131	Moses Jackson Advancement Center (MJA	51212	Travel-Transp Lodg Pd	3,750	6,250
3131	Moses Jackson Advancement Center (MJA	51213	Education and Training	1,110	1,650
3131	Moses Jackson Advancement Center (MJA	51230	Rentals	2,500	3,100
3131	Moses Jackson Advancement Center (MJA	51233	Dues and Fees	425	425
3131	Moses Jackson Advancement Center (MJA	51239	Technical Pur Svcs	5,000	5,000
3131	Moses Jackson Advancement Center (MJA	51250	Equipment Maintenance	300	300
3131	Moses Jackson Advancement Center (MJA	51255	Car Washing	120	120
3131	Moses Jackson Advancement Center (MJA	51256	Temporary Labor-Agency	9,545	9,545
3131	Moses Jackson Advancement Center (MJA	51270	Photocopying	2,000	2,000
3131	Moses Jackson Advancement Center (MJA	51271	Food-Catered Meals	8,495	9,445
3131	Moses Jackson Advancement Center (MJA	51275	Outside Printing	500	500
3131	Moses Jackson Advancement Center (MJA	51295	Other Contractual Service	18,625	28,636
3131	**Moses Jackson Advancement Center (MJ**	**513**	**Commodities**	**19,190**	**16,970**
3131	Moses Jackson Advancement Center (MJA	51306	Office Supplies	1,000	1,000
3131	Moses Jackson Advancement Center (MJA	51310	Clothing & Laundry	900	900
3131	Moses Jackson Advancement Center (MJA	51320	Operating Supp & Materials	3,000	3,000
3131	Moses Jackson Advancement Center (MJA	51321	Small Fixed Assets	940	940
3131	Moses Jackson Advancement Center (MJA	51322	Sports & Craft Supplies	2,000	2,750
3131	Moses Jackson Advancement Center (MJA	51362	Gasoline	800	800
3131	Moses Jackson Advancement Center (MJA	51395	Other	10,550	7,580
3131	**Moses Jackson Advancement Center (MJ**	**514**	**Internal Services**	**50,393**	**40,224**
3131	Moses Jackson Advancement Center (MJA	51425	Insurance By Risk Mngmnt F	14,837	6,426
3131	Moses Jackson Advancement Center (MJA	51450	Computer Services	32,472	30,646
3131	Moses Jackson Advancement Center (MJA	51452	Telephone Services	684	236
3131	Moses Jackson Advancement Center (MJA	51473	Garage Overhead	192	268
3131	Moses Jackson Advancement Center (MJA	51474	Garage Charges	2,208	2,648
3131	**Moses Jackson Advancement Center (MJ**	**518+**	**Other Expenses**	**16,036**	**16,278**
3131	Moses Jackson Advancement Center (MJA	51891	Computer Capital Charge	4,492	4,740
3131	Moses Jackson Advancement Center (MJA	51895	Vehicle Captl-Use Chrg	11,544	11,538
3131	**Moses Jackson Advancement Center (MJ**	**Grand Tota**	**Grand Total**	**559,270**	**624,008**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3133	**Neighborhood Safety & Engagement Serv**	**511**	**Personnel**	**684,970**	**895,161**
3133	Neighborhood Safety & Engagement Servi	51105	Salaries and Wages	476,610	649,237
3133	Neighborhood Safety & Engagement Servi	51110	Social Security	35,746	48,456
3133	Neighborhood Safety & Engagement Servi	51121	Group Medical Insurance	92,112	102,323
3133	Neighborhood Safety & Engagement Servi	51122	Group Life Insurance	-	2,067
3133	Neighborhood Safety & Engagement Servi	51124	Disability Insurance	1,044	-
3133	Neighborhood Safety & Engagement Servi	51125	Workers Compensation	18,468	16,463
3133	Neighborhood Safety & Engagement Servi	51127	Retiree Grp Medcal Opeb	-	9,079
3133	Neighborhood Safety & Engagement Servi	51130	Pension	55,740	65,136
3133	Neighborhood Safety & Engagement Servi	51132	City Contr-Def Comp	1,250	2,400
3133	Neighborhood Safety & Engagement Servi	51160	Temporary Labor - City	4,000	-
3133	**Neighborhood Safety & Engagement Serv**	**512**	**Outside Services**	**272,184**	**28,908**
3133	Neighborhood Safety & Engagement Servi	51210	Communications	1,875	1,875
3133	Neighborhood Safety & Engagement Servi	51211	Cell Communications	4,850	5,785
3133	Neighborhood Safety & Engagement Servi	51212	Travel-Transp Lodg Pd	9,000	9,000
3133	Neighborhood Safety & Engagement Servi	51213	Education and Training	4,500	4,500
3133	Neighborhood Safety & Engagement Servi	51230	Rentals	798	798
3133	Neighborhood Safety & Engagement Servi	51233	Dues and Fees	250	500
3133	Neighborhood Safety & Engagement Servi	51255	Car Washing	450	450
3133	Neighborhood Safety & Engagement Servi	51270	Photocopying	2,000	2,000
3133	Neighborhood Safety & Engagement Servi	51271	Food-Catered Meals	1,500	3,000
3133	Neighborhood Safety & Engagement Servi	51275	Outside Printing	1,000	1,000
3133	Neighborhood Safety & Engagement Servi	51295	Other Contractual Service	245,961	-
3133	**Neighborhood Safety & Engagement Serv**	**513**	**Commodities**	**492,400**	**575,812**
3133	Neighborhood Safety & Engagement Servi	51306	Office Supplies	3,000	3,000
3133	Neighborhood Safety & Engagement Servi	51307	Postage	100	100
3133	Neighborhood Safety & Engagement Servi	51310	Clothing & Laundry	1,000	500
3133	Neighborhood Safety & Engagement Servi	51320	Operating Supp & Materials	500	500
3133	Neighborhood Safety & Engagement Servi	51321	Small Fixed Assets	800	800
3133	Neighborhood Safety & Engagement Servi	51362	Gasoline	2,000	2,000
3133	Neighborhood Safety & Engagement Servi	51395	Other	485,000	568,912
3133	**Neighborhood Safety & Engagement Serv**	**514**	**Internal Services**	**75,433**	**63,234**
3133	Neighborhood Safety & Engagement Servi	51425	Insurance By Risk Mngmnt F	26,773	16,325
3133	Neighborhood Safety & Engagement Servi	51450	Computer Services	42,900	39,013
3133	Neighborhood Safety & Engagement Servi	51452	Telephone Services	264	314
3133	Neighborhood Safety & Engagement Servi	51473	Garage Overhead	444	695
3133	Neighborhood Safety & Engagement Servi	51474	Garage Charges	5,052	6,887
3133	**Neighborhood Safety & Engagement Serv**	**518+**	**Other Expenses**	**282,363**	**290,856**
3133	Neighborhood Safety & Engagement Servi	51811	Contributions	240,000	250,000
3133	Neighborhood Safety & Engagement Servi	51891	Computer Capital Charge	4,911	5,060
3133	Neighborhood Safety & Engagement Servi	51895	Vehicle Captl-Use Chrg	37,452	35,796
3133	**Neighborhood Safety & Engagement Serv Grand Tota**		**Grand Total**	**1,807,350**	**1,853,971**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3134	**CHSA**	**511**	**Personnel**	**-**	**(3)**
3134	CHSA	51105	Salaries and Wages	-	869,601
3134	CHSA	51110	Social Security	-	64,902
3134	CHSA	51121	Group Medical Insurance	-	122,787
3134	CHSA	51122	Group Life Insurance	-	2,768
3134	CHSA	51125	Workers Compensation	-	19,756
3134	CHSA	51127	Retiree Grp Medcal Opeb	-	9,079
3134	CHSA	51130	Pension	-	87,244
3134	CHSA	51132	City Contr-Def Comp	-	2,880
3134	CHSA	51199	Reimbrsmnt Persnl Srvs	-	(1,179,020)
3134	**CHSA**	**512**	**Outside Services**	**-**	**351,000**
3134	CHSA	51295	Other Contractual Service	-	351,000
3134	**CHSA**	**514**	**Internal Services**	**-**	**58,651**
3134	CHSA	51425	Insurance By Risk Mngmnt F	-	13,363
3134	CHSA	51450	Computer Services	-	39,263
3134	CHSA	51452	Telephone Services	-	314
3134	CHSA	51473	Garage Overhead	-	524
3134	CHSA	51474	Garage Charges	-	5,187
3134	**CHSA**	**518+**	**Other Expenses**	**-**	**4,960**
3134	CHSA	51891	Computer Capital Charge	-	4,960
3134	**CHSA**	**Grand Tota**	**Grand Total**	**-**	**414,608**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3202	**Grants & Contracts**	**511**	**Personnel**	**454,601**	**596,552**
3202	Grants & Contracts	51105	Salaries and Wages	345,150	460,491
3202	Grants & Contracts	51110	Social Security	26,404	34,369
3202	Grants & Contracts	51121	Group Medical Insurance	55,272	61,394
3202	Grants & Contracts	51122	Group Life Insurance	-	1,466
3202	Grants & Contracts	51124	Disability Insurance	732	-
3202	Grants & Contracts	51125	Workers Compensation	11,088	9,878
3202	Grants & Contracts	51127	Retiree Grp Medcal Opeb	-	5,447
3202	Grants & Contracts	51130	Pension	39,088	46,200
3202	Grants & Contracts	51132	City Contr-Def Comp	1,000	1,440
3202	Grants & Contracts	51199	Reimbrsmnt Persnl Srvs	(24,133)	(24,133)
3202	**Grants & Contracts**	**512**	**Outside Services**	**16,321**	**15,972**
3202	Grants & Contracts	51211	Cell Communications	450	450
3202	Grants & Contracts	51212	Travel-Transp Lodg Pd	4,500	4,500
3202	Grants & Contracts	51213	Education and Training	4,000	4,000
3202	Grants & Contracts	51220	Advertising	1,250	1,853
3202	Grants & Contracts	51230	Rentals	3,302	3,350
3202	Grants & Contracts	51233	Dues and Fees	1,719	1,719
3202	Grants & Contracts	51271	Food-Catered Meals	100	100
3202	Grants & Contracts	51295	Other Contractual Service	1,000	-
3202	**Grants & Contracts**	**513**	**Commodities**	**5,825**	**5,825**
3202	Grants & Contracts	51306	Office Supplies	3,000	3,000
3202	Grants & Contracts	51307	Postage	325	325
3202	Grants & Contracts	51320	Operating Supp & Materials	250	250
3202	Grants & Contracts	51321	Small Fixed Assets	250	250
3202	Grants & Contracts	51395	Other	2,000	2,000
3202	**Grants & Contracts**	**514**	**Internal Services**	**284,150**	**255,476**
3202	Grants & Contracts	51405	Services By General Fund	246,348	227,870
3202	Grants & Contracts	51425	Insurance By Risk Mngmnt F	15,674	2,854
3202	Grants & Contracts	51450	Computer Services	21,612	24,556
3202	Grants & Contracts	51452	Telephone Services	516	196
3202	**Grants & Contracts**	**518+**	**Other Expenses**	**4,320**	**3,720**
3202	Grants & Contracts	51891	Computer Capital Charge	4,320	3,720
3202	**Grants & Contracts**	**Grand Tota**	**Grand Total**	**765,217**	**877,545**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3203	**Housing Services**	**511**	**Personnel**	**1,298,002**	**1,381,416**
3203	Housing Services	51105	Salaries and Wages	1,624,463	1,130,280
3203	Housing Services	51110	Social Security	124,329	84,358
3203	Housing Services	51121	Group Medical Insurance	193,440	133,019
3203	Housing Services	51122	Group Life Insurance	-	3,598
3203	Housing Services	51124	Disability Insurance	2,760	-
3203	Housing Services	51125	Workers Compensation	38,789	21,402
3203	Housing Services	51127	Retiree Grp Medcal Opeb	-	11,802
3203	Housing Services	51130	Pension	147,960	113,397
3203	Housing Services	51132	City Contr-Def Comp	5,040	3,120
3203	Housing Services	51155	Overtime	750	-
3203	Housing Services	51199	Reimbrsmnt Persnl Srvs	(839,529)	(119,560)
3203	**Housing Services**	**512**	**Outside Services**	**85,530**	**118,773**
3203	Housing Services	51210	Communications	387	387
3203	Housing Services	51211	Cell Communications	7,557	7,557
3203	Housing Services	51212	Travel-Transp Lodg Pd	7,500	6,758
3203	Housing Services	51213	Education and Training	3,000	2,260
3203	Housing Services	51220	Advertising	500	500
3203	Housing Services	51230	Rentals	6,596	6,900
3203	Housing Services	51232	Licenses-Professional	350	350
3203	Housing Services	51233	Dues and Fees	1,489	420
3203	Housing Services	51234	Books Periodicals Subsc	5,741	3,738
3203	Housing Services	51239	Technical Pur Svcs	3,000	3,000
3203	Housing Services	51243	Janitorial Services	65	-
3203	Housing Services	51255	Car Washing	60	60
3203	Housing Services	51256	Temporary Labor-Agency	4,500	3,000
3203	Housing Services	51270	Photocopying	10,000	10,200
3203	Housing Services	51271	Food-Catered Meals	4,050	4,050
3203	Housing Services	51275	Outside Printing	1,500	1,500
3203	Housing Services	51294	Other Transportation	1,750	1,750
3203	Housing Services	51295	Other Contractual Service	27,485	66,343
3203	**Housing Services**	**513**	**Commodities**	**14,612**	**13,450**
3203	Housing Services	51306	Office Supplies	4,800	4,200
3203	Housing Services	51307	Postage	4,000	3,750
3203	Housing Services	51310	Clothing & Laundry	1,312	500
3203	Housing Services	51320	Operating Supp & Materials	1,250	1,250
3203	Housing Services	51321	Small Fixed Assets	2,000	2,500
3203	Housing Services	51362	Gasoline	750	750
3203	Housing Services	51395	Other	500	500
3203	**Housing Services**	**514**	**Internal Services**	**423,781**	**336,531**
3203	Housing Services	51405	Services By General Fund	246,348	227,870
3203	Housing Services	51411	Svcs By San-Disposal Fe	-	7
3203	Housing Services	51425	Insurance By Risk Mngmnt F	55,117	13,680
3203	Housing Services	51450	Computer Services	113,988	93,108
3203	Housing Services	51452	Telephone Services	1,116	666
3203	Housing Services	51473	Garage Overhead	576	110
3203	Housing Services	51474	Garage Charges	6,636	1,090
3203	**Housing Services**	**518+**	**Other Expenses**	**17,494**	**18,085**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3203	Housing Services	51891	Computer Capital Charge	10,510	11,100
3203	Housing Services	51895	Vehicle Captl-Use Chrg	6,984	6,985
3203	**Housing Services**	**Grand Tota**	**Grand Total**	**1,839,419**	**1,868,255**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3219	**Community Advancement**	**511**	**Personnel**	**320,283**	**339,357**
3219	Community Advancement	51105	Salaries and Wages	235,895	243,816
3219	Community Advancement	51110	Social Security	18,046	18,197
3219	Community Advancement	51121	Group Medical Insurance	36,852	40,929
3219	Community Advancement	51122	Group Life Insurance	-	776
3219	Community Advancement	51124	Disability Insurance	387	-
3219	Community Advancement	51125	Workers Compensation	7,392	6,586
3219	Community Advancement	51127	Retiree Grp Medcal Opeb	-	3,631
3219	Community Advancement	51130	Pension	20,736	24,462
3219	Community Advancement	51132	City Contr-Def Comp	975	960
3219	**Community Advancement**	**512**	**Outside Services**	**71,687**	**67,121**
3219	Community Advancement	51211	Cell Communications	2,752	2,752
3219	Community Advancement	51212	Travel-Transp Lodg Pd	11,920	7,879
3219	Community Advancement	51213	Education and Training	9,458	9,410
3219	Community Advancement	51220	Advertising	2,450	2,690
3219	Community Advancement	51230	Rentals	11,150	9,650
3219	Community Advancement	51233	Dues and Fees	435	435
3219	Community Advancement	51234	Books Periodicals Subsc	415	415
3219	Community Advancement	51238	Professional Pur Svcs	-	3,000
3219	Community Advancement	51255	Car Washing	60	120
3219	Community Advancement	51271	Food-Catered Meals	16,085	17,405
3219	Community Advancement	51275	Outside Printing	1,100	1,400
3219	Community Advancement	51295	Other Contractual Service	15,862	11,965
3219	**Community Advancement**	**513**	**Commodities**	**18,000**	**17,250**
3219	Community Advancement	51306	Office Supplies	1,250	1,250
3219	Community Advancement	51310	Clothing & Laundry	3,050	3,050
3219	Community Advancement	51320	Operating Supp & Materials	2,000	2,000
3219	Community Advancement	51321	Small Fixed Assets	1,500	2,000
3219	Community Advancement	51362	Gasoline	200	200
3219	Community Advancement	51395	Other	10,000	8,750
3219	**Community Advancement**	**514**	**Internal Services**	**38,656**	**39,592**
3219	Community Advancement	51425	Insurance By Risk Mngmnt F	10,840	16,279
3219	Community Advancement	51450	Computer Services	21,792	19,845
3219	Community Advancement	51452	Telephone Services	432	157
3219	Community Advancement	51473	Garage Overhead	444	304
3219	Community Advancement	51474	Garage Charges	5,148	3,007
3219	**Community Advancement**	**518+**	**Other Expenses**	**17,052**	**12,721**
3219	Community Advancement	51891	Computer Capital Charge	3,240	3,100
3219	Community Advancement	51895	Vehicle Captl-Use Chrg	13,812	9,621
3219	**Community Advancement**	**Grand Tota**	**Grand Total**	**465,678**	**476,041**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3235	**Neighborhood Services Division**	**511**	**Personnel**	**877,607**	**962,804**
3235	Neighborhood Services Division	51105	Salaries and Wages	653,477	706,652
3235	Neighborhood Services Division	51110	Social Security	50,029	52,741
3235	Neighborhood Services Division	51121	Group Medical Insurance	92,115	102,323
3235	Neighborhood Services Division	51122	Group Life Insurance	-	2,250
3235	Neighborhood Services Division	51124	Disability Insurance	1,120	-
3235	Neighborhood Services Division	51125	Workers Compensation	18,471	16,463
3235	Neighborhood Services Division	51127	Retiree Grp Medcal Opeb	-	9,079
3235	Neighborhood Services Division	51130	Pension	60,088	70,896
3235	Neighborhood Services Division	51132	City Contr-Def Comp	1,500	2,400
3235	Neighborhood Services Division	51155	Overtime	500	-
3235	Neighborhood Services Division	51160	Temporary Labor - City	307	-
3235	**Neighborhood Services Division**	**512**	**Outside Services**	**48,207**	**21,032**
3235	Neighborhood Services Division	51205	Electricity	1,255	-
3235	Neighborhood Services Division	51210	Communications	-	-
3235	Neighborhood Services Division	51211	Cell Communications	5,550	6,075
3235	Neighborhood Services Division	51212	Travel-Transp Lodg Pd	3,000	2,747
3235	Neighborhood Services Division	51213	Education and Training	5,700	4,200
3235	Neighborhood Services Division	51230	Rentals	3,010	3,130
3235	Neighborhood Services Division	51243	Janitorial Services	45	-
3235	Neighborhood Services Division	51251	Data Processing Equip Mte	24,330	-
3235	Neighborhood Services Division	51255	Car Washing	180	180
3235	Neighborhood Services Division	51270	Photocopying	2,000	2,000
3235	Neighborhood Services Division	51275	Outside Printing	1,000	1,000
3235	Neighborhood Services Division	51295	Other Contractual Service	2,137	1,700
3235	**Neighborhood Services Division**	**513**	**Commodities**	**11,295**	**12,275**
3235	Neighborhood Services Division	51306	Office Supplies	3,085	3,085
3235	Neighborhood Services Division	51307	Postage	100	100
3235	Neighborhood Services Division	51310	Clothing & Laundry	2,250	2,250
3235	Neighborhood Services Division	51320	Operating Supp & Materials	860	1,840
3235	Neighborhood Services Division	51362	Gasoline	5,000	5,000
3235	**Neighborhood Services Division**	**514**	**Internal Services**	**101,567**	**80,447**
3235	Neighborhood Services Division	51425	Insurance By Risk Mngmnt F	26,903	16,529
3235	Neighborhood Services Division	51450	Computer Services	55,488	45,777
3235	Neighborhood Services Division	51452	Telephone Services	948	353
3235	Neighborhood Services Division	51473	Garage Overhead	1,464	1,631
3235	Neighborhood Services Division	51474	Garage Charges	16,764	16,157
3235	**Neighborhood Services Division**	**518+**	**Other Expenses**	**28,296**	**32,111**
3235	Neighborhood Services Division	51891	Computer Capital Charge	4,560	3,400
3235	Neighborhood Services Division	51895	Vehicle Captl-Use Chrg	23,736	28,711
3235	**Neighborhood Services Division**	**Grand Tota**	**Grand Total**	**1,066,972**	**1,108,669**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6101	**Recreation & Leisure Services Administrat**	**511**	**Personnel**	**931,813**	**992,023**
6101	Recreation & Leisure Services Administrati	51105	Salaries and Wages	715,700	742,000
6101	Recreation & Leisure Services Administrati	51110	Social Security	54,752	55,379
6101	Recreation & Leisure Services Administrati	51121	Group Medical Insurance	78,298	92,091
6101	Recreation & Leisure Services Administrati	51122	Group Life Insurance	-	2,362
6101	Recreation & Leisure Services Administrati	51124	Disability Insurance	1,159	-
6101	Recreation & Leisure Services Administrati	51125	Workers Compensation	15,700	14,817
6101	Recreation & Leisure Services Administrati	51127	Retiree Grp Medcal Opeb	-	8,171
6101	Recreation & Leisure Services Administrati	51130	Pension	62,204	74,443
6101	Recreation & Leisure Services Administrati	51132	City Contr-Def Comp	1,500	2,160
6101	Recreation & Leisure Services Administrati	51155	Overtime	2,500	600
6101	**Recreation & Leisure Services Administrat**	**512**	**Outside Services**	**19,956**	**19,623**
6101	Recreation & Leisure Services Administrati	51210	Communications	4,650	4,650
6101	Recreation & Leisure Services Administrati	51211	Cell Communications	2,981	1,798
6101	Recreation & Leisure Services Administrati	51212	Travel-Transp Lodg Pd	4,600	4,600
6101	Recreation & Leisure Services Administrati	51213	Education and Training	2,500	3,100
6101	Recreation & Leisure Services Administrati	51233	Dues and Fees	4,175	4,175
6101	Recreation & Leisure Services Administrati	51255	Car Washing	50	100
6101	Recreation & Leisure Services Administrati	51271	Food-Catered Meals	1,000	1,200
6101	**Recreation & Leisure Services Administrat**	**513**	**Commodities**	**8,661**	**8,450**
6101	Recreation & Leisure Services Administrati	51306	Office Supplies	1,500	1,500
6101	Recreation & Leisure Services Administrati	51310	Clothing & Laundry	1,600	1,600
6101	Recreation & Leisure Services Administrati	51320	Operating Supp & Materials	1,200	1,500
6101	Recreation & Leisure Services Administrati	51321	Small Fixed Assets	3,811	3,200
6101	Recreation & Leisure Services Administrati	51362	Gasoline	300	400
6101	Recreation & Leisure Services Administrati	51395	Other	250	250
6101	**Recreation & Leisure Services Administrat**	**514**	**Internal Services**	**86,100**	**70,181**
6101	Recreation & Leisure Services Administrati	51425	Insurance By Risk Mngmnt F	22,464	12,623
6101	Recreation & Leisure Services Administrati	51450	Computer Services	58,140	52,647
6101	Recreation & Leisure Services Administrati	51452	Telephone Services	864	353
6101	Recreation & Leisure Services Administrati	51473	Garage Overhead	372	418
6101	Recreation & Leisure Services Administrati	51474	Garage Charges	4,260	4,140
6101	**Recreation & Leisure Services Administrat**	**515**	**Capital Outlay**	**-**	**-**
6101	Recreation & Leisure Services Administrati	51520	Office/Bldg Furn/Equipment	-	-
6101	**Recreation & Leisure Services Administrat**	**517**	**Interfund Transfer**	**35,000**	**-**
6101	Recreation & Leisure Services Administrati	51730	Fleet Addition Contributio	35,000	-
6101	**Recreation & Leisure Services Administrat**	**518+**	**Other Expenses**	**11,856**	**11,860**
6101	Recreation & Leisure Services Administrati	51891	Computer Capital Charge	6,240	6,340
6101	Recreation & Leisure Services Administrati	51895	Vehicle Captl-Use Chrg	5,520	5,520
6101	Recreation & Leisure Services Administrati	51896	Vehicle Accessory Charge	96	-
6101	**Recreation & Leisure Services Administrat**	**Grand Tota**	**Grand Total**	**1,093,386**	**1,102,137**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6112	**Cultural Resources**	**511**	**Personnel**	**1,176,208**	**1,412,831**
6112	Cultural Resources	51105	Salaries and Wages	864,450	1,031,225
6112	Cultural Resources	51110	Social Security	66,222	76,965
6112	Cultural Resources	51121	Group Medical Insurance	132,180	154,507
6112	Cultural Resources	51122	Group Life Insurance	-	3,283
6112	Cultural Resources	51124	Disability Insurance	1,512	-
6112	Cultural Resources	51125	Workers Compensation	26,508	24,859
6112	Cultural Resources	51127	Retiree Grp Medcal Opeb	-	13,709
6112	Cultural Resources	51130	Pension	80,976	103,459
6112	Cultural Resources	51132	City Contr-Def Comp	3,160	3,624
6112	Cultural Resources	51155	Overtime	1,200	1,200
6112	**Cultural Resources**	**512**	**Outside Services**	**166,950**	**166,185**
6112	Cultural Resources	51210	Communications	8,965	8,965
6112	Cultural Resources	51211	Cell Communications	1,100	1,100
6112	Cultural Resources	51212	Travel-Transp Lodg Pd	6,840	3,840
6112	Cultural Resources	51213	Education and Training	2,460	2,460
6112	Cultural Resources	51220	Advertising	8,750	7,775
6112	Cultural Resources	51230	Rentals	730	625
6112	Cultural Resources	51233	Dues and Fees	7,625	8,625
6112	Cultural Resources	51238	Professional Pur Svcs	96,000	101,430
6112	Cultural Resources	51239	Technical Pur Svcs	2,220	1,700
6112	Cultural Resources	51241	Security Guard Services	150	150
6112	Cultural Resources	51244	Building Maintenance	4,000	4,000
6112	Cultural Resources	51245	Building Repair	4,660	4,750
6112	Cultural Resources	51250	Equipment Maintenance	2,790	3,750
6112	Cultural Resources	51251	Data Processing Equip Mte	4,690	4,750
6112	Cultural Resources	51255	Car Washing	90	90
6112	Cultural Resources	51270	Photocopying	2,750	2,750
6112	Cultural Resources	51271	Food-Catered Meals	4,000	3,000
6112	Cultural Resources	51275	Outside Printing	4,800	4,800
6112	Cultural Resources	51294	Other Transportation	2,705	-
6112	Cultural Resources	51295	Other Contractual Service	1,625	1,625
6112	**Cultural Resources**	**513**	**Commodities**	**75,650**	**72,350**
6112	Cultural Resources	51306	Office Supplies	3,550	3,725
6112	Cultural Resources	51307	Postage	200	100
6112	Cultural Resources	51310	Clothing & Laundry	2,150	1,350
6112	Cultural Resources	51320	Operating Supp & Materials	15,250	15,250
6112	Cultural Resources	51321	Small Fixed Assets	14,610	14,000
6112	Cultural Resources	51322	Sports & Craft Supplies	37,650	35,675
6112	Cultural Resources	51350	Shop Supplies/Propane	1,500	1,500
6112	Cultural Resources	51362	Gasoline	240	250
6112	Cultural Resources	51363	Diesel Fuel	500	500
6112	Cultural Resources	51395	Other	-	-
6112	**Cultural Resources**	**514**	**Internal Services**	**144,751**	**121,951**
6112	Cultural Resources	51413	Svcs By San-Commrcl Fee	2,018	2,119
6112	Cultural Resources	51425	Insurance By Risk Mngmnt F	37,001	20,880
6112	Cultural Resources	51450	Computer Services	97,044	84,232
6112	Cultural Resources	51452	Telephone Services	1,380	627

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6112	Cultural Resources	51473	Garage Overhead	588	1,292
6112	Cultural Resources	51474	Garage Charges	6,720	12,801
6112	**Cultural Resources**	**518+**	**Other Expenses**	**852,620**	**695,662**
6112	Cultural Resources	51821	Cultural Contributions	839,302	685,000
6112	Cultural Resources	51891	Computer Capital Charge	8,998	6,600
6112	Cultural Resources	51895	Vehicle Captl-Use Chrg	4,128	4,062
6112	Cultural Resources	51896	Vehicle Accessory Charge	192	-
6112	**Cultural Resources**	**Grand Tota**	**Grand Total**	**2,416,179**	**2,468,979**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6113	**PARC**	**511**	**Personnel**	**499,753**	**618,858**
6113	PARC	51105	Salaries and Wages	344,768	436,826
6113	PARC	51110	Social Security	26,375	32,603
6113	PARC	51121	Group Medical Insurance	73,692	81,858
6113	PARC	51122	Group Life Insurance	-	1,391
6113	PARC	51124	Disability Insurance	720	-
6113	PARC	51125	Workers Compensation	14,772	13,171
6113	PARC	51127	Retiree Grp Medcal Opeb	-	7,263
6113	PARC	51130	Pension	38,376	43,826
6113	PARC	51132	City Contr-Def Comp	1,050	1,920
6113	**PARC**	**512**	**Outside Services**	**94,563**	**62,168**
6113	PARC	51210	Communications	9,000	9,000
6113	PARC	51211	Cell Communications	728	728
6113	PARC	51212	Travel-Transp Lodg Pd	1,000	5,000
6113	PARC	51213	Education and Training	2,000	3,145
6113	PARC	51220	Advertising	500	500
6113	PARC	51230	Rentals	3,500	3,500
6113	PARC	51233	Dues and Fees	550	785
6113	PARC	51238	Professional Pur Svcs	5,000	7,000
6113	PARC	51244	Building Maintenance	-	-
6113	PARC	51255	Car Washing	60	60
6113	PARC	51256	Temporary Labor-Agency	45,000	2,850
6113	PARC	51270	Photocopying	7,000	7,000
6113	PARC	51271	Food-Catered Meals	8,700	12,250

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6115	**Recreation Services**	**511**	**Personnel**	**4,541,708**	**5,232,932**
6115	Recreation Services	51105	Salaries and Wages	3,106,090	3,616,669
6115	Recreation Services	51110	Social Security	237,616	269,927
6115	Recreation Services	51121	Group Medical Insurance	643,511	692,795
6115	Recreation Services	51122	Group Life Insurance	-	11,511
6115	Recreation Services	51124	Disability Insurance	5,952	-
6115	Recreation Services	51125	Workers Compensation	129,035	111,465
6115	Recreation Services	51127	Retiree Grp Medcal Opeb	-	61,468
6115	Recreation Services	51130	Pension	319,504	362,847
6115	Recreation Services	51132	City Contr-Def Comp	13,000	16,250
6115	Recreation Services	51155	Overtime	87,000	90,000
6115	**Recreation Services**	**512**	**Outside Services**	**300,917**	**262,968**
6115	Recreation Services	51210	Communications	69,042	65,148
6115	Recreation Services	51211	Cell Communications	5,500	6,300
6115	Recreation Services	51212	Travel-Transp Lodg Pd	3,000	4,000
6115	Recreation Services	51213	Education and Training	5,770	4,770
6115	Recreation Services	51220	Advertising	700	1,000
6115	Recreation Services	51230	Rentals	10,000	15,000
6115	Recreation Services	51233	Dues and Fees	4,000	5,000
6115	Recreation Services	51238	Professional Pur Svcs	1,000	1,000
6115	Recreation Services	51239	Technical Pur Svcs	5,500	5,500
6115	Recreation Services	51244	Building Maintenance	18,000	18,000
6115	Recreation Services	51251	Data Processing Equip Mte	19,455	-
6115	Recreation Services	51255	Car Washing	450	450
6115	Recreation Services	51256	Temporary Labor-Agency	30,000	25,000
6115	Recreation Services	51270	Photocopying	7,500	7,500
6115	Recreation Services	51271	Food-Catered Meals	24,000	25,000
6115	Recreation Services	51275	Outside Printing	1,500	1,500
6115	Recreation Services	51294	Other Transportation	36,800	27,800
6115	Recreation Services	51295	Other Contractual Service	58,700	50,000
6115	**Recreation Services**	**513**	**Commodities**	**180,200**	**182,200**
6115	Recreation Services	51306	Office Supplies	12,000	15,000
6115	Recreation Services	51307	Postage	200	200
6115	Recreation Services	51310	Clothing & Laundry	9,000	8,000
6115	Recreation Services	51320	Operating Supp & Materials	80,000	85,000
6115	Recreation Services	51321	Small Fixed Assets	12,000	12,000
6115	Recreation Services	51322	Sports & Craft Supplies	40,000	35,000
6115	Recreation Services	51362	Gasoline	7,000	7,000
6115	Recreation Services	51363	Diesel Fuel	1,000	1,000
6115	Recreation Services	51395	Other	19,000	19,000
6115	**Recreation Services**	**514**	**Internal Services**	**627,129**	**568,098**
6115	Recreation Services	51411	Svcs By San-Disposal Fe	4,413	2,818
6115	Recreation Services	51413	Svcs By San-Commrcl Fee	17,364	18,238
6115	Recreation Services	51425	Insurance By Risk Mngmnt F	183,660	96,701
6115	Recreation Services	51450	Computer Services	348,300	394,291
6115	Recreation Services	51451	Radio Services	-	7,678
6115	Recreation Services	51452	Telephone Services	348	3,134
6115	Recreation Services	51473	Garage Overhead	5,844	4,146

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6115	Recreation Services	51474	Garage Charges	67,200	41,092
6115	**Recreation Services**	**517**	**Interfund Transfer**	**7,500**	**-**
6115	Recreation Services	51730	Fleet Addition Contributio	7,500	-
6115	**Recreation Services**	**518+**	**Other Expenses**	**106,645**	**81,840**
6115	Recreation Services	51891	Computer Capital Charge	22,381	8,340
6115	Recreation Services	51895	Vehicle Captl-Use Chrg	84,084	72,970
6115	Recreation Services	51896	Vehicle Accessory Charge	180	530
6115	**Recreation Services**	**Grand Tota**	**Grand Total**	**5,764,099**	**6,328,038**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6116	**Athletic Services**	**511**	**Personnel**	**1,057,386**	**1,120,992**
6116	Athletic Services	51105	Salaries and Wages	736,000	766,987
6116	Athletic Services	51110	Social Security	56,304	57,244
6116	Athletic Services	51121	Group Medical Insurance	128,960	143,252
6116	Athletic Services	51122	Group Life Insurance	-	2,442
6116	Athletic Services	51124	Disability Insurance	1,227	-
6116	Athletic Services	51125	Workers Compensation	25,859	23,048
6116	Athletic Services	51127	Retiree Grp Medcal Opeb	-	12,710
6116	Athletic Services	51130	Pension	65,836	76,949
6116	Athletic Services	51132	City Contr-Def Comp	3,200	3,360
6116	Athletic Services	51155	Overtime	23,000	20,000
6116	Athletic Services	51160	Temporary Labor - City	17,000	15,000
6116	**Athletic Services**	**512**	**Outside Services**	**296,243**	**276,518**
6116	Athletic Services	51210	Communications	12,493	12,493
6116	Athletic Services	51211	Cell Communications	1,900	2,425
6116	Athletic Services	51212	Travel-Transp Lodg Pd	4,650	2,750
6116	Athletic Services	51213	Education and Training	3,000	3,500
6116	Athletic Services	51220	Advertising	2,000	2,000
6116	Athletic Services	51230	Rentals	16,000	18,000
6116	Athletic Services	51233	Dues and Fees	2,000	2,000
6116	Athletic Services	51238	Professional Pur Svcs	5,500	3,100
6116	Athletic Services	51239	Technical Pur Svcs	100,000	80,000
6116	Athletic Services	51244	Building Maintenance	12,000	12,000
6116	Athletic Services	51250	Equipment Maintenance	1,200	750
6116	Athletic Services	51256	Temporary Labor-Agency	97,000	97,000
6116	Athletic Services	51270	Photocopying	1,500	1,500
6116	Athletic Services	51271	Food-Catered Meals	2,500	1,500
6116	Athletic Services	51295	Other Contractual Service	34,500	37,500
6116	**Athletic Services**	**513**	**Commodities**	**184,600**	**245,050**
6116	Athletic Services	51306	Office Supplies	1,500	900
6116	Athletic Services	51310	Clothing & Laundry	1,500	900
6116	Athletic Services	51320	Operating Supp & Materials	11,500	10,000
6116	Athletic Services	51321	Small Fixed Assets	5,500	3,000
6116	Athletic Services	51322	Sports & Craft Supplies	118,000	121,000
6116	Athletic Services	51323	Chemicals	500	500
6116	Athletic Services	51340	Construction Suppl & Matls	5,000	3,650
6116	Athletic Services	51362	Gasoline	1,000	1,000
6116	Athletic Services	51363	Diesel Fuel	100	100
6116	Athletic Services	51395	Other	40,000	104,000
6116	**Athletic Services**	**514**	**Internal Services**	**139,186**	**144,636**
6116	Athletic Services	51413	Svcs By San-Commrcl Fee	10,408	10,932
6116	Athletic Services	51425	Insurance By Risk Mngmnt F	37,482	20,280
6116	Athletic Services	51450	Computer Services	63,216	76,423
6116	Athletic Services	51452	Telephone Services	516	627
6116	Athletic Services	51473	Garage Overhead	2,208	3,334
6116	Athletic Services	51474	Garage Charges	25,356	33,040
6116	**Athletic Services**	**518+**	**Other Expenses**	**13,124**	**27,533**
6116	Athletic Services	51891	Computer Capital Charge	2,940	3,760

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6116	Athletic Services	51895	Vehicle Captl-Use Chrg	8,184	18,773
6116	Athletic Services	52324	Concession Purchases	2,000	5,000
6116	**Athletic Services**	**Grand Tota**	**Grand Total**	**1,690,539**	**1,814,729**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6117	**Senior Services**	**511**	**Personnel**	**1,244,172**	**1,634,666**
6117	Senior Services	51105	Salaries and Wages	820,000	1,133,458
6117	Senior Services	51110	Social Security	62,730	84,595
6117	Senior Services	51121	Group Medical Insurance	208,547	231,556
6117	Senior Services	51122	Group Life Insurance	-	3,608
6117	Senior Services	51124	Disability Insurance	1,863	-
6117	Senior Services	51125	Workers Compensation	41,818	37,256
6117	Senior Services	51127	Retiree Grp Medcal Opeb	-	20,545
6117	Senior Services	51130	Pension	99,964	113,716
6117	Senior Services	51132	City Contr-Def Comp	4,000	5,432
6117	Senior Services	51155	Overtime	5,000	4,000
6117	Senior Services	51160	Temporary Labor - City	250	500
6117	**Senior Services**	**512**	**Outside Services**	**642,135**	**890,055**
6117	Senior Services	51210	Communications	16,500	19,320
6117	Senior Services	51211	Cell Communications	2,500	3,900
6117	Senior Services	51212	Travel-Transp Lodg Pd	1,100	1,000
6117	Senior Services	51213	Education and Training	2,400	2,000
6117	Senior Services	51230	Rentals	-	3,700
6117	Senior Services	51233	Dues and Fees	235	235
6117	Senior Services	51239	Technical Pur Svcs	500	800
6117	Senior Services	51244	Building Maintenance	2,000	2,000
6117	Senior Services	51255	Car Washing	100	100
6117	Senior Services	51270	Photocopying	800	1,000
6117	Senior Services	51271	Food-Catered Meals	475,000	720,000
6117	Senior Services	51294	Other Transportation	1,000	1,000
6117	Senior Services	51295	Other Contractual Service	140,000	135,000
6117	**Senior Services**	**513**	**Commodities**	**83,995**	**50,900**
6117	Senior Services	51306	Office Supplies	4,500	4,500
6117	Senior Services	51310	Clothing & Laundry	700	700
6117	Senior Services	51320	Operating Supp & Materials	50,000	18,700
6117	Senior Services	51321	Small Fixed Assets	10,000	7,500
6117	Senior Services	51322	Sports & Craft Supplies	7,500	8,000
6117	Senior Services	51362	Gasoline	10,000	10,000
6117	Senior Services	51395	Other	1,295	1,500
6117	**Senior Services**	**514**	**Internal Services**	**210,230**	**158,831**
6117	Senior Services	51413	Svcs By San-Commrcl Fee	11,259	11,826
6117	Senior Services	51425	Insurance By Risk Mngmnt F	59,531	32,451
6117	Senior Services	51450	Computer Services	126,648	98,993
6117	Senior Services	51451	Radio Services	132	-
6117	Senior Services	51452	Telephone Services	-	745
6117	Senior Services	51473	Garage Overhead	1,008	1,358
6117	Senior Services	51474	Garage Charges	11,652	13,458
6117	**Senior Services**	**518+**	**Other Expenses**	**36,636**	**37,477**
6117	Senior Services	51891	Computer Capital Charge	4,440	5,660
6117	Senior Services	51895	Vehicle Captl-Use Chrg	32,196	31,817
6117	**Senior Services**	**Grand Tota**	**Grand Total**	**2,217,168**	**2,771,929**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6118	**Therapeutic Recreation**	**511**	**Personnel**	**405,210**	**422,063**
6118	Therapeutic Recreation	51105	Salaries and Wages	270,000	285,134
6118	Therapeutic Recreation	51110	Social Security	20,655	21,281
6118	Therapeutic Recreation	51121	Group Medical Insurance	46,058	51,162
6118	Therapeutic Recreation	51122	Group Life Insurance	-	908
6118	Therapeutic Recreation	51124	Disability Insurance	454	-
6118	Therapeutic Recreation	51125	Workers Compensation	9,236	8,232
6118	Therapeutic Recreation	51127	Retiree Grp Medcal Opeb	-	4,539
6118	Therapeutic Recreation	51130	Pension	24,370	28,607
6118	Therapeutic Recreation	51132	City Contr-Def Comp	1,200	1,200
6118	Therapeutic Recreation	51155	Overtime	33,237	21,000
6118	**Therapeutic Recreation**	**512**	**Outside Services**	**28,885**	**32,650**
6118	Therapeutic Recreation	51211	Cell Communications	1,400	1,440
6118	Therapeutic Recreation	51212	Travel-Transp Lodg Pd	3,500	6,000
6118	Therapeutic Recreation	51213	Education and Training	2,000	3,100
6118	Therapeutic Recreation	51230	Rentals	6,700	5,700
6118	Therapeutic Recreation	51233	Dues and Fees	660	1,160
6118	Therapeutic Recreation	51239	Technical Pur Svcs	1,000	1,000
6118	Therapeutic Recreation	51255	Car Washing	125	250
6118	Therapeutic Recreation	51271	Food-Catered Meals	5,000	5,000
6118	Therapeutic Recreation	51294	Other Transportation	8,000	8,000
6118	Therapeutic Recreation	51295	Other Contractual Service	500	1,000
6118	**Therapeutic Recreation**	**513**	**Commodities**	**16,280**	**18,800**
6118	Therapeutic Recreation	51306	Office Supplies	1,000	1,000
6118	Therapeutic Recreation	51307	Postage	30	50
6118	Therapeutic Recreation	51310	Clothing & Laundry	250	250
6118	Therapeutic Recreation	51320	Operating Supp & Materials	9,000	11,000
6118	Therapeutic Recreation	51322	Sports & Craft Supplies	2,500	2,500
6118	Therapeutic Recreation	51362	Gasoline	3,500	4,000
6118	**Therapeutic Recreation**	**514**	**Internal Services**	**49,946**	**45,082**
6118	Therapeutic Recreation	51425	Insurance By Risk Mngmnt F	13,322	9,110
6118	Therapeutic Recreation	51450	Computer Services	26,280	23,874
6118	Therapeutic Recreation	51452	Telephone Services	84	196
6118	Therapeutic Recreation	51473	Garage Overhead	816	1,091
6118	Therapeutic Recreation	51474	Garage Charges	9,444	10,811
6118	**Therapeutic Recreation**	**518+**	**Other Expenses**	**8,220**	**8,361**
6118	Therapeutic Recreation	51891	Computer Capital Charge	1,200	1,440
6118	Therapeutic Recreation	51895	Vehicle Captl-Use Chrg	6,924	6,921
6118	Therapeutic Recreation	51896	Vehicle Accessory Charge	96	-
6118	**Therapeutic Recreation**	**Grand Tota**	**Grand Total**	**508,541**	**526,956**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6125	**Recreation Maintenance**	**511**	**Personnel**	**1,077,021**	**1,261,827**
6125	Recreation Maintenance	51105	Salaries and Wages	755,000	885,633
6125	Recreation Maintenance	51110	Social Security	57,758	66,099
6125	Recreation Maintenance	51121	Group Medical Insurance	142,778	163,716
6125	Recreation Maintenance	51122	Group Life Insurance	-	2,819
6125	Recreation Maintenance	51124	Disability Insurance	1,369	-
6125	Recreation Maintenance	51125	Workers Compensation	28,630	26,341
6125	Recreation Maintenance	51127	Retiree Grp Medcal Opeb	-	14,526
6125	Recreation Maintenance	51130	Pension	73,486	88,853
6125	Recreation Maintenance	51132	City Contr-Def Comp	3,000	3,840
6125	Recreation Maintenance	51155	Overtime	15,000	10,000
6125	**Recreation Maintenance**	**512**	**Outside Services**	**131,376**	**101,208**
6125	Recreation Maintenance	51211	Cell Communications	2,201	2,424
6125	Recreation Maintenance	51212	Travel-Transp Lodg Pd	2,800	1,999
6125	Recreation Maintenance	51213	Education and Training	2,625	3,000
6125	Recreation Maintenance	51230	Rentals	42,750	6,285
6125	Recreation Maintenance	51233	Dues and Fees	500	500
6125	Recreation Maintenance	51244	Building Maintenance	9,500	14,500
6125	Recreation Maintenance	51250	Equipment Maintenance	3,500	4,000
6125	Recreation Maintenance	51255	Car Washing	250	250
6125	Recreation Maintenance	51256	Temporary Labor-Agency	1,500	2,500
6125	Recreation Maintenance	51271	Food-Catered Meals	750	750
6125	Recreation Maintenance	51295	Other Contractual Service	65,000	65,000
6125	**Recreation Maintenance**	**513**	**Commodities**	**151,600**	**148,750**
6125	Recreation Maintenance	51306	Office Supplies	450	500
6125	Recreation Maintenance	51310	Clothing & Laundry	9,500	9,500
6125	Recreation Maintenance	51320	Operating Supp & Materials	10,500	10,000
6125	Recreation Maintenance	51321	Small Fixed Assets	5,500	4,000
6125	Recreation Maintenance	51322	Sports & Craft Supplies	38,500	40,000
6125	Recreation Maintenance	51323	Chemicals	1,500	1,500
6125	Recreation Maintenance	51340	Construction Suppl & Matls	43,750	48,750
6125	Recreation Maintenance	51350	Shop Supplies/Propane	1,000	500
6125	Recreation Maintenance	51362	Gasoline	37,400	30,000
6125	Recreation Maintenance	51363	Diesel Fuel	3,500	4,000
6125	**Recreation Maintenance**	**514**	**Internal Services**	**259,572**	**258,735**
6125	Recreation Maintenance	51425	Insurance By Risk Mngmnt F	44,784	38,731
6125	Recreation Maintenance	51450	Computer Services	64,980	64,927
6125	Recreation Maintenance	51452	Telephone Services	168	549
6125	Recreation Maintenance	51473	Garage Overhead	11,976	14,162
6125	Recreation Maintenance	51474	Garage Charges	137,664	140,366
6125	**Recreation Maintenance**	**517**	**Interfund Transfer**	**27,524**	**-**
6125	Recreation Maintenance	51730	Fleet Addition Contributio	27,524	-
6125	**Recreation Maintenance**	**518+**	**Other Expenses**	**90,948**	**133,396**
6125	Recreation Maintenance	51891	Computer Capital Charge	-	1,860
6125	Recreation Maintenance	51895	Vehicle Captl-Use Chrg	90,660	131,536
6125	Recreation Maintenance	51896	Vehicle Accessory Charge	288	-
6125	**Recreation Maintenance**	**Grand Tota**	**Grand Total**	**1,738,041**	**1,903,916**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6126	**Aquatics Services**	**511**	**Personnel**	**993,988**	**1,271,554**
6126	Aquatics Services	51105	Salaries and Wages	597,000	794,448
6126	Aquatics Services	51110	Social Security	45,671	59,293
6126	Aquatics Services	51121	Group Medical Insurance	154,476	176,407
6126	Aquatics Services	51122	Group Life Insurance	-	2,529
6126	Aquatics Services	51124	Disability Insurance	1,283	-
6126	Aquatics Services	51125	Workers Compensation	30,976	28,383
6126	Aquatics Services	51127	Retiree Grp Medcal Opeb	-	15,652
6126	Aquatics Services	51130	Pension	68,843	79,704
6126	Aquatics Services	51132	City Contr-Def Comp	600	4,138
6126	Aquatics Services	51155	Overtime	95,000	111,000
6126	Aquatics Services	51160	Temporary Labor - City	139	-
6126	**Aquatics Services**	**512**	**Outside Services**	**66,300**	**97,580**
6126	Aquatics Services	51211	Cell Communications	850	3,030
6126	Aquatics Services	51212	Travel-Transp Lodg Pd	1,250	2,500
6126	Aquatics Services	51213	Education and Training	2,500	7,300
6126	Aquatics Services	51220	Advertising	1,500	1,500
6126	Aquatics Services	51230	Rentals	500	1,000
6126	Aquatics Services	51233	Dues and Fees	750	3,500
6126	Aquatics Services	51239	Technical Pur Svcs	4,000	4,000
6126	Aquatics Services	51244	Building Maintenance	2,200	2,500
6126	Aquatics Services	51250	Equipment Maintenance	11,250	17,250
6126	Aquatics Services	51256	Temporary Labor-Agency	35,000	45,500
6126	Aquatics Services	51271	Food-Catered Meals	4,500	5,500
6126	Aquatics Services	51275	Outside Printing	500	500
6126	Aquatics Services	51295	Other Contractual Service	1,500	3,500
6126	**Aquatics Services**	**513**	**Commodities**	**95,020**	**120,500**
6126	Aquatics Services	51306	Office Supplies	1,750	1,500
6126	Aquatics Services	51310	Clothing & Laundry	7,500	12,000
6126	Aquatics Services	51320	Operating Supp & Materials	14,250	12,000
6126	Aquatics Services	51321	Small Fixed Assets	9,500	13,000
6126	Aquatics Services	51322	Sports & Craft Supplies	5,000	7,000
6126	Aquatics Services	51323	Chemicals	57,000	75,000
6126	Aquatics Services	51350	Shop Supplies/Propane	20	-
6126	**Aquatics Services**	**514**	**Internal Services**	**58,663**	**106,123**
6126	Aquatics Services	51425	Insurance By Risk Mngmnt F	43,807	21,460
6126	Aquatics Services	51450	Computer Services	14,856	83,957
6126	Aquatics Services	51452	Telephone Services	-	706
6126	**Aquatics Services**	**517**	**Interfund Transfer**	**47,800**	**-**
6126	Aquatics Services	51730	Fleet Addition Contributio	47,800	-
6126	**Aquatics Services**	**518+**	**Other Expenses**	**600**	**1,340**
6126	Aquatics Services	51891	Computer Capital Charge	600	1,340
6126	**Aquatics Services**	**Grand Tota**	**Grand Total**	**1,262,371**	**1,597,097**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6140	**Civic Center Operations**	**511**	**Personnel**	**594,162**	**630,239**
6140	Civic Center Operations	51105	Salaries and Wages	396,667	432,221
6140	Civic Center Operations	51110	Social Security	32,258	32,259
6140	Civic Center Operations	51121	Group Medical Insurance	64,480	71,626
6140	Civic Center Operations	51122	Group Life Insurance	1,563	1,376
6140	Civic Center Operations	51124	Disability Insurance	687	-
6140	Civic Center Operations	51125	Workers Compensation	12,930	11,524
6140	Civic Center Operations	51127	Retiree Grp Medcal Opeb	7,033	6,189
6140	Civic Center Operations	51130	Pension	36,864	43,364
6140	Civic Center Operations	51132	City Contr-Def Comp	1,680	1,680
6140	Civic Center Operations	51155	Overtime	25,000	20,000
6140	Civic Center Operations	51160	Temporary Labor - City	15,000	10,000
6140	**Civic Center Operations**	**512**	**Outside Services**	**1,279,441**	**910,402**
6140	Civic Center Operations	51205	Electricity	475,000	475,000
6140	Civic Center Operations	51206	Natural Gas	50,000	50,000
6140	Civic Center Operations	51210	Communications	10,100	10,100
6140	Civic Center Operations	51211	Cell Communications	1,650	1,890
6140	Civic Center Operations	51212	Travel-Transp Lodg Pd	8,800	6,900
6140	Civic Center Operations	51213	Education and Training	3,500	3,600
6140	Civic Center Operations	51230	Rentals	303,370	5,000
6140	Civic Center Operations	51232	Licenses-Professional	300	-
6140	Civic Center Operations	51233	Dues and Fees	3,000	4,760
6140	Civic Center Operations	51241	Security Guard Services	66,275	65,000
6140	Civic Center Operations	51243	Janitorial Services	12,000	15,000
6140	Civic Center Operations	51244	Building Maintenance	13,320	12,400
6140	Civic Center Operations	51245	Building Repair	225,000	135,000
6140	Civic Center Operations	51250	Equipment Maintenance	12,000	12,000
6140	Civic Center Operations	51256	Temporary Labor-Agency	75,000	74,500
6140	Civic Center Operations	51270	Photocopying	1,500	1,500
6140	Civic Center Operations	51271	Food-Catered Meals	1,500	1,500
6140	Civic Center Operations	51275	Outside Printing	126	252
6140	Civic Center Operations	51295	Other Contractual Service	17,000	36,000
6140	**Civic Center Operations**	**513**	**Commodities**	**67,690**	**77,450**
6140	Civic Center Operations	51306	Office Supplies	3,000	3,000
6140	Civic Center Operations	51307	Postage	100	100
6140	Civic Center Operations	51310	Clothing & Laundry	2,015	2,000
6140	Civic Center Operations	51320	Operating Supp & Materials	30,000	30,000
6140	Civic Center Operations	51321	Small Fixed Assets	2,500	2,500
6140	Civic Center Operations	51323	Chemicals	20,000	30,000
6140	Civic Center Operations	51335	Equipment Repair Parts	2,500	2,500
6140	Civic Center Operations	51350	Shop Supplies/Propane	1,500	1,500
6140	Civic Center Operations	51362	Gasoline	1,000	750
6140	Civic Center Operations	51363	Diesel Fuel	5,000	5,000
6140	Civic Center Operations	51395	Other	75	100
6140	**Civic Center Operations**	**514**	**Internal Services**	**224,243**	**224,752**
6140	Civic Center Operations	51405	Services By General Fund	131,028	115,098
6140	Civic Center Operations	51408	Srvcs By Parking Fund	2,500	2,500
6140	Civic Center Operations	51409	Svcs By Water & Sewer	14,359	10,298

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6140	Civic Center Operations	51413	Svcs By San-Commrcl Fee	6,500	6,500
6140	Civic Center Operations	51425	Insurance By Risk Mngmnt F	18,676	47,424
6140	Civic Center Operations	51450	Computer Services	45,936	35,212
6140	Civic Center Operations	51452	Telephone Services	1,548	275
6140	Civic Center Operations	51473	Garage Overhead	300	683
6140	Civic Center Operations	51474	Garage Charges	3,396	6,762
6140	**Civic Center Operations**	**515**	**Capital Outlay**	**37,500**	**-**
6140	Civic Center Operations	51520	Office/Bldg Furn/Equipment	37,500	-
6140	**Civic Center Operations**	**516**	**Debt Service**	**-**	**2,254,085**
6140	Civic Center Operations	51610	Bond Principal	-	975,000
6140	Civic Center Operations	51615	Bond Interest	-	1,249,083
6140	Civic Center Operations	51625	Amortization Of Bond Disco	-	30,002
6140	**Civic Center Operations**	**517**	**Interfund Transfer**	**-**	**500,000**
6140	Civic Center Operations	51720	Contribution to Cip Genera	-	500,000
6140	**Civic Center Operations**	**518+**	**Other Expenses**	**15,663**	**10,773**
6140	Civic Center Operations	51891	Computer Capital Charge	9,831	4,700
6140	Civic Center Operations	51895	Vehicle Captl-Use Chrg	5,832	5,833
6140	Civic Center Operations	51896	Vehicle Accessory Charge	-	240
6140	**Civic Center Operations**	**Grand Tota**	**Grand Total**	**2,218,699**	**4,607,701**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6141	**Civic Center Concession**	**512**	**Outside Services**	**108,100**	**102,600**
6141	Civic Center Concession	51233	Dues and Fees	900	900
6141	Civic Center Concession	51250	Equipment Maintenance	1,500	1,500
6141	Civic Center Concession	51256	Temporary Labor-Agency	75,000	69,500
6141	Civic Center Concession	51295	Other Contractual Service	30,700	30,700
6141	**Civic Center Concession**	**513**	**Commodities**	**2,000**	**2,000**
6141	Civic Center Concession	51320	Operating Supp & Materials	500	500
6141	Civic Center Concession	51321	Small Fixed Assets	1,500	1,500
6141	**Civic Center Concession**	**518+**	**Other Expenses**	**201,500**	**201,500**
6141	Civic Center Concession	52324	Concession Purchases	200,000	200,000
6141	Civic Center Concession	52325	Catering Purchases	1,500	1,500
6141	**Civic Center Concession**	**Grand Tota**	**Grand Total**	**311,600**	**306,100**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
6142	**EnMarket Arena**	**511**	**Personnel**	**389,070**	**350,000**
6142	EnMarket Arena	51110	Social Security	27,050	-
6142	EnMarket Arena	51132	City Contr-Def Comp	20	-
6142	EnMarket Arena	51160	Temporary Labor - City	362,000	350,000
6142	**EnMarket Arena**	**512**	**Outside Services**	**75,000**	**71,250**
6142	EnMarket Arena	51245	Building Repair	75,000	71,250
6142	**EnMarket Arena**	**514**	**Internal Services**	**25,000**	**30,000**
6142	EnMarket Arena	51413	Svcs By San-Commrcl Fee	25,000	30,000
6142	**EnMarket Arena**	**516**	**Debt Service**	**2,160,352**	**-**
6142	EnMarket Arena	51610	Bond Principal	855,000	-
6142	EnMarket Arena	51615	Bond Interest	1,274,733	-
6142	EnMarket Arena	51625	Amortization Of Bond Disco	30,619	-
6142	**EnMarket Arena**	**518+**	**Other Expenses**	**475,564**	**500,000**
6142	EnMarket Arena	51891	Computer Capital Charge	320	-
6142	EnMarket Arena	52225	Purchased Insurance Pre	475,244	500,000
6142	**EnMarket Arena**	**Grand Tota**	**Grand Total**	**3,124,986**	**951,250**

FY27 Proposed Budget

Planning & Economic Development

- **Total Budget:** $59.6M
- **Page Reference:** 228-254



Vision Zero & Traffic Calming

CONNECTING CITYWIDE SAFETY GOALS WITH NEIGHBORHOOD-LEVEL ACTION





VISION ZERO

Savannah Vision Zero Traffic Safety Program
SAVZ

A citywide commitment to eliminating traffic fatalities and serious injuries.

2026

Completed **"Quick-Build" safety enhancement projects:**

- Waters Ave and Washington Ave
- Reynolds St and E. 52nd St
- Washington Ave and Reynolds St
- Bee Rd and E. 52nd St
- Bull St and Maupas St

2027

Planned **"Quick-Build" safety enhancement projects:**

- Hopkins St and W. Victory Dr
- Eisenhower Dr and White Bluff Rd
- Bee Rd and Kerry St
- E 65th St and Bull St

TRAFFIC CALMING

A neighborhood-focused approach to reducing speeding and improving residential street safety.

2026 • AS OF NOVEMBER 1st

30 / 37

Permanent / Temporary speed tables installed

CITYWIDE STRATEGY

FOCUS

Data • Infrastructure
Education • Enforcement

COMMUNITY-LEVEL ACTION

FOCUS

Assessments • Resident Input
Engineering • Implementation

ONE SHARED GOAL • Safer streets for *everyone*.

Priority Issues – Neighborhood and Area Planning

Metropolitan Planning Commission (MPC)

- Prepares and maintains the Comp Plan, Future Land Use Map, and Character Areas
- Reviews and provides recommendations on rezonings, zoning text amendments, and small area plans

City's Planning & Urban Design

- Administers the Zoning Ordinance/zoning interpretations and development-related approvals
- Leads neighborhood, corridor, and small area planning initiatives
- Develops zoning amendments to support policy goals as directed by City Manager/Council
- Coordinates community engagement, interdepartmental planning, and consultant studies

Types of planning initiatives

	Neighborhood Plan	Corridor Plan	Small Area Plan
Purpose	Neighborhood preservation, stabilization, and improvement	Revitalization and development along a major roadway	Coordinated land use and redevelopment within a defined geographic area; incorporate major public investments
Geographic Scope	Established residential neighborhood	Roadway and adjacent properties	Multiple blocks, neighborhoods, or a redevelopment district
Priorities	Housing, neighborhood character, safety, infrastructure, and quality of life	Transportation, economic development, land use, connectivity, and streetscape	Land use, zoning, housing, redevelopment, infrastructure, recreation/parks, and other public investment
Connection to CIP Projects	Identifies neighborhood infrastructure needs and priorities for future CIP consideration	Directly coordinates with planned or funded CIP projects (integrating roadway, mobility, drainage, streetscape, and recreation/park improvements)	Supports redevelopment strategies with existing and future CIP investments
Primary Outcome	Neighborhood improvement priorities and action strategies	Corridor revitalization strategy and capital improvement priorities	Detailed development framework with land use, zoning, and implementation recommendations
Timeframe	Varies by scope	12–18 months	12–18 months

Current Planning Initiatives

Initiative	Current Focus / Next Steps
Corridor Plans	
River Street / SWCID	Advancing streetscape, multimodal, lighting, and waterfront infrastructure improvements; five of seven project milestones completed
Skidaway Road Corridor	Land use, redevelopment, mobility, and infrastructure planning aligned with $20 million in SPLOST 8 funding
MLK Celebration Corridor	Corridor revitalization, housing, historic preservation, and land use planning coordinated with Savannah MOVES and I-16 flyover removal
Waters Avenue	Area-wide plan focused on incremental revitalization, neighborhood-serving businesses, housing opportunities, improved mobility, public spaces, and preservation of the corridor's historic character
Neighborhood Plans	
Ogeecheeton, Tremont Park & Dawes Avenue	Neighborhood assessments addressing industrial compatibility, flooding, and neighborhood protection; recommendations anticipated in FY27; Continue to support land use and zoning amendments to facilitate PD
Small Area Plans	
Canal District	Implementing the adopted master plan through zoning recommendations, historic preservation, Water Works redevelopment, and infrastructure improvements
Southside	Developing an economic development and land use strategy focused on Savannah Mall, surrounding properties, housing, connectivity, and redevelopment opportunities
Fairgrounds	Continue to support land use and zoning amendments to facilitate redevelopment

2027 Planning Priorities

- Inventory adopted and ongoing neighborhood plans, evaluate their relevance, and identify outstanding recommendations and future planning needs
- Scale neighborhoods into residential, industrial, commercial and mixed use
- Tie planning initiatives to big investments that will leverage additional benefits (land use, economic development, housing, transportation, recreation/parks)
- Coordinate FLUM updates with the MPC to support zoning and the Comp Plan
- Facilitate with CALI to streamline neighborhood planning processes and ensure neighborhood participation/support
- Strengthen creative engagement opportunities and data-driven planning recommendations
- Leverage GIS mapping, spatial analysis, and data visualization to inform planning decisions, identify opportunities, and communicate recommendations to the community
- Coordinate Savannah MOVES and other citywide planning efforts with neighborhood and corridor plans to support land use, transportation, economic development, and infrastructure investments
- Identify partnerships and funding opportunities to support implementation

SAVANNAH
savannahga.gov

CITY OF SAVANNAH
Economic Development Department
Small Business Support & MWBE Program

Business Accelerator & Education

The City of Savannah's Economic Development Department helps local small businesses grow through education, mentorship, and technical assistance. Our Launch Savannah Business Accelerator equips participating founders with advanced training and resources to scale early-stage ventures, while ongoing workshops strengthen daily operations and capital access—ultimately creating jobs and strengthening our local economy. Other programs supporting growth and development of our small business community include the *Start and Grow Business Series* and the annual *Mayor's Small Business Conference*.



Launch Savannah, Season 3

Total Number of Launch Savannah Graduates: 42

Number of Jobs created by Launch Savannah: 91

Number of Launch Founders seeing growth: 71%


Mayor's Small Business Conference

Savannah Business Opportunity Program: Utilizing M/WBEs and L/DBEs

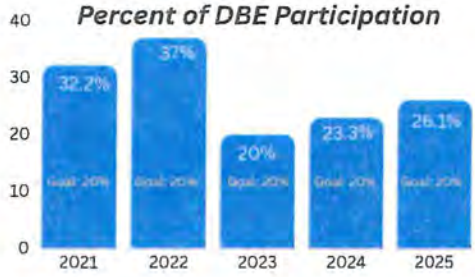
The SBO Program supports small, local, minority businesses by affording opportunities to increasing their business capacity through utilization of local, small, and minority businesses in city procurement opportunities over $100,000. Firms that meet the minority and woman-owned certification criteria can get certified as an M/WBE Firm within the program and are able to participate on city projects with participation goals. We also accept state DBE certification with equal strength. Software to support the program management will launch in January 2027.

B2GNOW

New Software Launching January 2027


SEC Couse: Scaling Your Business

Total Dollars Awarded to DBE Firms in 2025 was $50.0 Million or 26.1%.



Total Dollars Awarded to Local DBE Firms in 2025 was $40.46 Million or 21.1%

Local Spend: Savannah First & Beyond

Spend Analysis, 2022-2026 YTD

Year	Total Spend	Local Spend	Local %
2022	$77,602,643	$30,034,240	38.70%
2023	$92,173,689	$18,185,028	19.73%
2024	$156,933,784	$32,975,551	21.01%
025	$210,562,497	$46,884,644	22.27%
026 YTD	$268,859,821	$75,985,565	28.26%

Five-Year Total Spend	$806,132,434
Five-Year Local Spend	$204,065,028
Overall Local Participation	25.31%

**This report was compiled by Procurement & Contracts.*

SAVANNAH THRIVES: Interactive Map Resource

Savannah Thrives is developed as an interactive mapping tool designed to assist local residents in connecting with essential resources like transportation routes, childcare centers, job training programs, schools, and active job listings —all in one place. All to help Savannah Thrive! This tool goes live Q1, 2027. Presently, the tool is in testing.


Savannah THRIVES Map Image

Major Transportation Capital Investments

FY27 BUDGET RETREAT • TRANSPORTATION PROGRAM OVERVIEW

CORRIDORS & MAJOR INFRASTRUCTURE	
Benton – Highlands	$98.8M total • GDOT $62.8M • $36M City of Savannah & Port Wentworth SPLOST 8
Project DeRenne	$145M Federal and Local
Skidaway Corridor	$21M SPLOST 8
MLK Flyover Removal	$8M total • $4M SPLOST 8 & $4M Federal
Stiles Ave. – Phase 2	$7.5M
Windsor Road/Largo Drive Roundabout	$3.6M
Bay Street Studies	$1.14M
STREETS, SIDEWALKS & MULTIMODAL	
City Multimodal Trails	$81M
Cohen Multimodal Connector	$2 million construction
Coffee Bluff Sidewalks	$3M total • $2.2M State & $0.8M Local
New Sidewalks	FY27 goal: 5 miles of new sidewalks
Resurfacing Program	81 segments / 51+ lane mi
River Street Enhancements	$16.4M total • $15M for Path & $1.4M SWCID Vision Plan
Pothole Patrol / Uncle Fill	4,186 repairs YTD | 2027 Projection: 5,100 repairs Material Cost: $13.77 per pothole 2027 Estimated Material Cost: $70,250
SAFETY & TECHNOLOGY	
Safe Streets for All — 37th Street / VZ Action Plan	$12.5M
Safe Streets for All — Digital Twin	$2M

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3309	**Employment Services Cost Pool**	**511**	**Personnel**	**1,018,707**	**1,178,472**
3309	Employment Services Cost Pool	51105	Salaries and Wages	749,707	867,597
3309	Employment Services Cost Pool	51110	Social Security	57,353	64,753
3309	Employment Services Cost Pool	51121	Group Medical Insurance	110,538	122,787
3309	Employment Services Cost Pool	51122	Group Life Insurance	-	2,762
3309	Employment Services Cost Pool	51124	Disability Insurance	1,415	-
3309	Employment Services Cost Pool	51125	Workers Compensation	22,165	19,756
3309	Employment Services Cost Pool	51127	Retiree Grp Medcal Opeb	-	10,894
3309	Employment Services Cost Pool	51130	Pension	75,929	87,043
3309	Employment Services Cost Pool	51132	City Contr-Def Comp	1,600	2,880
3309	**Employment Services Cost Pool**	**512**	**Outside Services**	**313,672**	**321,671**
3309	Employment Services Cost Pool	51205	Electricity	6,000	7,800
3309	Employment Services Cost Pool	51210	Communications	9,480	8,940
3309	Employment Services Cost Pool	51211	Cell Communications	9,585	7,100
3309	Employment Services Cost Pool	51212	Travel-Transp Lodg Pd	44,325	48,535
3309	Employment Services Cost Pool	51213	Education and Training	17,840	20,415
3309	Employment Services Cost Pool	51220	Advertising	3,000	3,000
3309	Employment Services Cost Pool	51225	Insurance	10,625	5,800
3309	Employment Services Cost Pool	51230	Rentals	76,849	77,401
3309	Employment Services Cost Pool	51233	Dues and Fees	7,945	6,426
3309	Employment Services Cost Pool	51234	Books Periodicals Subsc	925	925
3309	Employment Services Cost Pool	51238	Professional Pur Svcs	43,232	52,042
3309	Employment Services Cost Pool	51243	Janitorial Services	11,148	11,148
3309	Employment Services Cost Pool	51244	Building Maintenance	2,000	3,000
3309	Employment Services Cost Pool	51251	Data Processing Equip Mte	1,000	1,000
3309	Employment Services Cost Pool	51270	Photocopying	3,600	2,760
3309	Employment Services Cost Pool	51271	Food-Catered Meals	9,450	9,600
3309	Employment Services Cost Pool	51275	Outside Printing	5,000	5,000
3309	Employment Services Cost Pool	51294	Other Transportation	23,000	23,000
3309	Employment Services Cost Pool	51295	Other Contractual Service	28,668	27,779
3309	**Employment Services Cost Pool**	**513**	**Commodities**	**120,825**	**91,648**
3309	Employment Services Cost Pool	51306	Office Supplies	12,500	15,000
3309	Employment Services Cost Pool	51307	Postage	3,000	3,000
3309	Employment Services Cost Pool	51320	Operating Supp & Materials	2,398	4,648
3309	Employment Services Cost Pool	51321	Small Fixed Assets	39,000	4,000
3309	Employment Services Cost Pool	51395	Other	63,927	65,000
3309	**Employment Services Cost Pool**	**514**	**Internal Services**	**219,027**	**155,211**
3309	Employment Services Cost Pool	51405	Services By General Fund	105,264	69,635
3309	Employment Services Cost Pool	51425	Insurance By Risk Mngmnt F	31,347	13,363
3309	Employment Services Cost Pool	51450	Computer Services	82,416	71,782
3309	Employment Services Cost Pool	51452	Telephone Services	-	431
3309	**Employment Services Cost Pool**	**517**	**Interfund Transfer**	**4,704,083**	**4,186,166**
3309	Employment Services Cost Pool	51745	Intra-Fund Transfers	4,704,083	4,186,166
3309	**Employment Services Cost Pool**	**518+**	**Other Expenses**	**4,320**	**-**
3309	Employment Services Cost Pool	51891	Computer Capital Charge	4,320	-
3309	**Employment Services Cost Pool**	**Grand Tota**	**Grand Total**	**6,380,634**	**5,933,168**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1113	**Parking Services Admin**	**511**	**Personnel**	**2,544,697**	**2,637,840**
1113	Parking Services Admin	51105	Salaries and Wages	1,801,690	1,922,254
1113	Parking Services Admin	51110	Social Security	137,830	143,466
1113	Parking Services Admin	51121	Group Medical Insurance	313,189	347,896
1113	Parking Services Admin	51122	Group Life Insurance	-	6,118
1113	Parking Services Admin	51124	Disability Insurance	3,083	-
1113	Parking Services Admin	51125	Workers Compensation	62,800	55,974
1113	Parking Services Admin	51127	Retiree Grp Medcal Opeb	-	30,062
1113	Parking Services Admin	51130	Pension	165,505	192,853
1113	Parking Services Admin	51132	City Contr-Def Comp	5,600	8,160
1113	Parking Services Admin	51155	Overtime	55,000	55,000
1113	Parking Services Admin	51199	Reimbrsmnt Persnl Srvs	-	(123,943)
1113	**Parking Services Admin**	**512**	**Outside Services**	**4,090,899**	**4,435,020**
1113	Parking Services Admin	51205	Electricity	10,300	12,000
1113	Parking Services Admin	51210	Communications	821	821
1113	Parking Services Admin	51211	Cell Communications	10,517	10,517
1113	Parking Services Admin	51212	Travel-Transp Lodg Pd	750	1,500
1113	Parking Services Admin	51213	Education and Training	1,000	1,500
1113	Parking Services Admin	51220	Advertising	1,000	1,500
1113	Parking Services Admin	51230	Rentals	18,000	20,000
1113	Parking Services Admin	51233	Dues and Fees	695	1,145
1113	Parking Services Admin	51238	Professional Pur Svcs	187,700	187,700
1113	Parking Services Admin	51243	Janitorial Services	27,083	32,000
1113	Parking Services Admin	51244	Building Maintenance	1,500	3,000
1113	Parking Services Admin	51250	Equipment Maintenance	44,141	48,650
1113	Parking Services Admin	51251	Data Processing Equip Mte	589,471	700,004
1113	Parking Services Admin	51255	Car Washing	1,350	1,500
1113	Parking Services Admin	51270	Photocopying	3,350	3,500
1113	Parking Services Admin	51271	Food-Catered Meals	3,500	3,000
1113	Parking Services Admin	51275	Outside Printing	39,721	45,000
1113	Parking Services Admin	51295	Other Contractual Service	3,150,000	3,361,683
1113	**Parking Services Admin**	**513**	**Commodities**	**197,524**	**210,000**
1113	Parking Services Admin	51306	Office Supplies	11,000	11,000
1113	Parking Services Admin	51307	Postage	97,000	100,000
1113	Parking Services Admin	51310	Clothing & Laundry	7,800	10,000
1113	Parking Services Admin	51320	Operating Supp & Materials	35,848	20,000
1113	Parking Services Admin	51321	Small Fixed Assets	9,576	24,000
1113	Parking Services Admin	51335	Equipment Repair Parts	30,000	40,000
1113	Parking Services Admin	51362	Gasoline	6,300	5,000
1113	**Parking Services Admin**	**514**	**Internal Services**	**263,651**	**239,625**
1113	Parking Services Admin	51411	Svcs By San-Disposal Fe	-	12
1113	Parking Services Admin	51425	Insurance By Risk Mngmnt F	61,895	46,656
1113	Parking Services Admin	51450	Computer Services	157,368	148,765
1113	Parking Services Admin	51451	Radio Services	4,044	7,918
1113	Parking Services Admin	51452	Telephone Services	1,884	1,176
1113	Parking Services Admin	51473	Garage Overhead	3,072	3,217
1113	Parking Services Admin	51474	Garage Charges	35,388	31,881
1113	**Parking Services Admin**	**517**	**Interfund Transfer**	**62,600**	**-**
1113	Parking Services Admin	51730	Fleet Addition Contributio	62,600	-
1113	**Parking Services Admin**	**518+**	**Other Expenses**	**150,840**	**139,281**
1113	Parking Services Admin	51891	Computer Capital Charge	9,480	12,180
1113	Parking Services Admin	51895	Vehicle Captl-Use Chrg	141,132	126,621

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1113	Parking Services Admin	51896	Vehicle Accessory Charge	228	480
1113	**Parking Services Admin**	**Grand Tota**	**Grand Total**	**7,310,211**	**7,661,766**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1114	**Parking Facilities**	**511**	**Personnel**	**2,196,713**	**2,307,977**
1114	Parking Facilities	51105	Salaries and Wages	1,272,005	1,393,955
1114	Parking Facilities	51110	Social Security	97,309	104,037
1114	Parking Facilities	51121	Group Medical Insurance	262,526	291,619
1114	Parking Facilities	51122	Group Life Insurance	-	4,437
1114	Parking Facilities	51124	Disability Insurance	2,243	-
1114	Parking Facilities	51125	Workers Compensation	52,641	46,919
1114	Parking Facilities	51127	Retiree Grp Medcal Opeb	-	25,199
1114	Parking Facilities	51130	Pension	120,389	139,851
1114	Parking Facilities	51132	City Contr-Def Comp	4,600	6,840
1114	Parking Facilities	51155	Overtime	385,000	385,000
1114	Parking Facilities	51199	Reimbrsmnt Persnl Srvs	-	(89,880)
1114	**Parking Facilities**	**512**	**Outside Services**	**2,896,394**	**3,110,525**
1114	Parking Facilities	51205	Electricity	340,000	362,250
1114	Parking Facilities	51206	Natural Gas	2,200	2,200
1114	Parking Facilities	51210	Communications	8,450	8,450
1114	Parking Facilities	51211	Cell Communications	4,045	4,045
1114	Parking Facilities	51212	Travel-Transp Lodg Pd	3,000	5,000
1114	Parking Facilities	51213	Education and Training	1,350	2,700
1114	Parking Facilities	51230	Rentals	625,539	636,079
1114	Parking Facilities	51238	Professional Pur Svcs	45,000	50,001
1114	Parking Facilities	51241	Security Guard Services	605,750	650,000
1114	Parking Facilities	51243	Janitorial Services	25,000	50,000
1114	Parking Facilities	51244	Building Maintenance	110,000	130,000
1114	Parking Facilities	51245	Building Repair	70,000	70,000
1114	Parking Facilities	51250	Equipment Maintenance	350,000	350,000
1114	Parking Facilities	51251	Data Processing Equip Mte	275,000	300,000
1114	Parking Facilities	51255	Car Washing	800	800
1114	Parking Facilities	51256	Temporary Labor-Agency	100,000	100,000
1114	Parking Facilities	51275	Outside Printing	10,000	15,000
1114	Parking Facilities	51295	Other Contractual Service	320,260	374,000
1114	**Parking Facilities**	**513**	**Commodities**	**103,000**	**109,650**
1114	Parking Facilities	51306	Office Supplies	2,500	3,000
1114	Parking Facilities	51307	Postage	3,000	3,000
1114	Parking Facilities	51310	Clothing & Laundry	14,000	15,000
1114	Parking Facilities	51320	Operating Supp & Materials	80,000	85,000
1114	Parking Facilities	51321	Small Fixed Assets	1,000	1,000
1114	Parking Facilities	51323	Chemicals	-	150
1114	Parking Facilities	51362	Gasoline	2,500	2,500
1114	**Parking Facilities**	**514**	**Internal Services**	**201,264**	**162,353**
1114	Parking Facilities	51413	Svcs By San-Commrcl Fee	-	5,466
1114	Parking Facilities	51425	Insurance By Risk Mngmnt F	50,004	20,813
1114	Parking Facilities	51450	Computer Services	141,672	128,649
1114	Parking Facilities	51451	Radio Services	1,296	-
1114	Parking Facilities	51452	Telephone Services	768	1,058
1114	Parking Facilities	51473	Garage Overhead	600	584
1114	Parking Facilities	51474	Garage Charges	6,924	5,783
1114	**Parking Facilities**	**516**	**Debt Service**	**9,674,283**	**11,538,723**
1114	Parking Facilities	51610	Bond Principal	5,065,000	5,265,000
1114	Parking Facilities	51615	Bond Interest	4,599,546	6,262,346
1114	Parking Facilities	51625	Amortization Of Bond Disco	9,737	11,377
1114	**Parking Facilities**	**517**	**Interfund Transfer**	**48,500**	**-**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1114	Parking Facilities	51730	Fleet Addition Contributio	48,500	-
1114	**Parking Facilities**	**518+**	**Other Expenses**	**108,764**	**39,006**
1114	Parking Facilities	51891	Computer Capital Charge	82,892	4,020
1114	Parking Facilities	51895	Vehicle Captl-Use Chrg	25,800	34,986
1114	Parking Facilities	51896	Vehicle Accessory Charge	72	-
1114	**Parking Facilities**	**Grand Tota**	**Grand Total**	**15,228,918**	**17,268,234**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1116	**Special Events, Film & Tourism**	**511**	**Personnel**	**989,512**	**1,159,643**
1116	Special Events, Film & Tourism	51105	Salaries and Wages	690,000	790,525
1116	Special Events, Film & Tourism	51110	Social Security	57,758	59,001
1116	Special Events, Film & Tourism	51121	Group Medical Insurance	92,112	112,555
1116	Special Events, Film & Tourism	51122	Group Life Insurance	-	2,516
1116	Special Events, Film & Tourism	51124	Disability Insurance	1,176	-
1116	Special Events, Film & Tourism	51125	Workers Compensation	18,468	18,109
1116	Special Events, Film & Tourism	51127	Retiree Grp Medcal Opeb	-	9,986
1116	Special Events, Film & Tourism	51130	Pension	62,844	79,311
1116	Special Events, Film & Tourism	51132	City Contr-Def Comp	2,154	2,640
1116	Special Events, Film & Tourism	51155	Overtime	60,000	75,000
1116	Special Events, Film & Tourism	51160	Temporary Labor - City	5,000	10,000
1116	**Special Events, Film & Tourism**	**512**	**Outside Services**	**737,879**	**742,732**
1116	Special Events, Film & Tourism	51210	Communications	1,788	2,500
1116	Special Events, Film & Tourism	51211	Cell Communications	8,342	9,378
1116	Special Events, Film & Tourism	51212	Travel-Transp Lodg Pd	15,920	15,000
1116	Special Events, Film & Tourism	51213	Education and Training	3,000	3,000
1116	Special Events, Film & Tourism	51230	Rentals	477,568	500,006
1116	Special Events, Film & Tourism	51233	Dues and Fees	2,785	1,705
1116	Special Events, Film & Tourism	51270	Photocopying	2,000	2,000
1116	Special Events, Film & Tourism	51271	Food-Catered Meals	119,632	100,043
1116	Special Events, Film & Tourism	51275	Outside Printing	16,000	18,000
1116	Special Events, Film & Tourism	51294	Other Transportation	1,200	1,400
1116	Special Events, Film & Tourism	51295	Other Contractual Service	89,644	89,700
1116	**Special Events, Film & Tourism**	**513**	**Commodities**	**18,400**	**17,450**
1116	Special Events, Film & Tourism	51306	Office Supplies	4,200	4,500
1116	Special Events, Film & Tourism	51307	Postage	50	50
1116	Special Events, Film & Tourism	51310	Clothing & Laundry	1,100	2,000
1116	Special Events, Film & Tourism	51320	Operating Supp & Materials	6,500	5,000
1116	Special Events, Film & Tourism	51321	Small Fixed Assets	3,000	3,400
1116	Special Events, Film & Tourism	51335	Equipment Repair Parts	500	500
1116	Special Events, Film & Tourism	51362	Gasoline	2,200	1,000
1116	Special Events, Film & Tourism	51395	Other	850	1,000
1116	**Special Events, Film & Tourism**	**514**	**Internal Services**	**114,191**	**110,228**
1116	Special Events, Film & Tourism	51425	Insurance By Risk Mngmnt F	26,903	26,814
1116	Special Events, Film & Tourism	51450	Computer Services	67,044	73,552
1116	Special Events, Film & Tourism	51451	Radio Services	1,200	720
1116	Special Events, Film & Tourism	51452	Telephone Services	948	392
1116	Special Events, Film & Tourism	51473	Garage Overhead	1,452	802
1116	Special Events, Film & Tourism	51474	Garage Charges	16,644	7,948
1116	**Special Events, Film & Tourism**	**515**	**Capital Outlay**	**170,000**	**180,000**
1116	Special Events, Film & Tourism	51590	Capital Outlay-Other	170,000	180,000
1116	**Special Events, Film & Tourism**	**518+**	**Other Expenses**	**43,108**	**17,920**
1116	Special Events, Film & Tourism	51811	Contributions	10,550	11,000
1116	Special Events, Film & Tourism	51891	Computer Capital Charge	5,738	6,920
1116	Special Events, Film & Tourism	51895	Vehicle Captl-Use Chrg	26,484	-
1116	Special Events, Film & Tourism	51896	Vehicle Accessory Charge	336	-
1116	**Special Events, Film & Tourism**	**Grand Tota**	**Grand Total**	**2,073,090**	**2,227,973**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2101	**Office of the Chief of Planning & Economi**	**511**	**Personnel**	**535,356**	**569,061**
2101	Office of the Chief of Planning & Economic	51105	Salaries and Wages	421,833	438,787
2101	Office of the Chief of Planning & Economic	51110	Social Security	30,327	32,749
2101	Office of the Chief of Planning & Economic	51121	Group Medical Insurance	36,846	40,929
2101	Office of the Chief of Planning & Economic	51122	Group Life Insurance	-	1,397
2101	Office of the Chief of Planning & Economic	51124	Disability Insurance	696	-
2101	Office of the Chief of Planning & Economic	51125	Workers Compensation	7,389	6,586
2101	Office of the Chief of Planning & Economic	51127	Retiree Grp Medcal Opeb	-	3,631
2101	Office of the Chief of Planning & Economic	51130	Pension	37,308	44,022
2101	Office of the Chief of Planning & Economic	51132	City Contr-Def Comp	957	960
2101	**Office of the Chief of Planning & Economi**	**512**	**Outside Services**	**456,403**	**143,595**
2101	Office of the Chief of Planning & Economic	51211	Cell Communications	3,123	3,330
2101	Office of the Chief of Planning & Economic	51212	Travel-Transp Lodg Pd	6,220	5,000
2101	Office of the Chief of Planning & Economic	51213	Education and Training	2,600	1,800
2101	Office of the Chief of Planning & Economic	51233	Dues and Fees	3,700	3,775
2101	Office of the Chief of Planning & Economic	51238	Professional Pur Svcs	335,750	-
2101	Office of the Chief of Planning & Economic	51239	Technical Pur Svcs	100,000	125,000
2101	Office of the Chief of Planning & Economic	51270	Photocopying	510	500
2101	Office of the Chief of Planning & Economic	51271	Food-Catered Meals	4,000	3,690
2101	Office of the Chief of Planning & Economic	51275	Outside Printing	500	500
2101	**Office of the Chief of Planning & Economi**	**513**	**Commodities**	**5,700**	**5,750**
2101	Office of the Chief of Planning & Economic	51306	Office Supplies	2,500	2,000
2101	Office of the Chief of Planning & Economic	51307	Postage	200	-
2101	Office of the Chief of Planning & Economic	51310	Clothing & Laundry	500	250
2101	Office of the Chief of Planning & Economic	51320	Operating Supp & Materials	1,000	1,000
2101	Office of the Chief of Planning & Economic	51321	Small Fixed Assets	500	1,500
2101	Office of the Chief of Planning & Economic	51395	Other	1,000	1,000
2101	**Office of the Chief of Planning & Economi**	**514**	**Internal Services**	**36,945**	**33,576**
2101	Office of the Chief of Planning & Economic	51425	Insurance By Risk Mngmnt F	10,449	7,639
2101	Office of the Chief of Planning & Economic	51450	Computer Services	26,496	25,741
2101	Office of the Chief of Planning & Economic	51452	Telephone Services	-	196
2101	**Office of the Chief of Planning & Economi**	**518+**	**Other Expenses**	**1,620**	**2,480**
2101	Office of the Chief of Planning & Economic	51891	Computer Capital Charge	1,620	2,480
2101	**Office of the Chief of Planning & Economi**	**Grand Tota**	**Grand Total**	**1,036,024**	**754,462**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2103	**Traffic Operations**	**511**	**Personnel**	**1,890,964**	**2,134,635**
2103	Traffic Operations	51105	Salaries and Wages	1,299,345	1,479,992
2103	Traffic Operations	51110	Social Security	99,400	110,458
2103	Traffic Operations	51116	Stipend	26,000	26,000
2103	Traffic Operations	51121	Group Medical Insurance	221,075	235,342
2103	Traffic Operations	51122	Group Life Insurance	-	4,711
2103	Traffic Operations	51124	Disability Insurance	2,437	-
2103	Traffic Operations	51125	Workers Compensation	44,328	37,865
2103	Traffic Operations	51127	Retiree Grp Medcal Opeb	-	20,881
2103	Traffic Operations	51130	Pension	130,780	148,482
2103	Traffic Operations	51132	City Contr-Def Comp	4,599	5,520
2103	Traffic Operations	51155	Overtime	63,000	65,000
2103	Traffic Operations	51160	Temporary Labor - City	-	384
2103	**Traffic Operations**	**512**	**Outside Services**	**6,045,060**	**6,367,200**
2103	Traffic Operations	51205	Electricity	5,800,000	6,200,000
2103	Traffic Operations	51212	Travel-Transp Lodg Pd	1,000	2,000
2103	Traffic Operations	51213	Education and Training	2,000	3,000
2103	Traffic Operations	51230	Rentals	2,500	2,500
2103	Traffic Operations	51250	Equipment Maintenance	2,500	5,000
2103	Traffic Operations	51251	Data Processing Equip Mte	-	-
2103	Traffic Operations	51255	Car Washing	60	100
2103	Traffic Operations	51256	Temporary Labor-Agency	7,000	5,000
2103	Traffic Operations	51295	Other Contractual Service	230,000	149,600
2103	**Traffic Operations**	**513**	**Commodities**	**701,000**	**725,400**
2103	Traffic Operations	51310	Clothing & Laundry	15,000	16,400
2103	Traffic Operations	51320	Operating Supp & Materials	80,000	80,000
2103	Traffic Operations	51321	Small Fixed Assets	50,000	60,000
2103	Traffic Operations	51335	Equipment Repair Parts	390,000	400,000
2103	Traffic Operations	51340	Construction Suppl & Matls	100,000	100,000
2103	Traffic Operations	51350	Shop Supplies/Propane	6,000	7,000
2103	Traffic Operations	51362	Gasoline	50,000	50,000
2103	Traffic Operations	51363	Diesel Fuel	10,000	12,000
2103	**Traffic Operations**	**514**	**Internal Services**	**301,213**	**322,773**
2103	Traffic Operations	51411	Svcs By San-Disposal Fe	22	22
2103	Traffic Operations	51413	Svcs By San-Commrcl Fee	17,314	18,186
2103	Traffic Operations	51425	Insurance By Risk Mngmnt F	66,077	75,861
2103	Traffic Operations	51450	Computer Services	110,208	95,207
2103	Traffic Operations	51451	Radio Services	3,900	5,999
2103	Traffic Operations	51452	Telephone Services	348	784
2103	Traffic Operations	51473	Garage Overhead	8,268	11,613
2103	Traffic Operations	51474	Garage Charges	95,076	115,101
2103	**Traffic Operations**	**515**	**Capital Outlay**	**108,000**	**110,000**
2103	Traffic Operations	51520	Office/Bldg Furn/Equipment	108,000	110,000
2103	**Traffic Operations**	**518+**	**Other Expenses**	**255,303**	**256,766**
2103	Traffic Operations	51891	Computer Capital Charge	13,815	2,060
2103	Traffic Operations	51895	Vehicle Captl-Use Chrg	241,140	254,706
2103	Traffic Operations	51896	Vehicle Accessory Charge	348	-
2103	**Traffic Operations**	**Grand Tota**	**Grand Total**	**9,301,540**	**9,916,774**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2105	**Streets Maintenance**	**511**	**Personnel**	**2,572,572**	**2,741,138**
2105	Streets Maintenance	51105	Salaries and Wages	1,869,002	1,949,970
2105	Streets Maintenance	51110	Social Security	142,979	145,535
2105	Streets Maintenance	51116	Stipend	13,000	13,000
2105	Streets Maintenance	51121	Group Medical Insurance	276,343	306,967
2105	Streets Maintenance	51122	Group Life Insurance	-	6,207
2105	Streets Maintenance	51124	Disability Insurance	3,115	-
2105	Streets Maintenance	51125	Workers Compensation	55,412	49,389
2105	Streets Maintenance	51127	Retiree Grp Medcal Opeb	-	27,236
2105	Streets Maintenance	51130	Pension	167,221	195,634
2105	Streets Maintenance	51132	City Contr-Def Comp	5,500	7,200
2105	Streets Maintenance	51155	Overtime	40,000	40,000
2105	**Streets Maintenance**	**512**	**Outside Services**	**998,402**	**948,415**
2105	Streets Maintenance	51210	Communications	1,200	1,200
2105	Streets Maintenance	51211	Cell Communications	4,212	4,212
2105	Streets Maintenance	51213	Education and Training	1,000	1,000
2105	Streets Maintenance	51230	Rentals	1,500	1,500
2105	Streets Maintenance	51250	Equipment Maintenance	400	800
2105	Streets Maintenance	51255	Car Washing	90	120
2105	Streets Maintenance	51256	Temporary Labor-Agency	10,000	16,000
2105	Streets Maintenance	51295	Other Contractual Service	980,000	923,583
2105	**Streets Maintenance**	**513**	**Commodities**	**397,807**	**450,500**
2105	Streets Maintenance	51310	Clothing & Laundry	9,700	10,000
2105	Streets Maintenance	51320	Operating Supp & Materials	3,298	4,500
2105	Streets Maintenance	51321	Small Fixed Assets	4,309	4,000
2105	Streets Maintenance	51335	Equipment Repair Parts	2,500	4,000
2105	Streets Maintenance	51340	Construction Suppl & Matls	290,000	335,000
2105	Streets Maintenance	51350	Shop Supplies/Propane	3,000	4,000
2105	Streets Maintenance	51362	Gasoline	22,000	24,000
2105	Streets Maintenance	51363	Diesel Fuel	63,000	65,000
2105	**Streets Maintenance**	**514**	**Internal Services**	**984,459**	**1,320,888**
2105	Streets Maintenance	51411	Svcs By San-Disposal Fe	295,000	496,437
2105	Streets Maintenance	51413	Svcs By San-Commrcl Fee	10,408	10,932
2105	Streets Maintenance	51425	Insurance By Risk Mngmnt F	84,223	97,939
2105	Streets Maintenance	51450	Computer Services	129,000	126,634
2105	Streets Maintenance	51451	Radio Services	5,028	6,478
2105	Streets Maintenance	51452	Telephone Services	768	1,058
2105	Streets Maintenance	51473	Garage Overhead	36,804	53,284
2105	Streets Maintenance	51474	Garage Charges	423,228	528,126
2105	**Streets Maintenance**	**518+**	**Other Expenses**	**344,381**	**479,817**
2105	Streets Maintenance	51891	Computer Capital Charge	4,913	4,380
2105	Streets Maintenance	51895	Vehicle Captl-Use Chrg	338,796	475,397
2105	Streets Maintenance	51896	Vehicle Accessory Charge	672	40
2105	**Streets Maintenance**	**Grand Tota**	**Grand Total**	**5,297,621**	**5,940,758**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2131	**Development Services**	**511**	**Personnel**	**4,741,538**	**5,089,610**
2131	Development Services	51105	Salaries and Wages	3,582,936	3,774,003
2131	Development Services	51110	Social Security	274,860	281,670
2131	Development Services	51121	Group Medical Insurance	451,360	501,380
2131	Development Services	51122	Group Life Insurance	-	12,012
2131	Development Services	51124	Disability Insurance	5,869	-
2131	Development Services	51125	Workers Compensation	90,506	80,668
2131	Development Services	51127	Retiree Grp Medcal Opeb	-	44,485
2131	Development Services	51130	Pension	315,072	378,632
2131	Development Services	51132	City Contr-Def Comp	10,935	11,760
2131	Development Services	51155	Overtime	10,000	5,000
2131	**Development Services**	**512**	**Outside Services**	**157,535**	**131,726**
2131	Development Services	51211	Cell Communications	21,032	22,196
2131	Development Services	51212	Travel-Transp Lodg Pd	28,000	28,200
2131	Development Services	51213	Education and Training	20,000	25,000
2131	Development Services	51220	Advertising	21,563	12,500
2131	Development Services	51232	Licenses-Professional	3,370	4,945
2131	Development Services	51233	Dues and Fees	3,500	4,925
2131	Development Services	51234	Books Periodicals Subsc	2,175	1,860
2131	Development Services	51239	Technical Pur Svcs	2,000	1,800
2131	Development Services	51251	Data Processing Equip Mte	4,395	1,000
2131	Development Services	51255	Car Washing	550	550
2131	Development Services	51271	Food-Catered Meals	3,500	2,500
2131	Development Services	51275	Outside Printing	7,000	6,250
2131	Development Services	51295	Other Contractual Service	40,450	20,000
2131	**Development Services**	**513**	**Commodities**	**101,944**	**82,825**
2131	Development Services	51306	Office Supplies	20,000	8,000
2131	Development Services	51307	Postage	10,000	7,000
2131	Development Services	51310	Clothing & Laundry	10,000	11,675
2131	Development Services	51320	Operating Supp & Materials	6,044	6,000
2131	Development Services	51321	Small Fixed Assets	11,600	5,850
2131	Development Services	51340	Construction Suppl & Matls	500	500
2131	Development Services	51350	Shop Supplies/Propane	500	500
2131	Development Services	51362	Gasoline	43,000	43,000
2131	Development Services	51395	Other	300	300
2131	**Development Services**	**514**	**Internal Services**	**529,368**	**536,542**
2131	Development Services	51413	Svcs By San-Commrcl Fee	6,956	7,306
2131	Development Services	51425	Insurance By Risk Mngmnt F	130,636	134,223
2131	Development Services	51450	Computer Services	315,408	313,509
2131	Development Services	51451	Radio Services	1,152	480
2131	Development Services	51452	Telephone Services	3,780	1,998
2131	Development Services	51473	Garage Overhead	5,712	7,243
2131	Development Services	51474	Garage Charges	65,724	71,783
2131	**Development Services**	**518+**	**Other Expenses**	**182,430**	**185,951**
2131	Development Services	51891	Computer Capital Charge	25,722	30,060
2131	Development Services	51895	Vehicle Captl-Use Chrg	156,360	155,891
2131	Development Services	51896	Vehicle Accessory Charge	348	-
2131	**Development Services**	**Grand Tota**	**Grand Total**	**5,712,815**	**6,026,654**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2140	**Environmental Services & Sustainability**	**511**	**Personnel**	**408,203**	**432,194**
2140	Environmental Services & Sustainability	51105	Salaries and Wages	311,527	322,615
2140	Environmental Services & Sustainability	51110	Social Security	23,832	24,079
2140	Environmental Services & Sustainability	51121	Group Medical Insurance	36,846	40,929
2140	Environmental Services & Sustainability	51122	Group Life Insurance	-	1,027
2140	Environmental Services & Sustainability	51124	Disability Insurance	506	-
2140	Environmental Services & Sustainability	51125	Workers Compensation	7,389	6,586
2140	Environmental Services & Sustainability	51127	Retiree Grp Medcal Opeb	-	3,631
2140	Environmental Services & Sustainability	51130	Pension	27,108	32,367
2140	Environmental Services & Sustainability	51132	City Contr-Def Comp	995	960
2140	**Environmental Services & Sustainability**	**512**	**Outside Services**	**78,281**	**81,077**
2140	Environmental Services & Sustainability	51211	Cell Communications	3,971	3,971
2140	Environmental Services & Sustainability	51212	Travel-Transp Lodg Pd	7,400	8,000
2140	Environmental Services & Sustainability	51213	Education and Training	7,000	6,000
2140	Environmental Services & Sustainability	51220	Advertising	3,000	1,500
2140	Environmental Services & Sustainability	51230	Rentals	2,000	2,000
2140	Environmental Services & Sustainability	51233	Dues and Fees	4,400	7,786
2140	Environmental Services & Sustainability	51234	Books Periodicals Subsc	120	120
2140	Environmental Services & Sustainability	51239	Technical Pur Svcs	46,000	46,000
2140	Environmental Services & Sustainability	51255	Car Washing	30	-
2140	Environmental Services & Sustainability	51270	Photocopying	10	-
2140	Environmental Services & Sustainability	51271	Food-Catered Meals	2,850	2,300
2140	Environmental Services & Sustainability	51275	Outside Printing	1,500	3,400
2140	**Environmental Services & Sustainability**	**513**	**Commodities**	**11,905**	**11,156**
2140	Environmental Services & Sustainability	51306	Office Supplies	500	900
2140	Environmental Services & Sustainability	51307	Postage	500	200
2140	Environmental Services & Sustainability	51320	Operating Supp & Materials	7,405	6,856
2140	Environmental Services & Sustainability	51321	Small Fixed Assets	3,000	3,000
2140	Environmental Services & Sustainability	51395	Other	500	200
2140	**Environmental Services & Sustainability**	**514**	**Internal Services**	**33,967**	**32,946**
2140	Environmental Services & Sustainability	51425	Insurance By Risk Mngmnt F	10,579	10,543
2140	Environmental Services & Sustainability	51450	Computer Services	21,984	19,571
2140	Environmental Services & Sustainability	51452	Telephone Services	-	157
2140	Environmental Services & Sustainability	51473	Garage Overhead	108	246
2140	Environmental Services & Sustainability	51474	Garage Charges	1,296	2,429
2140	**Environmental Services & Sustainability**	**518+**	**Other Expenses**	**8,772**	**9,166**
2140	Environmental Services & Sustainability	51891	Computer Capital Charge	2,700	3,100
2140	Environmental Services & Sustainability	51895	Vehicle Captl-Use Chrg	6,072	6,066
2140	**Environmental Services & Sustainability**	**Grand Tota**	**Grand Total**	**541,128**	**566,539**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2143	**Planning & Urban Design**	**511**	**Personnel**	**940,002**	**1,148,450**
2143	Planning & Urban Design	51105	Salaries and Wages	733,000	864,228
2143	Planning & Urban Design	51110	Social Security	56,075	64,501
2143	Planning & Urban Design	51121	Group Medical Insurance	73,692	102,323
2143	Planning & Urban Design	51122	Group Life Insurance	-	2,751
2143	Planning & Urban Design	51124	Disability Insurance	1,108	-
2143	Planning & Urban Design	51125	Workers Compensation	14,777	16,463
2143	Planning & Urban Design	51127	Retiree Grp Medcal Opeb	-	9,079
2143	Planning & Urban Design	51130	Pension	59,430	86,705
2143	Planning & Urban Design	51132	City Contr-Def Comp	1,920	2,400
2143	**Planning & Urban Design**	**512**	**Outside Services**	**123,860**	**124,051**
2143	Planning & Urban Design	51211	Cell Communications	4,700	5,500
2143	Planning & Urban Design	51212	Travel-Transp Lodg Pd	7,160	11,300
2143	Planning & Urban Design	51213	Education and Training	6,000	17,975
2143	Planning & Urban Design	51220	Advertising	19,500	19,500
2143	Planning & Urban Design	51230	Rentals	8,500	7,000
2143	Planning & Urban Design	51233	Dues and Fees	3,200	3,885
2143	Planning & Urban Design	51234	Books Periodicals Subsc	500	350
2143	Planning & Urban Design	51239	Technical Pur Svcs	52,000	35,000
2143	Planning & Urban Design	51255	Car Washing	300	-
2143	Planning & Urban Design	51271	Food-Catered Meals	2,000	1,800
2143	Planning & Urban Design	51275	Outside Printing	20,000	21,741
2143	**Planning & Urban Design**	**513**	**Commodities**	**14,980**	**10,528**
2143	Planning & Urban Design	51306	Office Supplies	2,500	3,000
2143	Planning & Urban Design	51307	Postage	2,500	2,500
2143	Planning & Urban Design	51310	Clothing & Laundry	200	-
2143	Planning & Urban Design	51320	Operating Supp & Materials	1,840	1,800
2143	Planning & Urban Design	51321	Small Fixed Assets	7,540	2,828
2143	Planning & Urban Design	51362	Gasoline	400	400
2143	**Planning & Urban Design**	**514**	**Internal Services**	**163,428**	**162,792**
2143	Planning & Urban Design	51425	Insurance By Risk Mngmnt F	21,288	23,453
2143	Planning & Urban Design	51450	Computer Services	136,908	133,668
2143	Planning & Urban Design	51452	Telephone Services	432	431
2143	Planning & Urban Design	51473	Garage Overhead	384	481
2143	Planning & Urban Design	51474	Garage Charges	4,416	4,759
2143	**Planning & Urban Design**	**518+**	**Other Expenses**	**15,972**	**26,799**
2143	Planning & Urban Design	51891	Computer Capital Charge	4,800	6,560
2143	Planning & Urban Design	51895	Vehicle Captl-Use Chrg	11,076	20,239
2143	Planning & Urban Design	51896	Vehicle Accessory Charge	96	-
2143	**Planning & Urban Design**	**Grand Tota**	**Grand Total**	**1,258,242**	**1,472,620**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2152	**Traffic Engineering**	**511**	**Personnel**	**1,264,522**	**1,441,327**
2152	Traffic Engineering	51105	Salaries and Wages	935,000	1,076,255
2152	Traffic Engineering	51110	Social Security	71,528	80,326
2152	Traffic Engineering	51121	Group Medical Insurance	128,960	133,019
2152	Traffic Engineering	51122	Group Life Insurance	-	3,426
2152	Traffic Engineering	51124	Disability Insurance	1,794	-
2152	Traffic Engineering	51125	Workers Compensation	25,859	21,402
2152	Traffic Engineering	51127	Retiree Grp Medcal Opeb	-	11,802
2152	Traffic Engineering	51130	Pension	96,261	107,977
2152	Traffic Engineering	51132	City Contr-Def Comp	2,120	3,120
2152	Traffic Engineering	51155	Overtime	3,000	4,000
2152	**Traffic Engineering**	**512**	**Outside Services**	**23,118**	**28,733**
2152	Traffic Engineering	51210	Communications	1,200	1,200
2152	Traffic Engineering	51211	Cell Communications	6,223	6,673
2152	Traffic Engineering	51212	Travel-Transp Lodg Pd	4,000	5,500
2152	Traffic Engineering	51213	Education and Training	3,500	6,000
2152	Traffic Engineering	51233	Dues and Fees	810	1,760
2152	Traffic Engineering	51251	Data Processing Equip Mte	4,500	4,500
2152	Traffic Engineering	51271	Food-Catered Meals	2,000	2,000
2152	Traffic Engineering	51275	Outside Printing	200	400
2152	Traffic Engineering	51295	Other Contractual Service	685	700
2152	**Traffic Engineering**	**513**	**Commodities**	**20,355**	**17,786**
2152	Traffic Engineering	51306	Office Supplies	6,000	6,500
2152	Traffic Engineering	51307	Postage	750	750
2152	Traffic Engineering	51310	Clothing & Laundry	2,000	2,000
2152	Traffic Engineering	51321	Small Fixed Assets	10,005	6,336
2152	Traffic Engineering	51340	Construction Suppl & Matls	1,500	2,000
2152	Traffic Engineering	51395	Other	100	200
2152	**Traffic Engineering**	**514**	**Internal Services**	**97,627**	**95,214**
2152	Traffic Engineering	51425	Insurance By Risk Mngmnt F	35,695	24,827
2152	Traffic Engineering	51450	Computer Services	61,164	69,877
2152	Traffic Engineering	51452	Telephone Services	768	510
2152	**Traffic Engineering**	**517**	**Interfund Transfer**	**35,700**	**-**
2152	Traffic Engineering	51730	Fleet Addition Contributio	35,700	-
2152	**Traffic Engineering**	**518+**	**Other Expenses**	**7,712**	**10,740**
2152	Traffic Engineering	51891	Computer Capital Charge	7,712	10,740
2152	**Traffic Engineering**	**Grand Tota**	**Grand Total**	**1,449,034**	**1,593,800**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3130	**Step-Up Program**	**511**	**Personnel**	**-**	**193,269**
3130	Step-Up Program	51105	Salaries and Wages	-	179,780
3130	Step-Up Program	51110	Social Security	-	13,489
3130	**Step-Up Program**	**Grand Tota**	**Grand Total**	**-**	**193,269**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
3205	**Economic Development**	**511**	**Personnel**	**857,288**	**876,600**
3205	Economic Development	51102	Perform Pay - Lump Sum	-	24,288
3205	Economic Development	51105	Salaries and Wages	611,982	635,059
3205	Economic Development	51110	Social Security	46,817	47,398
3205	Economic Development	51121	Group Medical Insurance	122,823	81,858
3205	Economic Development	51122	Group Life Insurance	-	2,022
3205	Economic Development	51124	Disability Insurance	1,601	-
3205	Economic Development	51125	Workers Compensation	14,777	13,171
3205	Economic Development	51127	Retiree Grp Medcal Opeb	-	9,987
3205	Economic Development	51130	Pension	85,730	63,714
3205	Economic Development	51132	City Contr-Def Comp	2,069	1,920
3205	Economic Development	51160	Temporary Labor - City	307	-
3205	Economic Development	51199	Reimbrsmnt Persnl Srvs	(28,818)	(2,817)
3205	**Economic Development**	**512**	**Outside Services**	**69,019**	**61,308**
3205	Economic Development	51210	Communications	10,522	10,522
3205	Economic Development	51211	Cell Communications	3,113	4,151
3205	Economic Development	51212	Travel-Transp Lodg Pd	4,950	7,650
3205	Economic Development	51213	Education and Training	3,500	4,040
3205	Economic Development	51220	Advertising	1,557	1,300
3205	Economic Development	51233	Dues and Fees	1,225	1,920
3205	Economic Development	51234	Books Periodicals Subsc	1,514	500
3205	Economic Development	51238	Professional Pur Svcs	13,750	14,000
3205	Economic Development	51239	Technical Pur Svcs	10,000	2,000
3205	Economic Development	51255	Car Washing	60	75
3205	Economic Development	51270	Photocopying	3,360	3,500
3205	Economic Development	51271	Food-Catered Meals	10,575	10,000
3205	Economic Development	51275	Outside Printing	1,993	400
3205	Economic Development	51295	Other Contractual Service	2,900	1,250
3205	**Economic Development**	**513**	**Commodities**	**23,750**	**28,095**
3205	Economic Development	51306	Office Supplies	5,450	6,000
3205	Economic Development	51307	Postage	50	50
3205	Economic Development	51310	Clothing & Laundry	50	600
3205	Economic Development	51320	Operating Supp & Materials	1,000	1,000
3205	Economic Development	51321	Small Fixed Assets	247	5,000
3205	Economic Development	51362	Gasoline	200	150
3205	Economic Development	51395	Other	16,753	15,295
3205	**Economic Development**	**514**	**Internal Services**	**72,448**	**131,726**
3205	Economic Development	51413	Svcs By San-Commrcl Fee	2,018	2,119
3205	Economic Development	51425	Insurance By Risk Mngmnt F	21,158	17,427
3205	Economic Development	51450	Computer Services	46,476	109,571
3205	Economic Development	51452	Telephone Services	684	392
3205	Economic Development	51473	Garage Overhead	168	204
3205	Economic Development	51474	Garage Charges	1,944	2,013
3205	**Economic Development**	**518+**	**Other Expenses**	**23,996**	**25,765**
3205	Economic Development	51811	Contributions	8,900	8,900
3205	Economic Development	51891	Computer Capital Charge	4,380	6,300
3205	Economic Development	51895	Vehicle Captl-Use Chrg	10,644	10,565
3205	Economic Development	51896	Vehicle Accessory Charge	72	-
3205	**Economic Development**	**Grand Tota**	**Grand Total**	**1,046,501**	**1,123,494**

FY27 Proposed Budget

Water Resources

- **Total Budget:** $147.7M
- **Page Reference:** 176-206



FY2027 COUNCIL BUDGET RETREAT

Stormwater

Water Resources Service Center | November 2026

The City of Savannah's Stormwater Utility (SWU) provides dedicated funding to improve drainage maintenance, rehabilitate aging infrastructure, and advance capital improvement projects that reduce flooding. The FY2027 priority is to turn the SWU's FY2026 launch into measurable service improvements while moving major drainage projects through planning, design, and construction.

$4.75	$14.99M	66	$24.55M
Monthly Rate Per Equivalent Residential Unit	Proposed FY2027 SWU Fund Expenditures	Authorized Positions	FY2027 Drainage Capital (Funded)

STORMWATER UTILITY IMPLEMENTATION

The SWU was approved by City Council in January 2026 and commenced billing on September 1, 2026, under a rate structure that is based a monthly rate of $4.75 per equivalent residential unit of 2,500 square feet of impervious area. Residential customer tiers (4 individual tiers) and nonresidential customer bill calculations align charges with runoff generation and contribution to the drainage system. SWU implementation includes customer education, billing review, and fee credits.

A customer hardship assistance program is underway in partnership with the Economic Opportunity Authority (EOA). All available appointments through 2026 year-end are booked. We are working with EOA to add appointments in 2026 and 2027 so more residents who need assistance can be screened for eligibility.

The FY2027 plan moves the Stormwater Management operations budget from being singularly funded by the General Fund to a combined funding structure that also includes the SWU Enterprise Fund. It includes $11.91 million for departmental operations and 65 authorized positions. With $3.08 million in interdepartmental expenses, total proposed fund expenditures are $14.99 million. These operating figures are separate from the capital program below.

OPERATIONS AND MAINTENANCE

The City drainage network includes approximately 416 miles of stormwater pipe, 147 miles of canals and ditches, 14,620 inlets, and 6,423 manholes. New equipment and staff strengthen the capacity to inspect, clean, and repair this extensive system.

Action	Status
Equipment Received and Field Staff Hired	Both jet-vac trucks and the television inspection truck have been received. Heavy Equipment Operators for the jet-vac trucks and Television Inspectors for the TV truck have been hired, along with most of the maintenance staff who will enhance pipe system as well as ditch and canal maintenance.
Engineering and Compliance Staff Hired	A Civil Engineer will focus on drainage-basin computer modeling, and a Senior Civil Engineer will focus on capital projects and cured-in-place pipe (CIPP) lining. An Engineering Technician will enhance the municipal separate storm sewer system (MS4) compliance program. A Construction Inspector will support property owners with the Stormwater Utility fee and credit program.
Continue Maintenance and Pipe Renewal	Use inspection and work-order data to prioritize cleaning, repairs, and mitigation of repetitive flooding locations. So far this year through November 6, 2026, the Stormwater Department documented 12,300 linear feet of stormwater pipe had been rehabilitated, including numerous older pipe systems throughout the City.

RECENT DRAINAGE IMPROVEMENTS

Evergreen Avenue ditch regrading in the Victory Heights Neighborhood, Louisville Road culvert improvement near the Woodville Neighborhood, and the Brickyard Neighborhood detention pond upgrades, Wetland Park Pond II flood storage/detention pond adjacent to the Savannah Westside Neighborhoods are complete. Tremont Road culvert replacement is expected by year-end 2026 for Tremont Park Neighborhood. In the Ardsley Park Neighborhoods, the Casey Phase 2A is complete and Casey Phase 2B remains under construction and is anticipated to be complete by the end of January 2027 with the conclusion of work on Abercorn Street.

STORMWATER CIP DISTRICT MAPS AND IMPLEMENTATION PLAN

Our 2027 stormwater capital plan includes projects identified on the Stormwater CIP District Maps emailed to City Council on November 6, 2026. Staff has followed up with Council members to schedule meetings to discuss implementation plans for stormwater projects. These implementation plans will use the stormwater capital project matrix developed with assistance from the Stormwater Utility Focus Group.

BASIN PLANNING AND MAJOR FLOOD REDUCTION PROJECTS

The approved master-plan project cost is $2,591,550 and will be grant-funded as follows: $1,943,662.50 federal, $259,155 state, and $388,732.50 local. The City plans to use SWU revenue for its 15% share. The work will computer model the remaining 14 of Savannah's 24 drainage basins and evaluate rainfall, tidal issues, sea-level rise, and drainage restrictions to guide future capital investments. The CIP rounds the project to $2.60 million.

Continue Springfield Canal and Casey South flood improvement projects and advance Carver Village and Cloverdale flood-mitigation engineering design. The proposed FY2027–2031 CIP programs $121.25 million for Springfield and $100.24 million for Casey South in future years. These are additional five-year amounts, not full project costs or verified grant awards. Their schedules depend on financing, outside funding, easements, design, and construction sequencing.

FUTURE SWU FOCUS AND ACCOUNTABILITY

Maintain dedicated support for preventive maintenance and phase capital commitments around project readiness and confirmed funding. Report equipment deployed, positions filled, feet of pipe and ditch cleaned, assets inspected, response times, and capital milestones. Track utility collections, credits, and hardship assistance so Council can assess both service improvements and affordability. Drainage work reduces risk but cannot eliminate flooding during every storm.

FY2027 COUNCIL BUDGET RETREAT

Utility Billing

Water Resources Service Center | November 2026

Since Utility Services transitioned to Water Resources on January 1, 2026, the focus has been on stabilizing billing operations, improving customer service, strengthening revenue management, and establishing greater accountability across office and field operations.

The Utility Services Improvement Initiative combines immediate corrective actions with process standardization, staff development, stronger financial controls, and technology modernization. **FY2027 will focus on measurable operational efficiencies, improved customer experience, and stronger revenue integrity.**

$5.75M	$5.40M	63,647	55–65 days
FY2027 proposed operating budget (+$823K)	AMI capital per year, FY2027 and FY2028	remote-read meters, up from 57,116 in April	interim billing-cycle standard (was 45–80)

THE ISSUES

At the time of transfer, Utility Services faced inconsistent billing cycles, significant outstanding receivables, returned mail, billing and meter-reading exceptions, and gaps in standardized procedures. Customers experienced uncertainty regarding billing periods and challenges resolving issues across customer service, meter reading, and field operations. These challenges create additional administrative work, increase costs, and affect the City's ability to collect revenue needed for utility infrastructure.

ACTIONS TAKEN SINCE THE TRANSFER (JANUARY 1, 2026)

Action	What was done
Established billing-cycle standards	Implemented an interim 55–65-day standard to address cycles previously ranging from approximately 45 to 80 days; performance monitoring will identify exceptions.
Strengthened operational controls	Revised disconnection procedures, documented management approvals, corrected scheduling issues, and increased oversight of commercial and multi-unit interruptions.
Improved customer-service accountability	Reviewed recurring complaints, assigned points of contact for complex cases, and identified training and coordination needs.
Advanced meter modernization	Increased remote-read meters from 57,116 in April 2026 to 63,647 by October 2, 2026, supporting improved consumption data and reduced manual reading.
Initiated governance and process improvements	Identified procedures for billing reviews, applications, adjustments, disconnections, reconnections, and complaint escalation.
Advanced technology and service planning	Evaluated queue management, customer triage, Beacon analytics, and future billing modernization.

FY2027 RESOURCES

	FY2026 proj.	FY2027 prop.	FY2028
Utility Services operating budget	≈ $4.93M	**$5.75M**	—
Change from FY2026		+$823K	
CIP: advanced metering infrastructure (AMI)	—	**$5.40M**	**$5.40M**

FY2027 PRIORITIES AND EXPECTED EFFICIENCIES

1 Customer Service Excellence

Establish centralized triage, improve office/field coordination, implement service standards, and expand training to reduce repeat contacts and shorten resolution times.

2 Revenue Integrity and Billing Accuracy

Strengthen audits, meter exception management, delinquent-account reviews, payment oversight, and collection procedures to reduce revenue leakage.

3 Operational Efficiency and Accountability

Implement SOPs, clarify ownership, improve work-order coordination, and use dashboards to reduce rework, delays, and avoidable field visits.

4 Technology and Digital Modernization

Continue AMI deployment and Beacon training, advance billing-system planning, and improve self-service; confirm integration, costs, testing, and readiness before setting a go-live date.

NEXT STEPS FOR THE UTILITY SERVICES IMPROVEMENT INITIATIVE

1. **Standardize operations.** Complete priority SOPs and supervisory accountability measures.
2. **Improve customer service.** Advance triage, queue-management planning, signage, digital communications, and recurring training.
3. **Use meter data.** Pilot Beacon Exception and Device/Communication/Flow Health reports to investigate meter and account discrepancies.
4. **Strengthen revenue recovery.** Validate aging balances, improve returned-mail management, and establish consistent collection controls and customer protections.
5. **Prepare for monthly billing.** Continue AMI deployment and verify data, system, and staffing readiness. The program identifies an 80,000-meter objective and August 2028 contract milestone; conversion timing remains unconfirmed.

PROPOSED FY2027 PERFORMANCE MEASURES

Measure	Proposed FY2027 goal
Billing Timeliness	≥95% within adopted cycle standard
Billing Accuracy	≥99% without errors requiring correction
Customer Service Response	≥95% initiated within one business day
Service Request Completion	≥90% within established service standards
Revenue Collection	Improve collection rate and aged receivables vs. validated FY2026 baseline
Customer Experience	Monitor wait times, complaint resolution, and satisfaction

EXPECTED FY2027 RETURN ON INVESTMENT

Improved Customer Experience

Faster resolution, transparency, and consistent support.

Stronger Revenue Integrity

More accurate billing, fewer estimated bills, and improved collections.

Greater Operational Efficiency

Less manual processing, repeat work, and avoidable costs.

Improved Technology and Accountability

Better use of AMI, analytics, self-service, and dashboards.

FUTURE FOCUS OF UTILITY SERVICES

Sustain the Utility Services Improvement Initiative through FY2027, emphasizing measurable service improvements, revenue protection, operational efficiency, and accountability.

FY2026 focused on stabilizing operations and strengthening controls; FY2027 will focus on delivering measurable results through improved processes, workforce development, technology, and financial stewardship.

FY2027 COUNCIL BUDGET RETREAT

Major Water & Sewer Capital Investments

Water Resources Service Center | November 2026

Water Resources is advancing major water and sewer projects while renewing aging infrastructure that serves existing customers. The FY2027 priority is to maintain construction progress, add capacity where needed, and coordinate financing and operating requirements so these investments remain reliable and affordable over their service lives.

$144.35M	$380.22M	38,132 ft	63,647
FY2027 Water & Sewer Funds (CIP)	FY2027–2031 Water & Sewer Funds (CIP)	Sanitary Sewer Pipes Rehabilitated Through Oct. 2026	Remote-Read Meters Installed Through Oct. 2026

MAJOR PROJECTS ALREADY ADVANCING

Project	Status
Industrial & Domestic (I&D) Water System Improvements	Phase 1 construction includes two guaranteed maximum price packages totaling $135.4 million. Work includes site preparation, pond dredging, chemical-storage improvements, utility relocations, and control-system modernization. The capital dashboard identifies a completed 25-year master plan and continuing design for later phases. The package value is not the total cost of the full expansion program.
Georgetown Water Reclamation Facility Replacement	Design and pre-construction are advancing for a new 4-million-gallon-per-day (MGD) facility to replace the 50-year-old 2.45 MGD plant. The capital dashboard identifies a $125 million project construction estimate and a 2029 planned completion date. The proposed CIP lists $42 million life-to-date and $83 million in FY2027–2031, including $40 million in FY2027.
Travis Field Water Reclamation Facility Phase II Expansion	Planning would increase treatment capacity from 4 to 8 million gallons per day. The proposed CIP plans $100 million in FY2027–2030, including $40 million in FY2027. Delivery planning must coordinate with Georgetown and account for procurement, design, and long-lead equipment. Construction completion timing needs to align with the multiyear funding schedule.
Southwest Quadrant Sewer Infrastructure	The capital dashboard identifies an approximately $76.66 million life-to-date budget for force mains and lift-station improvements serving the Little Neck Road and West Savannah areas. To date, 6,000 feet of force main is completed and operational, with Lift Station 217 construction and an approximately 21,000-foot force-main task among the remaining work.
President Street Water Reclamation Plant Critical Influent Infrastructure	Replacement of aging twin 60-inch influent mains is underway. The capital dashboard identifies an $8.5 million life-to-date budget and initial pipe and structure installation completed, with additional work continuing. A potential second phase, estimated at approximately $7 million, remains under review and should be treated separately from authorized work.

RENEWAL THAT SUPPORTS DAILY SERVICE

Continue water-main, valve, sewer-line, and lift-station renewal alongside the large expansions. The Goal 4 update reports 38,132 linear feet of sanitary sewer rehabilitated through November 3, 2026. Smart metering reached 63,647 remote-read meters by October 2, supporting billing modernization and better consumption information.

PROPOSED FY2027 CAPITAL FUNDING

The CIP rollup assigns $144.35 million in FY2027 and $380.22 million over FY2027–2031 to the Water and Sewer funds, including projects financed through proposed bond issues. These figures are future funding shown in the workbook's funded columns, exclude life-to-date budgets, and do not separately capture the full I&D expansion program. They must not be added to current project budgets as a total program cost.

Selected projects and programs	FY2027	FY2027–2031
Georgetown WRF Treatment Replacement	$40.00M	$83.00M
Travis Field WRF Phase II Expansion	$40.00M	$100.00M

Selected projects and programs	FY2027	FY2027–2031
President Street Administration, Operations, and Lab Office Upgrades	$10.00M	$24.49M
Advanced Metering Infrastructure	$5.40M	$10.80M
Sewer-Line Rehabilitation and Restoration	$4.00M	$17.00M
Treatment-Plant Capital Improvements	$3.63M	$16.03M
Lift-Station Rehabilitation and Generator Rehabilitation	$5.00M	$22.00M
Hopkins and Paulson Interceptors	$5.00M	$12.50M
Blower and Grit-System Replacement	$5.00M	$5.00M
President Street Secondary Clarifiers 1–7	$3.00M	$10.00M
Grange Road 48-Inch Water-Main Relocation	$2.00M	$6.75M
Water-Line and Valve Replacement Programs	$2.45M	$12.00M

Selected projects do not sum to the full program. Other investments include Crossroads and Wilshire wastewater treatment plant upgrades, monitoring, storage-tank work, and pump and control-system improvements. Stormwater capital projects are addressed in the separate Stormwater brief.

FUTURE WATER-SEWER CIP FOCUS

Prioritize public-health protection, water/wastewater treatment reliability, and critical asset renewal while coordinating new capacity with documented demand. Align debt and cash funding with project schedules and evaluate future staffing, electricity, chemicals, maintenance, and debt-service costs before commissioning new facilities.

Use regular reporting to track design and construction milestones, approved budgets, spending and commitments, change orders, funding secured, and capacity placed into service. Resolve easements, permitting, utility conflicts, and equipment lead times early. Confirm grant and loan commitments before relying on them to reduce local funding requirements.

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2581	**I & D Water Distribution**	**511**	**Personnel**	**3,680,491**	**4,389,622**
2581	I & D Water Distribution	51105	Salaries and Wages	2,520,023	3,036,715
2581	I & D Water Distribution	51110	Social Security	189,912	226,643
2581	I & D Water Distribution	51116	Stipend	14,290	15,000
2581	I & D Water Distribution	51121	Group Medical Insurance	386,880	480,915
2581	I & D Water Distribution	51122	Group Life Insurance	8,930	9,665
2581	I & D Water Distribution	51124	Disability Insurance	4,464	
2581	I & D Water Distribution	51125	Workers Compensation	77,580	77,375
2581	I & D Water Distribution	51127	Retiree Grp Medcal Opeb	40,186	35,367
2581	I & D Water Distribution	51130	Pension	239,688	304,662
2581	I & D Water Distribution	51132	City Contr-Def Comp	7,538	11,280
2581	I & D Water Distribution	51155	Overtime	190,000	190,000
2581	I & D Water Distribution	51160	Temporary Labor - City	1,000	2,000
2581	**I & D Water Distribution**	**512**	**Outside Services**	**4,867,140**	**6,612,187**
2581	I & D Water Distribution	51205	Electricity	2,673,253	3,000,000
2581	I & D Water Distribution	51206	Natural Gas	25,141	26,000
2581	I & D Water Distribution	51210	Communications	7,000	7,000
2581	I & D Water Distribution	51211	Cell Communications	5,304	6,987
2581	I & D Water Distribution	51212	Travel-Transp Lodg Pd	2,500	5,000
2581	I & D Water Distribution	51213	Education and Training	20,000	20,000
2581	I & D Water Distribution	51230	Rentals	34,000	33,000
2581	I & D Water Distribution	51232	Licenses-Professional		500
2581	I & D Water Distribution	51233	Dues and Fees	14,675	15,000
2581	I & D Water Distribution	51234	Books Periodicals Subsc	500	500
2581	I & D Water Distribution	51238	Professional Pur Svcs	40,000	40,000
2581	I & D Water Distribution	51239	Technical Pur Svcs	20,000	35,000
2581	I & D Water Distribution	51240	Professional Services F	200	200
2581	I & D Water Distribution	51244	Building Maintenance	30,000	30,000
2581	I & D Water Distribution	51245	Building Repair	133,467	125,000
2581	I & D Water Distribution	51250	Equipment Maintenance	650,000	375,000
2581	I & D Water Distribution	51251	Data Processing Equip Mte	100,000	130,000
2581	I & D Water Distribution	51256	Temporary Labor-Agency	5,500	6,000
2581	I & D Water Distribution	51270	Photocopying	2,100	2,300
2581	I & D Water Distribution	51271	Food-Catered Meals	3,000	3,500
2581	I & D Water Distribution	51275	Outside Printing	500	1,200
2581	I & D Water Distribution	51295	Other Contractual Service	1,100,000	2,750,000
2581	**I & D Water Distribution**	**513**	**Commodities**	**3,503,423**	**3,820,479**
2581	I & D Water Distribution	51306	Office Supplies	6,000	7,500
2581	I & D Water Distribution	51307	Postage	5,000	7,000
2581	I & D Water Distribution	51310	Clothing & Laundry	7,736	10,000
2581	I & D Water Distribution	51320	Operating Supp & Materials	282,187	300,000
2581	I & D Water Distribution	51321	Small Fixed Assets	14,000	28,479
2581	I & D Water Distribution	51323	Chemicals	2,800,000	3,000,000
2581	I & D Water Distribution	51335	Equipment Repair Parts	250,000	300,000
2581	I & D Water Distribution	51340	Construction Suppl & Matls	12,000	12,000
2581	I & D Water Distribution	51350	Shop Supplies/Propane	50,000	75,000
2581	I & D Water Distribution	51362	Gasoline	31,000	35,000
2581	I & D Water Distribution	51363	Diesel Fuel	45,000	45,000

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2581	I & D Water Distribution	51395	Other	500	500
2581	**I & D Water Distribution**	**514**	**Internal Services**	**1,705,785**	**1,683,503**
2581	I & D Water Distribution	51405	Services By General Fund	477,684	463,568
2581	I & D Water Distribution	51411	Svcs By San-Disposal Fe	166,497	99,671
2581	I & D Water Distribution	51413	Svcs By San-Commrcl Fee	2,856	2,992
2581	I & D Water Distribution	51417	W&S Director Services	623,544	701,107
2581	I & D Water Distribution	51425	Insurance By Risk Mngmnt F	112,572	101,405
2581	I & D Water Distribution	51450	Computer Services	189,576	172,826
2581	I & D Water Distribution	51451	Radio Services	3,852	6,238
2581	I & D Water Distribution	51452	Telephone Services	168	1,332
2581	I & D Water Distribution	51473	Garage Overhead	10,320	12,314
2581	I & D Water Distribution	51474	Garage Charges	118,716	122,050
2581	**I & D Water Distribution**	**515**	**Capital Outlay**		**200,000**
2581	I & D Water Distribution	51520	Office/Bldg Furn/Equipment		200,000
2581	**I & D Water Distribution**	**518+**	**Other Expenses**	**243,756**	**243,478**
2581	I & D Water Distribution	51891	Computer Capital Charge	5,520	6,800
2581	I & D Water Distribution	51895	Vehicle Captl-Use Chrg	238,236	234,618
2581	I & D Water Distribution	51896	Vehicle Accessory Charge		2,060
2581	**I & D Water Distribution**	**Grand Total**	**Grand Total**	**14,000,595**	**16,949,269**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
1112	**Utility Services**	**511**	**Personnel**	**3,223,104**	**3,967,900**
1112	Utility Services	51105	Salaries and Wages	2,302,298	2,778,615
1112	Utility Services	51110	Social Security	174,453	207,380
1112	Utility Services	51121	Group Medical Insurance	432,936	542,308
1112	Utility Services	51122	Group Life Insurance		8,844
1112	Utility Services	51124	Disability Insurance	3,912	
1112	Utility Services	51125	Workers Compensation	86,808	87,253
1112	Utility Services	51127	Retiree Grp Medcal Opeb		47,012
1112	Utility Services	51130	Pension	210,276	278,768
1112	Utility Services	51132	City Contr-Def Comp	9,421	12,720
1112	Utility Services	51155	Overtime	3,000	5,000
1112	**Utility Services**	**512**	**Outside Services**	**644,254**	**751,929**
1112	Utility Services	51211	Cell Communications	483,395	583,979
1112	Utility Services	51212	Travel-Transp Lodg Pd	5,000	8,500
1112	Utility Services	51213	Education and Training	5,500	5,500
1112	Utility Services	51220	Advertising	4,000	4,000
1112	Utility Services	51232	Licenses-Professional	150	150
1112	Utility Services	51233	Dues and Fees	250	2,300
1112	Utility Services	51238	Professional Pur Svcs	127,659	125,000
1112	Utility Services	51255	Car Washing	1,000	1,200
1112	Utility Services	51256	Temporary Labor-Agency	8,000	13,000
1112	Utility Services	51270	Photocopying	1,000	1,000
1112	Utility Services	51271	Food-Catered Meals	5,000	5,000
1112	Utility Services	51275	Outside Printing	800	860
1112	Utility Services	51295	Other Contractual Service	2,500	1,440
1112	**Utility Services**	**513**	**Commodities**	**504,341**	**552,200**
1112	Utility Services	51306	Office Supplies	5,000	6,200
1112	Utility Services	51307	Postage	450,000	500,000
1112	Utility Services	51310	Clothing & Laundry	13,000	17,000
1112	Utility Services	51320	Operating Supp & Materials	1,500	2,500
1112	Utility Services	51321	Small Fixed Assets	20,000	10,000
1112	Utility Services	51362	Gasoline	14,341	16,000
1112	Utility Services	51395	Other	500	500
1112	**Utility Services**	**514**	**Internal Services**	**485,412**	**397,514**
1112	Utility Services	51425	Insurance By Risk Mngmnt F	187,752	115,259
1112	Utility Services	51450	Computer Services	259,428	234,968
1112	Utility Services	51451	Radio Services	1,152	2,160
1112	Utility Services	51452	Telephone Services	1,200	2,568
1112	Utility Services	51473	Garage Overhead	2,868	3,901
1112	Utility Services	51474	Garage Charges	33,012	38,658
1112	**Utility Services**	**518+**	**Other Expenses**	**73,740**	**83,842**
1112	Utility Services	51891	Computer Capital Charge	10,740	17,320
1112	Utility Services	51895	Vehicle Captl-Use Chrg	62,460	65,562
1112	Utility Services	51896	Vehicle Accessory Charge	540	960
1112	**Utility Services**	**Grand Total**	**Grand Total**	**4,930,851**	**5,753,385**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2104	**Stormwater Management**	**511**	**Personnel**	**4,566,668**	
2104	Stormwater Management	51105	Salaries and Wages	3,324,461	
2104	Stormwater Management	51110	Social Security	248,662	
2104	Stormwater Management	51116	Stipend	35,380	
2104	Stormwater Management	51121	Group Medical Insurance	451,356	
2104	Stormwater Management	51124	Disability Insurance	5,580	
2104	Stormwater Management	51125	Workers Compensation	90,504	
2104	Stormwater Management	51130	Pension	299,724	
2104	Stormwater Management	51132	City Contr-Def Comp	8,924	
2104	Stormwater Management	51155	Overtime	102,077	
2104	**Stormwater Management**	**512**	**Outside Services**	**2,646,413**	
2104	Stormwater Management	51205	Electricity	650,000	
2104	Stormwater Management	51210	Communications	4,260	
2104	Stormwater Management	51211	Cell Communications	32,138	
2104	Stormwater Management	51212	Travel-Transp Lodg Pd	3,000	
2104	Stormwater Management	51213	Education and Training	8,500	
2104	Stormwater Management	51230	Rentals	50,000	
2104	Stormwater Management	51232	Licenses-Professional	500	
2104	Stormwater Management	51233	Dues and Fees	2,000	
2104	Stormwater Management	51238	Professional Pur Svcs	175,000	
2104	Stormwater Management	51250	Equipment Maintenance	700,000	
2104	Stormwater Management	51251	Data Processing Equip Mte	44,500	
2104	Stormwater Management	51255	Car Washing	150	
2104	Stormwater Management	51256	Temporary Labor-Agency	4,000	
2104	Stormwater Management	51271	Food-Catered Meals	3,000	
2104	Stormwater Management	51275	Outside Printing	2,000	
2104	Stormwater Management	51295	Other Contractual Service	967,365	
2104	**Stormwater Management**	**513**	**Commodities**	**474,829**	
2104	Stormwater Management	51306	Office Supplies	2,500	
2104	Stormwater Management	51307	Postage	200	
2104	Stormwater Management	51310	Clothing & Laundry	20,000	
2104	Stormwater Management	51320	Operating Supp & Materials	22,000	
2104	Stormwater Management	51321	Small Fixed Assets	25,000	
2104	Stormwater Management	51323	Chemicals	250	
2104	Stormwater Management	51335	Equipment Repair Parts	140,000	
2104	Stormwater Management	51340	Construction Suppl & Matls	25,000	
2104	Stormwater Management	51350	Shop Supplies/Propane	20,000	
2104	Stormwater Management	51362	Gasoline	90,000	
2104	Stormwater Management	51363	Diesel Fuel	129,229	
2104	Stormwater Management	51395	Other	650	
2104	**Stormwater Management**	**514**	**Internal Services**	**1,582,897**	
2104	Stormwater Management	51409	Svcs By Water & Sewer	143,389	
2104	Stormwater Management	51425	Insurance By Risk Mngmnt F	136,584	
2104	Stormwater Management	51450	Computer Services	272,172	
2104	Stormwater Management	51451	Radio Services	7,620	
2104	Stormwater Management	51452	Telephone Services	1,464	
2104	Stormwater Management	51473	Garage Overhead	81,744	
2104	Stormwater Management	51474	Garage Charges	939,924	

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2104	**Stormwater Management**	**517**	**Interfund Transfer**	**1,640,000**	
2104	Stormwater Management	51730	Fleet Addition Contributio	1,640,000	
2104	**Stormwater Management**	**518+**	**Other Expenses**	**1,075,332**	
2104	Stormwater Management	51891	Computer Capital Charge	10,440	
2104	Stormwater Management	51895	Vehicle Captl-Use Chrg	1,064,304	
2104	Stormwater Management	51896	Vehicle Accessory Charge	588	
2104	**Stormwater Management**	**Grand Tota**	**Grand Total**	**11,986,139**	

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2501	**Water Resources Planning & Engineering**	**511**	**Personnel**	**3,176,296**	**3,984,292**
2501	Water Resources Planning & Engineering	51105	Salaries and Wages	2,341,885	2,885,449
2501	Water Resources Planning & Engineering	51110	Social Security	171,731	215,354
2501	Water Resources Planning & Engineering	51116	Stipend	13,292	13,000
2501	Water Resources Planning & Engineering	51121	Group Medical Insurance	285,552	378,593
2501	Water Resources Planning & Engineering	51122	Group Life Insurance		9,184
2501	Water Resources Planning & Engineering	51124	Disability Insurance	3,852	
2501	Water Resources Planning & Engineering	51125	Workers Compensation	57,264	60,912
2501	Water Resources Planning & Engineering	51127	Retiree Grp Medcal Opeb		31,933
2501	Water Resources Planning & Engineering	51130	Pension	207,000	289,487
2501	Water Resources Planning & Engineering	51132	City Contr-Def Comp	5,220	8,880
2501	Water Resources Planning & Engineering	51155	Overtime	90,000	91,000
2501	Water Resources Planning & Engineering	51160	Temporary Labor - City	500	500
2501	**Water Resources Planning & Engineering**	**512**	**Outside Services**	**487,597**	**510,090**
2501	Water Resources Planning & Engineering	51210	Communications	385	350
2501	Water Resources Planning & Engineering	51211	Cell Communications	13,365	29,664
2501	Water Resources Planning & Engineering	51212	Travel-Transp Lodg Pd	5,500	15,486
2501	Water Resources Planning & Engineering	51213	Education and Training	16,000	27,590
2501	Water Resources Planning & Engineering	51220	Advertising		1,500
2501	Water Resources Planning & Engineering	51232	Licenses-Professional	1,000	1,500
2501	Water Resources Planning & Engineering	51233	Dues and Fees	2,500	49,500
2501	Water Resources Planning & Engineering	51234	Books Periodicals Subsc	250	
2501	Water Resources Planning & Engineering	51238	Professional Pur Svcs	342,000	260,000
2501	Water Resources Planning & Engineering	51239	Technical Pur Svcs	750	17,400
2501	Water Resources Planning & Engineering	51251	Data Processing Equip Mte	12,000	16,000
2501	Water Resources Planning & Engineering	51255	Car Washing	100	100
2501	Water Resources Planning & Engineering	51256	Temporary Labor-Agency	26,000	20,000
2501	Water Resources Planning & Engineering	51270	Photocopying	100	1,000
2501	Water Resources Planning & Engineering	51271	Food-Catered Meals	2,100	2,000
2501	Water Resources Planning & Engineering	51275	Outside Printing	547	3,000
2501	Water Resources Planning & Engineering	51295	Other Contractual Service	65,000	65,000
2501	**Water Resources Planning & Engineering**	**513**	**Commodities**	**90,640**	**139,665**
2501	Water Resources Planning & Engineering	51306	Office Supplies	3,800	6,000
2501	Water Resources Planning & Engineering	51307	Postage	450	500
2501	Water Resources Planning & Engineering	51310	Clothing & Laundry	6,700	10,600
2501	Water Resources Planning & Engineering	51320	Operating Supp & Materials	47,000	69,000
2501	Water Resources Planning & Engineering	51321	Small Fixed Assets	9,000	20,965
2501	Water Resources Planning & Engineering	51340	Construction Suppl & Matls	450	600
2501	Water Resources Planning & Engineering	51350	Shop Supplies/Propane	500	1,000
2501	Water Resources Planning & Engineering	51362	Gasoline	22,240	30,000
2501	Water Resources Planning & Engineering	51395	Other	500	1,000
2501	**Water Resources Planning & Engineering**	**514**	**Internal Services**	**355,728**	**412,389**
2501	Water Resources Planning & Engineering	51425	Insurance By Risk Mngmnt F	145,296	88,674
2501	Water Resources Planning & Engineering	51450	Computer Services	160,656	250,165
2501	Water Resources Planning & Engineering	51451	Radio Services	720	480
2501	Water Resources Planning & Engineering	51452	Telephone Services	1,464	1,606
2501	Water Resources Planning & Engineering	51473	Garage Overhead	3,804	6,550
2501	Water Resources Planning & Engineering	51474	Garage Charges	43,788	64,914

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2501	**Water Resources Planning & Engineering**	**518+**	**Other Expenses**	**119,952**	**142,734**
2501	Water Resources Planning & Engineering	51891	Computer Capital Charge	12,660	26,520
2501	Water Resources Planning & Engineering	51895	Vehicle Captl-Use Chrg	107,292	115,734
2501	Water Resources Planning & Engineering	51896	Vehicle Accessory Charge		480
2501	**Water Resources Planning & Engineering**	**Grand Total**	**Grand Total**	**4,230,213**	**5,189,170**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2502	**Water Supply & Treatment**	**511**	**Personnel**	**2,616,001**	**2,737,603**
2502	Water Supply & Treatment	51105	Salaries and Wages	1,722,674	1,789,985
2502	Water Supply & Treatment	51110	Social Security	150,000	133,594
2502	Water Supply & Treatment	51116	Stipend	12,223	12,589
2502	Water Supply & Treatment	51121	Group Medical Insurance	257,916	286,503
2502	Water Supply & Treatment	51122	Group Life Insurance		5,697
2502	Water Supply & Treatment	51124	Disability Insurance	2,808	
2502	Water Supply & Treatment	51125	Workers Compensation	51,720	46,096
2502	Water Supply & Treatment	51127	Retiree Grp Medcal Opeb		24,836
2502	Water Supply & Treatment	51130	Pension	150,660	179,583
2502	Water Supply & Treatment	51132	City Contr-Def Comp	6,000	6,720
2502	Water Supply & Treatment	51155	Overtime	260,000	250,000
2502	Water Supply & Treatment	51160	Temporary Labor - City	2,000	2,000
2502	**Water Supply & Treatment**	**512**	**Outside Services**	**2,107,425**	**2,102,889**
2502	Water Supply & Treatment	51205	Electricity	1,500,325	1,500,000
2502	Water Supply & Treatment	51206	Natural Gas	1,500	1,500
2502	Water Supply & Treatment	51210	Communications	62,000	63,300
2502	Water Supply & Treatment	51211	Cell Communications	9,000	10,489
2502	Water Supply & Treatment	51212	Travel-Transp Lodg Pd	1,000	2,000
2502	Water Supply & Treatment	51213	Education and Training	18,000	16,500
2502	Water Supply & Treatment	51230	Rentals	1,500	1,500
2502	Water Supply & Treatment	51232	Licenses-Professional	1,000	
2502	Water Supply & Treatment	51233	Dues and Fees	1,000	2,000
2502	Water Supply & Treatment	51239	Technical Pur Svcs	12,800	12,800
2502	Water Supply & Treatment	51244	Building Maintenance	50,000	50,000
2502	Water Supply & Treatment	51245	Building Repair	45,000	75,000
2502	Water Supply & Treatment	51250	Equipment Maintenance	190,000	180,000
2502	Water Supply & Treatment	51251	Data Processing Equip Mte	85,000	85,000
2502	Water Supply & Treatment	51255	Car Washing	200	200
2502	Water Supply & Treatment	51270	Photocopying	500	500
2502	Water Supply & Treatment	51271	Food-Catered Meals	3,000	1,500
2502	Water Supply & Treatment	51275	Outside Printing	600	600
2502	Water Supply & Treatment	51295	Other Contractual Service	125,000	100,000
2502	**Water Supply & Treatment**	**513**	**Commodities**	**717,715**	**640,500**
2502	Water Supply & Treatment	51306	Office Supplies	8,000	8,000
2502	Water Supply & Treatment	51307	Postage	2,000	2,000
2502	Water Supply & Treatment	51310	Clothing & Laundry	15,500	15,000
2502	Water Supply & Treatment	51320	Operating Supp & Materials	190,000	150,000
2502	Water Supply & Treatment	51321	Small Fixed Assets	3,500	3,500
2502	Water Supply & Treatment	51323	Chemicals	280,000	250,000
2502	Water Supply & Treatment	51335	Equipment Repair Parts	65,000	65,000
2502	Water Supply & Treatment	51340	Construction Suppl & Matls	10,000	6,000
2502	Water Supply & Treatment	51350	Shop Supplies/Propane	16,500	20,000
2502	Water Supply & Treatment	51362	Gasoline	51,215	50,000
2502	Water Supply & Treatment	51363	Diesel Fuel	75,000	70,000
2502	Water Supply & Treatment	51395	Other	1,000	1,000
2502	**Water Supply & Treatment**	**514**	**Internal Services**	**4,829,489**	**5,490,399**
2502	Water Supply & Treatment	51411	Svcs By San-Disposal Fe	720	628

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2502	Water Supply & Treatment	51415	Water Purchased from I&D	4,293,077	5,060,000
2502	Water Supply & Treatment	51416	Services from I&D Admin	151,236	140,080
2502	Water Supply & Treatment	51425	Insurance By Risk Mngmnt F	137,988	75,212
2502	Water Supply & Treatment	51450	Computer Services	164,352	147,207
2502	Water Supply & Treatment	51451	Radio Services	5,712	4,319
2502	Water Supply & Treatment	51452	Telephone Services	2,832	1,097
2502	Water Supply & Treatment	51473	Garage Overhead	5,892	5,669
2502	Water Supply & Treatment	51474	Garage Charges	67,680	56,187
2502	**Water Supply & Treatment**	**518+**	**Other Expenses**	**85,308**	**102,949**
2502	Water Supply & Treatment	51891	Computer Capital Charge	4,200	8,200
2502	Water Supply & Treatment	51895	Vehicle Captl-Use Chrg	81,108	94,749
2502	**Water Supply & Treatment**	**Grand Tota**	**Grand Total**	**10,355,938**	**11,074,340**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2503	**Water Distribution**	**511**	**Personnel**	**3,280,813**	**3,474,227**
2503	Water Distribution	51105	Salaries and Wages	1,850,529	2,209,413
2503	Water Distribution	51110	Social Security	183,873	164,898
2503	Water Distribution	51116	Stipend	29,000	
2503	Water Distribution	51121	Group Medical Insurance	432,936	409,290
2503	Water Distribution	51122	Group Life Insurance		7,032
2503	Water Distribution	51124	Disability Insurance	4,128	
2503	Water Distribution	51125	Workers Compensation	86,812	65,851
2503	Water Distribution	51127	Retiree Grp Medcal Opeb		35,481
2503	Water Distribution	51130	Pension	221,628	221,662
2503	Water Distribution	51132	City Contr-Def Comp	6,572	9,600
2503	Water Distribution	51155	Overtime	464,335	350,000
2503	Water Distribution	51160	Temporary Labor - City	1,000	1,000
2503	**Water Distribution**	**512**	**Outside Services**	**1,083,923**	**915,736**
2503	Water Distribution	51210	Communications	387	387
2503	Water Distribution	51211	Cell Communications	33,186	25,599
2503	Water Distribution	51212	Travel-Transp Lodg Pd	5,500	8,000
2503	Water Distribution	51213	Education and Training	20,000	20,500
2503	Water Distribution	51230	Rentals	70,000	70,000
2503	Water Distribution	51232	Licenses-Professional	250	500
2503	Water Distribution	51233	Dues and Fees	52,500	10,500
2503	Water Distribution	51239	Technical Pur Svcs	2,000	3,000
2503	Water Distribution	51250	Equipment Maintenance	2,000	2,000
2503	Water Distribution	51251	Data Processing Equip Mte	152,500	130,000
2503	Water Distribution	51255	Car Washing	100	250
2503	Water Distribution	51256	Temporary Labor-Agency	84,000	80,000
2503	Water Distribution	51271	Food-Catered Meals	6,500	5,000
2503	Water Distribution	51275	Outside Printing	4,500	4,500
2503	Water Distribution	51294	Other Transportation	500	500
2503	Water Distribution	51295	Other Contractual Service	650,000	555,000
2503	**Water Distribution**	**513**	**Commodities**	**1,970,250**	**2,001,800**
2503	Water Distribution	51306	Office Supplies	6,938	3,000
2503	Water Distribution	51307	Postage	100	800
2503	Water Distribution	51310	Clothing & Laundry	71,107	80,000
2503	Water Distribution	51320	Operating Supp & Materials	30,000	60,000
2503	Water Distribution	51321	Small Fixed Assets	63,000	60,000
2503	Water Distribution	51335	Equipment Repair Parts	15,000	15,000
2503	Water Distribution	51340	Construction Suppl & Matls	1,600,000	1,600,000
2503	Water Distribution	51350	Shop Supplies/Propane	46,000	40,500
2503	Water Distribution	51362	Gasoline	116,305	120,000
2503	Water Distribution	51363	Diesel Fuel	21,000	21,000
2503	Water Distribution	51395	Other	800	1,500
2503	**Water Distribution**	**514**	**Internal Services**	**821,264**	**702,470**
2503	Water Distribution	51411	Svcs By San-Disposal Fe	500	786
2503	Water Distribution	51413	Svcs By San-Commrcl Fee	15,612	16,399
2503	Water Distribution	51425	Insurance By Risk Mngmnt F	192,828	136,658
2503	Water Distribution	51450	Computer Services	286,776	238,989
2503	Water Distribution	51451	Radio Services	7,764	14,396

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2503	Water Distribution	51452	Telephone Services	1,464	1,724
2503	Water Distribution	51473	Garage Overhead	25,308	26,900
2503	Water Distribution	51474	Garage Charges	291,012	266,618
2503	**Water Distribution**	**518+**	**Other Expenses**	**458,172**	**455,627**
2503	Water Distribution	51891	Computer Capital Charge	35,916	27,060
2503	Water Distribution	51895	Vehicle Captl-Use Chrg	422,172	428,247
2503	Water Distribution	51896	Vehicle Accessory Charge	84	320
2503	**Water Distribution**	**Grand Total**	**Grand Total**	**7,614,422**	**7,549,860**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2504	**Office of the CWR**	**511**	**Personnel**	**1,411,886**	**1,491,515**
2504	Office of the CWR	51105	Salaries and Wages	1,107,977	1,153,050
2504	Office of the CWR	51110	Social Security	89,097	86,057
2504	Office of the CWR	51121	Group Medical Insurance	92,112	102,323
2504	Office of the CWR	51122	Group Life Insurance		3,670
2504	Office of the CWR	51124	Disability Insurance	1,812	
2504	Office of the CWR	51125	Workers Compensation	18,468	16,463
2504	Office of the CWR	51127	Retiree Grp Medcal Opeb		8,870
2504	Office of the CWR	51130	Pension	97,020	115,682
2504	Office of the CWR	51132	City Contr-Def Comp	2,400	2,400
2504	Office of the CWR	51155	Overtime	3,000	3,000
2504	**Office of the CWR**	**512**	**Outside Services**	**232,131**	**477,737**
2504	Office of the CWR	51211	Cell Communications	6,881	6,564
2504	Office of the CWR	51212	Travel-Transp Lodg Pd	23,650	18,656
2504	Office of the CWR	51213	Education and Training	18,000	15,505
2504	Office of the CWR	51220	Advertising	20,000	22,601
2504	Office of the CWR	51230	Rentals	1,500	1,500
2504	Office of the CWR	51232	Licenses-Professional	100	100
2504	Office of the CWR	51233	Dues and Fees	22,000	24,694
2504	Office of the CWR	51234	Books Periodicals Subsc	3,000	12,106
2504	Office of the CWR	51238	Professional Pur Svcs	7,500	12,805
2504	Office of the CWR	51239	Technical Pur Svcs	54,000	40,187
2504	Office of the CWR	51256	Temporary Labor-Agency	5,000	5,000
2504	Office of the CWR	51271	Food-Catered Meals	9,500	5,000
2504	Office of the CWR	51275	Outside Printing	16,000	16,000
2504	Office of the CWR	51295	Other Contractual Service	45,000	297,019
2504	**Office of the CWR**	**513**	**Commodities**	**258,000**	**127,000**
2504	Office of the CWR	51306	Office Supplies	6,000	7,000
2504	Office of the CWR	51307	Postage	1,250	1,500
2504	Office of the CWR	51310	Clothing & Laundry	3,000	3,000
2504	Office of the CWR	51320	Operating Supp & Materials	239,408	107,000
2504	Office of the CWR	51321	Small Fixed Assets	4,000	4,000
2504	Office of the CWR	51362	Gasoline	3,342	3,500
2504	Office of the CWR	51395	Other	1,000	1,000
2504	**Office of the CWR**	**514**	**Internal Services**	**151,428**	**95,378**
2504	Office of the CWR	51425	Insurance By Risk Mngmnt F	89,268	25,306
2504	Office of the CWR	51450	Computer Services	52,332	59,585
2504	Office of the CWR	51451	Radio Services	1,992	2,640
2504	Office of the CWR	51452	Telephone Services	432	392
2504	Office of the CWR	51473	Garage Overhead	588	684
2504	Office of the CWR	51474	Garage Charges	6,816	6,771
2504	**Office of the CWR**	**518+**	**Other Expenses**	**138,040**	**113,762**
2504	Office of the CWR	51811	Contributions	100,000	75,000
2504	Office of the CWR	51891	Computer Capital Charge	5,700	6,560
2504	Office of the CWR	51895	Vehicle Captl-Use Chrg	32,268	32,202
2504	Office of the CWR	51896	Vehicle Accessory Charge	72	
2504	**Office of the CWR**	**Grand Total**	**Grand Total**	**2,191,485**	**2,305,392**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2551	**Sewer Maintenance**	**511**	**Personnel**	**3,295,790**	**4,011,455**
2551	Sewer Maintenance	51105	Salaries and Wages	1,982,627	2,611,061
2551	Sewer Maintenance	51110	Social Security	184,246	194,875
2551	Sewer Maintenance	51116	Stipend	49,152	50,000
2551	Sewer Maintenance	51121	Group Medical Insurance	414,515	460,451
2551	Sewer Maintenance	51122	Group Life Insurance		8,311
2551	Sewer Maintenance	51124	Disability Insurance	4,140	
2551	Sewer Maintenance	51125	Workers Compensation	83,124	74,083
2551	Sewer Maintenance	51127	Retiree Grp Medcal Opeb		39,916
2551	Sewer Maintenance	51130	Pension	222,084	261,958
2551	Sewer Maintenance	51132	City Contr-Def Comp	5,902	10,800
2551	Sewer Maintenance	51155	Overtime	350,000	300,000
2551	**Sewer Maintenance**	**512**	**Outside Services**	**617,750**	**503,380**
2551	Sewer Maintenance	51210	Communications	95,000	
2551	Sewer Maintenance	51211	Cell Communications	81,000	83,230
2551	Sewer Maintenance	51212	Travel-Transp Lodg Pd	3,500	4,000
2551	Sewer Maintenance	51213	Education and Training	12,000	12,000
2551	Sewer Maintenance	51220	Advertising	500	500
2551	Sewer Maintenance	51230	Rentals	50,000	50,000
2551	Sewer Maintenance	51232	Licenses-Professional	260	260
2551	Sewer Maintenance	51233	Dues and Fees	950	1,000
2551	Sewer Maintenance	51250	Equipment Maintenance	10,000	10,000
2551	Sewer Maintenance	51255	Car Washing	140	140
2551	Sewer Maintenance	51256	Temporary Labor-Agency	150,000	120,000
2551	Sewer Maintenance	51270	Photocopying	1,000	1,250
2551	Sewer Maintenance	51271	Food-Catered Meals	2,000	2,500
2551	Sewer Maintenance	51275	Outside Printing	900	900
2551	Sewer Maintenance	51290	Medical Costs	500	500
2551	Sewer Maintenance	51295	Other Contractual Service	210,000	217,100
2551	**Sewer Maintenance**	**513**	**Commodities**	**455,250**	**494,600**
2551	Sewer Maintenance	51306	Office Supplies	500	1,000
2551	Sewer Maintenance	51307	Postage	600	600
2551	Sewer Maintenance	51310	Clothing & Laundry	23,000	25,000
2551	Sewer Maintenance	51320	Operating Supp & Materials	15,000	60,500
2551	Sewer Maintenance	51321	Small Fixed Assets	5,000	8,000
2551	Sewer Maintenance	51323	Chemicals	2,000	3,000
2551	Sewer Maintenance	51335	Equipment Repair Parts	100,910	91,000
2551	Sewer Maintenance	51340	Construction Suppl & Matls	128,740	147,000
2551	Sewer Maintenance	51350	Shop Supplies/Propane	500	3,500
2551	Sewer Maintenance	51362	Gasoline	59,000	45,000
2551	Sewer Maintenance	51363	Diesel Fuel	120,000	110,000
2551	**Sewer Maintenance**	**514**	**Internal Services**	**698,852**	**807,990**
2551	Sewer Maintenance	51411	Svcs By San-Disposal Fe	35,000	41,141
2551	Sewer Maintenance	51413	Svcs By San-Commrcl Fee	3,780	3,970
2551	Sewer Maintenance	51425	Insurance By Risk Mngmnt F	185,772	126,216
2551	Sewer Maintenance	51450	Computer Services	182,100	227,522
2551	Sewer Maintenance	51451	Radio Services	5,028	9,357
2551	Sewer Maintenance	51452	Telephone Services	348	1,176

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2551	Sewer Maintenance	51473	Garage Overhead	22,944	36,531
2551	Sewer Maintenance	51474	Garage Charges	263,880	362,077
2551	**Sewer Maintenance**	**515**	**Capital Outlay**	**13,000**	**50,000**
2551	Sewer Maintenance	51520	Office/Bldg Furn/Equipment	13,000	50,000
2551	**Sewer Maintenance**	**518+**	**Other Expenses**	**609,864**	**1,124,471**
2551	Sewer Maintenance	51891	Computer Capital Charge	18,480	23,820
2551	Sewer Maintenance	51895	Vehicle Captl-Use Chrg	590,988	1,099,651
2551	Sewer Maintenance	51896	Vehicle Accessory Charge	396	1,000
2551	**Sewer Maintenance**	**Grand Total**	**Grand Total**	**5,690,506**	**6,991,896**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2552	**Lift Station Maintenance**	**511**	**Personnel**	**2,726,761**	**3,117,523**
2552	Lift Station Maintenance	51105	Salaries and Wages	1,735,122	2,071,878
2552	Lift Station Maintenance	51110	Social Security	148,173	154,633
2552	Lift Station Maintenance	51116	Stipend	33,756	35,000
2552	Lift Station Maintenance	51121	Group Medical Insurance	285,552	306,967
2552	Lift Station Maintenance	51122	Group Life Insurance		6,595
2552	Lift Station Maintenance	51124	Disability Insurance	3,324	
2552	Lift Station Maintenance	51125	Workers Compensation	57,264	49,389
2552	Lift Station Maintenance	51127	Retiree Grp Medcal Opeb		27,497
2552	Lift Station Maintenance	51130	Pension	178,596	207,864
2552	Lift Station Maintenance	51132	City Contr-Def Comp	4,474	7,200
2552	Lift Station Maintenance	51155	Overtime	280,000	250,000
2552	Lift Station Maintenance	51160	Temporary Labor - City	500	500
2552	**Lift Station Maintenance**	**512**	**Outside Services**	**3,242,801**	**3,382,705**
2552	Lift Station Maintenance	51205	Electricity	1,800,000	1,850,106
2552	Lift Station Maintenance	51210	Communications	29,000	29,400
2552	Lift Station Maintenance	51211	Cell Communications	100,000	100,021
2552	Lift Station Maintenance	51213	Education and Training	10,000	10,000
2552	Lift Station Maintenance	51230	Rentals	70,000	70,000
2552	Lift Station Maintenance	51232	Licenses-Professional	500	500
2552	Lift Station Maintenance	51233	Dues and Fees	200	300
2552	Lift Station Maintenance	51243	Janitorial Services	20,508	20,508
2552	Lift Station Maintenance	51244	Building Maintenance	700	1,000
2552	Lift Station Maintenance	51250	Equipment Maintenance	850,000	850,000
2552	Lift Station Maintenance	51251	Data Processing Equip Mte	73,500	74,000
2552	Lift Station Maintenance	51255	Car Washing	80	120
2552	Lift Station Maintenance	51256	Temporary Labor-Agency	91,063	92,000
2552	Lift Station Maintenance	51270	Photocopying	1,000	1,000
2552	Lift Station Maintenance	51271	Food-Catered Meals	2,500	3,000
2552	Lift Station Maintenance	51275	Outside Printing	500	500
2552	Lift Station Maintenance	51295	Other Contractual Service	193,250	280,250
2552	**Lift Station Maintenance**	**513**	**Commodities**	**756,259**	**800,719**
2552	Lift Station Maintenance	51306	Office Supplies	9,194	10,400
2552	Lift Station Maintenance	51307	Postage	400	400
2552	Lift Station Maintenance	51310	Clothing & Laundry	21,519	23,200
2552	Lift Station Maintenance	51320	Operating Supp & Materials	40,000	45,000
2552	Lift Station Maintenance	51321	Small Fixed Assets	10,000	18,900
2552	Lift Station Maintenance	51323	Chemicals	140,000	150,000
2552	Lift Station Maintenance	51335	Equipment Repair Parts	351,551	355,000
2552	Lift Station Maintenance	51340	Construction Suppl & Matls	55,000	55,000
2552	Lift Station Maintenance	51350	Shop Supplies/Propane	6,000	6,500
2552	Lift Station Maintenance	51362	Gasoline	82,095	85,819
2552	Lift Station Maintenance	51363	Diesel Fuel	40,000	50,000
2552	Lift Station Maintenance	51395	Other	500	500
2552	**Lift Station Maintenance**	**514**	**Internal Services**	**371,360**	**339,739**
2552	Lift Station Maintenance	51411	Svcs By San-Disposal Fe	200	180
2552	Lift Station Maintenance	51425	Insurance By Risk Mngmnt F	146,736	85,957
2552	Lift Station Maintenance	51450	Computer Services	117,480	133,444

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2552	Lift Station Maintenance	51451	Radio Services	13,296	9,357
2552	Lift Station Maintenance	51452	Telephone Services	2,856	1,824
2552	Lift Station Maintenance	51473	Garage Overhead	7,260	9,988
2552	Lift Station Maintenance	51474	Garage Charges	83,532	98,989
2552	**Lift Station Maintenance**	**515**	**Capital Outlay**	**35,000**	
2552	Lift Station Maintenance	51520	Office/Bldg Furn/Equipment	35,000	
2552	**Lift Station Maintenance**	**518+**	**Other Expenses**	**186,840**	**169,760**
2552	Lift Station Maintenance	51891	Computer Capital Charge	15,660	21,140
2552	Lift Station Maintenance	51895	Vehicle Captl-Use Chrg	171,180	148,040
2552	Lift Station Maintenance	51896	Vehicle Accessory Charge		580
2552	**Lift Station Maintenance**	**Grand Total**	**Grand Total**	**7,319,021**	**7,810,446**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2553	**Water Reclamation**	**511**	**Personnel**	**5,762,161**	**6,344,024**
2553	Water Reclamation	51105	Salaries and Wages	3,690,185	4,350,027
2553	Water Reclamation	51110	Social Security	337,122	324,661
2553	Water Reclamation	51116	Stipend	69,600	71,688
2553	Water Reclamation	51121	Group Medical Insurance	681,648	706,024
2553	Water Reclamation	51122	Group Life Insurance		13,845
2553	Water Reclamation	51124	Disability Insurance	7,572	
2553	Water Reclamation	51125	Workers Compensation	136,680	113,593
2553	Water Reclamation	51127	Retiree Grp Medcal Opeb		61,204
2553	Water Reclamation	51130	Pension	406,356	436,422
2553	Water Reclamation	51132	City Contr-Def Comp	12,291	16,560
2553	Water Reclamation	51155	Overtime	420,000	250,000
2553	Water Reclamation	51160	Temporary Labor - City	707	
2553	**Water Reclamation**	**512**	**Outside Services**	**7,666,526**	**7,849,978**
2553	Water Reclamation	51205	Electricity	1,800,000	1,900,000
2553	Water Reclamation	51206	Natural Gas	4,373	5,064
2553	Water Reclamation	51210	Communications	23,673	27,604
2553	Water Reclamation	51211	Cell Communications	15,000	15,102
2553	Water Reclamation	51212	Travel-Transp Lodg Pd	11,193	19,000
2553	Water Reclamation	51213	Education and Training	44,524	61,627
2553	Water Reclamation	51220	Advertising	250	250
2553	Water Reclamation	51230	Rentals	170,000	162,936
2553	Water Reclamation	51232	Licenses-Professional	1,500	2,085
2553	Water Reclamation	51233	Dues and Fees	2,590	1,580
2553	Water Reclamation	51234	Books Periodicals Subsc	4,000	4,000
2553	Water Reclamation	51238	Professional Pur Svcs	290,000	175,000
2553	Water Reclamation	51239	Technical Pur Svcs	117,000	91,930
2553	Water Reclamation	51244	Building Maintenance	30,000	44,825
2553	Water Reclamation	51245	Building Repair	150,000	177,000
2553	Water Reclamation	51250	Equipment Maintenance	1,054,879	1,024,031
2553	Water Reclamation	51251	Data Processing Equip Mte	86,150	113,815
2553	Water Reclamation	51255	Car Washing	400	400
2553	Water Reclamation	51256	Temporary Labor-Agency	7,500	7,500
2553	Water Reclamation	51270	Photocopying	2,256	2,500
2553	Water Reclamation	51271	Food-Catered Meals	6,000	6,400
2553	Water Reclamation	51275	Outside Printing	7,238	7,329
2553	Water Reclamation	51295	Other Contractual Service	3,838,000	4,000,000
2553	**Water Reclamation**	**513**	**Commodities**	**2,884,987**	**2,630,226**
2553	Water Reclamation	51306	Office Supplies	12,800	14,050
2553	Water Reclamation	51307	Postage	8,000	8,127
2553	Water Reclamation	51310	Clothing & Laundry	40,000	47,480
2553	Water Reclamation	51320	Operating Supp & Materials	290,547	370,794
2553	Water Reclamation	51321	Small Fixed Assets	120,000	108,225
2553	Water Reclamation	51323	Chemicals	821,140	900,000
2553	Water Reclamation	51335	Equipment Repair Parts	1,350,000	963,000
2553	Water Reclamation	51340	Construction Suppl & Matls	5,000	6,000
2553	Water Reclamation	51350	Shop Supplies/Propane	135,000	110,000
2553	Water Reclamation	51362	Gasoline	32,000	32,000

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2553	Water Reclamation	51363	Diesel Fuel	70,000	70,000
2553	Water Reclamation	51395	Other	500	550
2553	**Water Reclamation**	**514**	**Internal Services**	**890,940**	**811,229**
2553	Water Reclamation	51413	Svcs By San-Commrcl Fee	72,012	75,634
2553	Water Reclamation	51425	Insurance By Risk Mngmnt F	262,056	171,104
2553	Water Reclamation	51450	Computer Services	355,200	316,516
2553	Water Reclamation	51451	Radio Services	9,720	8,158
2553	Water Reclamation	51452	Telephone Services	2,580	2,037
2553	Water Reclamation	51473	Garage Overhead	15,156	21,792
2553	Water Reclamation	51474	Garage Charges	174,216	215,988
2553	**Water Reclamation**	**515**	**Capital Outlay**	**400,000**	**424,000**
2553	Water Reclamation	51520	Office/Bldg Furn/Equipment	400,000	424,000
2553	**Water Reclamation**	**518+**	**Other Expenses**	**395,208**	**518,214**
2553	Water Reclamation	51891	Computer Capital Charge	32,676	16,640
2553	Water Reclamation	51895	Vehicle Captl-Use Chrg	362,448	500,814
2553	Water Reclamation	51896	Vehicle Accessory Charge	84	760
2553	**Water Reclamation**	**Grand Total**	**Grand Total**	**17,999,822**	**18,577,671**

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2571	**Stormwater Utility**	**511**	**Personnel**		**6,073,327**
2571	Stormwater Utility	51105	Salaries and Wages		4,275,044
2571	Stormwater Utility	51110	Social Security		319,065
2571	Stormwater Utility	51116	Stipend		40,000
2571	Stormwater Utility	51121	Group Medical Insurance		665,095
2571	Stormwater Utility	51122	Group Life Insurance		13,606
2571	Stormwater Utility	51125	Workers Compensation		107,008
2571	Stormwater Utility	51127	Retiree Grp Medcal Opeb		59,010
2571	Stormwater Utility	51130	Pension		428,899
2571	Stormwater Utility	51132	City Contr-Def Comp		15,600
2571	Stormwater Utility	51155	Overtime		150,000
2571	**Stormwater Utility**	**512**	**Outside Services**		**2,965,568**
2571	Stormwater Utility	51205	Electricity		850,000
2571	Stormwater Utility	51210	Communications		4,474
2571	Stormwater Utility	51211	Cell Communications		34,068
2571	Stormwater Utility	51212	Travel-Transp Lodg Pd		5,000
2571	Stormwater Utility	51213	Education and Training		10,900
2571	Stormwater Utility	51230	Rentals		25,000
2571	Stormwater Utility	51232	Licenses-Professional		500
2571	Stormwater Utility	51233	Dues and Fees		2,426
2571	Stormwater Utility	51238	Professional Pur Svcs		275,000
2571	Stormwater Utility	51250	Equipment Maintenance		845,000
2571	Stormwater Utility	51251	Data Processing Equip Mte		49,500
2571	Stormwater Utility	51255	Car Washing		150
2571	Stormwater Utility	51256	Temporary Labor-Agency		5,000
2571	Stormwater Utility	51271	Food-Catered Meals		4,050
2571	Stormwater Utility	51275	Outside Printing		3,500
2571	Stormwater Utility	51295	Other Contractual Service		851,000
2571	**Stormwater Utility**	**513**	**Commodities**		**420,374**
2571	Stormwater Utility	51306	Office Supplies		3,000
2571	Stormwater Utility	51307	Postage		200
2571	Stormwater Utility	51310	Clothing & Laundry		31,700
2571	Stormwater Utility	51320	Operating Supp & Materials		38,000
2571	Stormwater Utility	51321	Small Fixed Assets		19,774
2571	Stormwater Utility	51323	Chemicals		1,000
2571	Stormwater Utility	51335	Equipment Repair Parts		55,000
2571	Stormwater Utility	51340	Construction Suppl & Matls		31,000
2571	Stormwater Utility	51350	Shop Supplies/Propane		20,000
2571	Stormwater Utility	51362	Gasoline		90,000
2571	Stormwater Utility	51363	Diesel Fuel		130,000
2571	Stormwater Utility	51395	Other		700
2571	**Stormwater Utility**	**514**	**Internal Services**		**1,261,234**
2571	Stormwater Utility	51425	Insurance By Risk Mngmnt F		162,820
2571	Stormwater Utility	51450	Computer Services		244,488
2571	Stormwater Utility	51451	Radio Services		11,517
2571	Stormwater Utility	51452	Telephone Services		1,763
2571	Stormwater Utility	51473	Garage Overhead		77,042
2571	Stormwater Utility	51474	Garage Charges		763,604

Unit Code	Unit Name	Line Code	Description	2026 Projected	2027 Proposed
2571	**Stormwater Utility**	**518+**	**Other Expenses**		**1,194,348**
2571	Stormwater Utility	51891	Computer Capital Charge		11,720
2571	Stormwater Utility	51895	Vehicle Captl-Use Chrg		1,180,418
2571	Stormwater Utility	51896	Vehicle Accessory Charge		2,210
2571	**Stormwater Utility**	**Grand Total**	**Grand Total**		**11,914,851**