



FY23-FY27 Capital Improvement Program

Five-year Planned Allocations



Key Discussion

- **Overview**

- Definition & Purpose
- 5-year Revenue Sources
- 5-year Project Categories

- **Implementation Strategy**

- FY23 Detail
- Challenges
- Opportunities



Definition & Purpose

- **Definition**

- 5-year Plan
- Investment in Fixed Assets
- First Year Adopted

- **Purpose**

- Long-term Planning
 - Asset Management
 - Rate/Fee Stability

- **New Allocations vs. Capital Ledger**

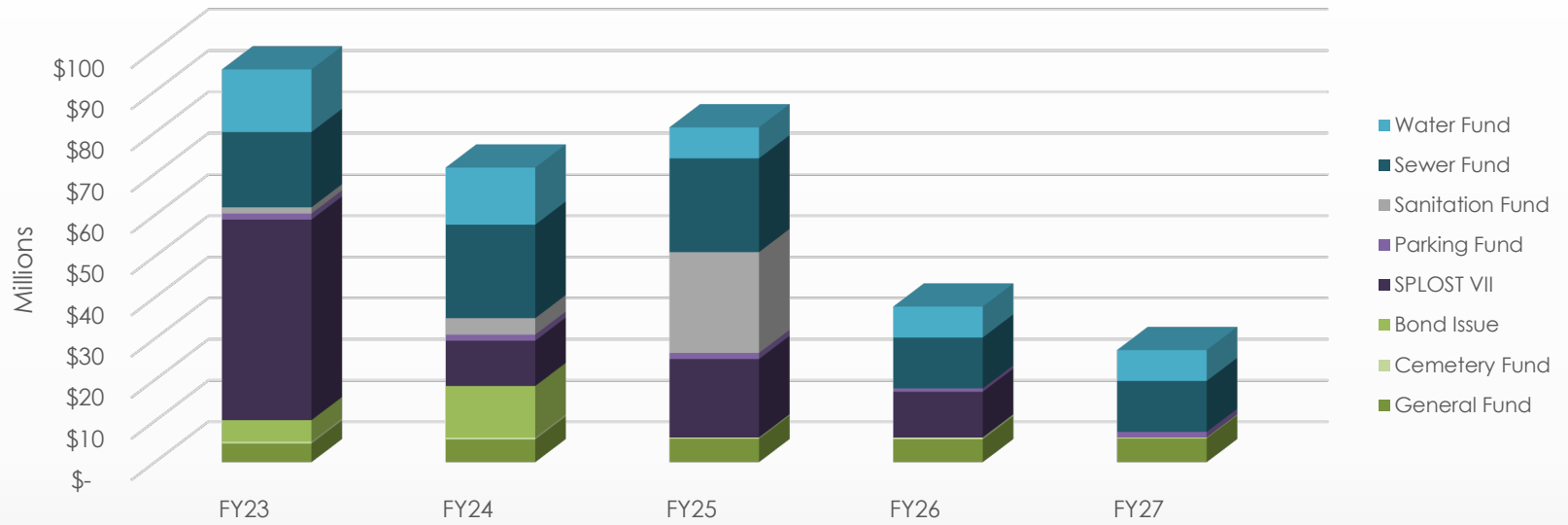
Capital Project

A project to acquire, construct, and/or improve a fixed asset with a useful life of more than one year at a cost of at least five-thousand dollars.



FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund

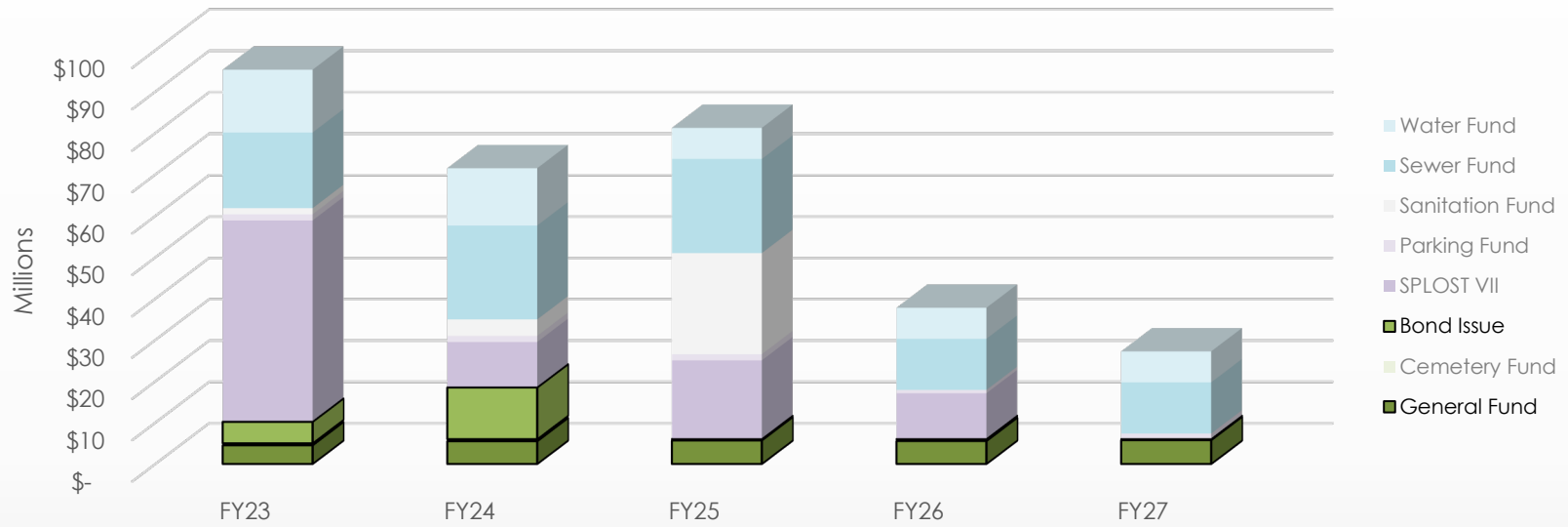


Funding Source	FY23	FY24	FY25	FY26	FY27	5-year Total
General Fund	4,525,000	5,505,000	5,705,000	5,555,000	5,775,000	27,065,000
Cemetery Fund	475,000	495,000	295,000	445,000	225,000	1,935,000
Bond Issue	5,200,000	12,500,000	-	-	-	17,700,000
SPLOST VII	48,700,000	11,000,000	19,054,931	11,100,000	-	89,854,931
Parking Fund	1,470,000	1,470,000	1,470,000	810,000	1,360,000	6,580,000
Sanitation Fund	1,500,000	4,000,000	24,500,000	-	-	30,000,000
Sewer Fund	18,256,000	22,706,000	22,716,000	12,371,000	12,371,000	88,420,000
Water Fund	15,155,000	13,830,000	7,505,000	7,505,000	7,505,000	51,500,000
Total	\$ 95,281,000	\$ 71,506,000	\$ 81,245,931	\$ 37,786,000	\$ 27,236,000	\$ 313,054,931



FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund – General Fund & Bond Issue

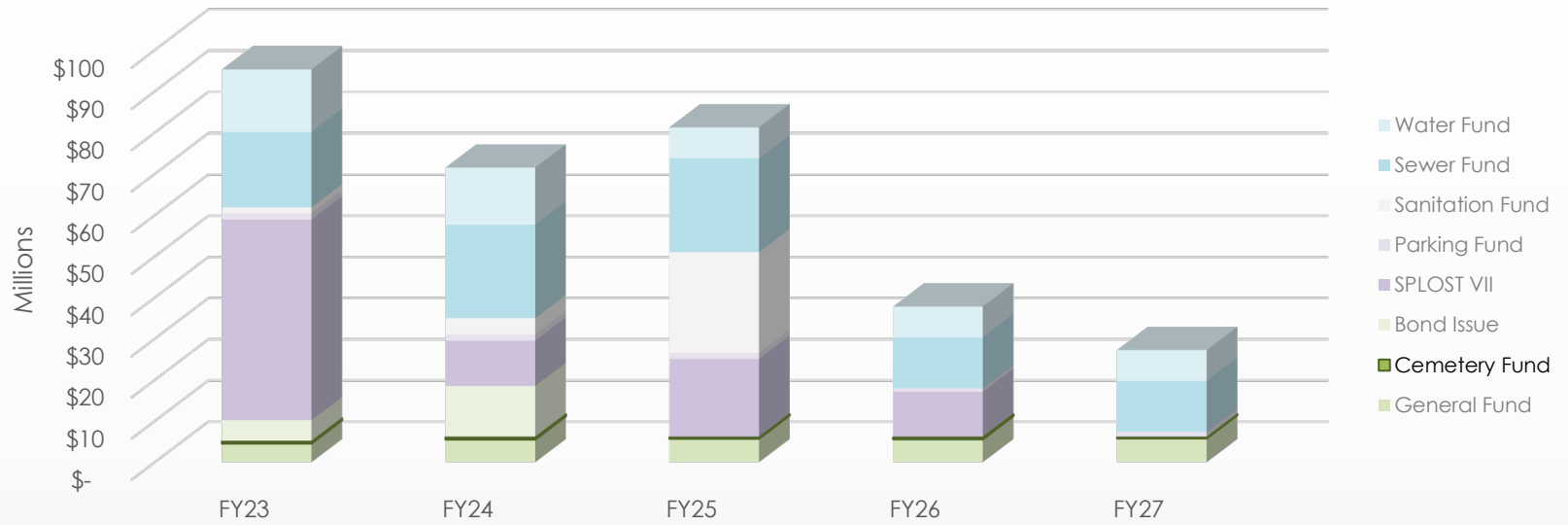


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FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund – Cemetery Fund

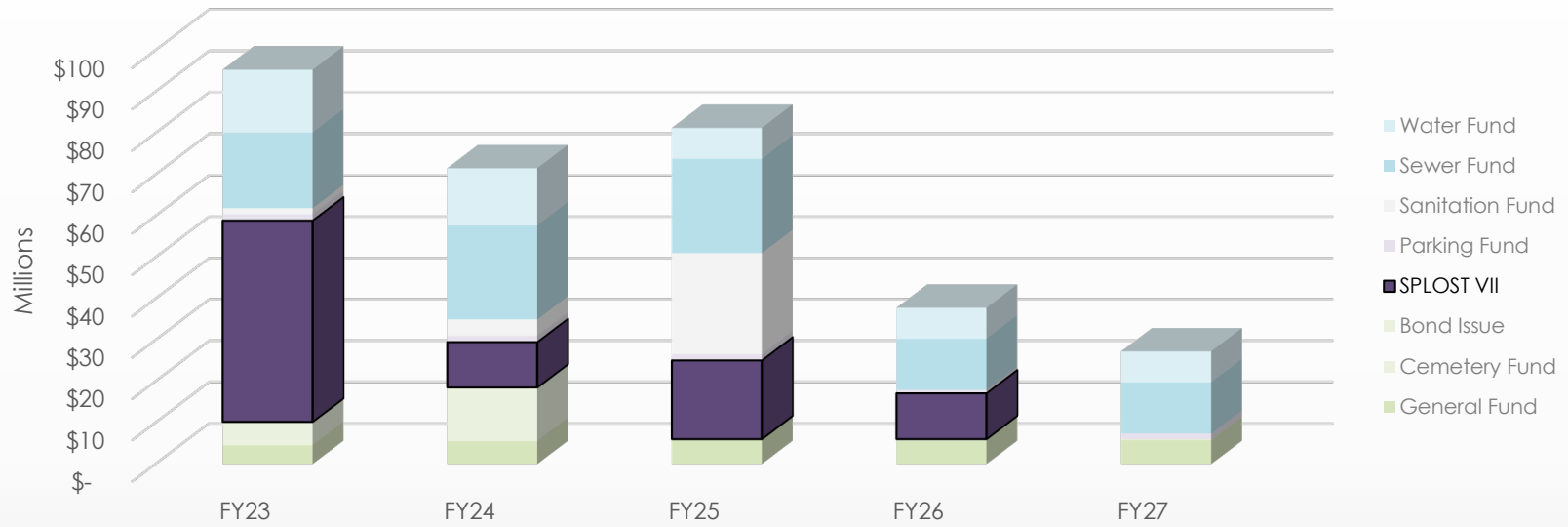


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FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund – SPLOST VII

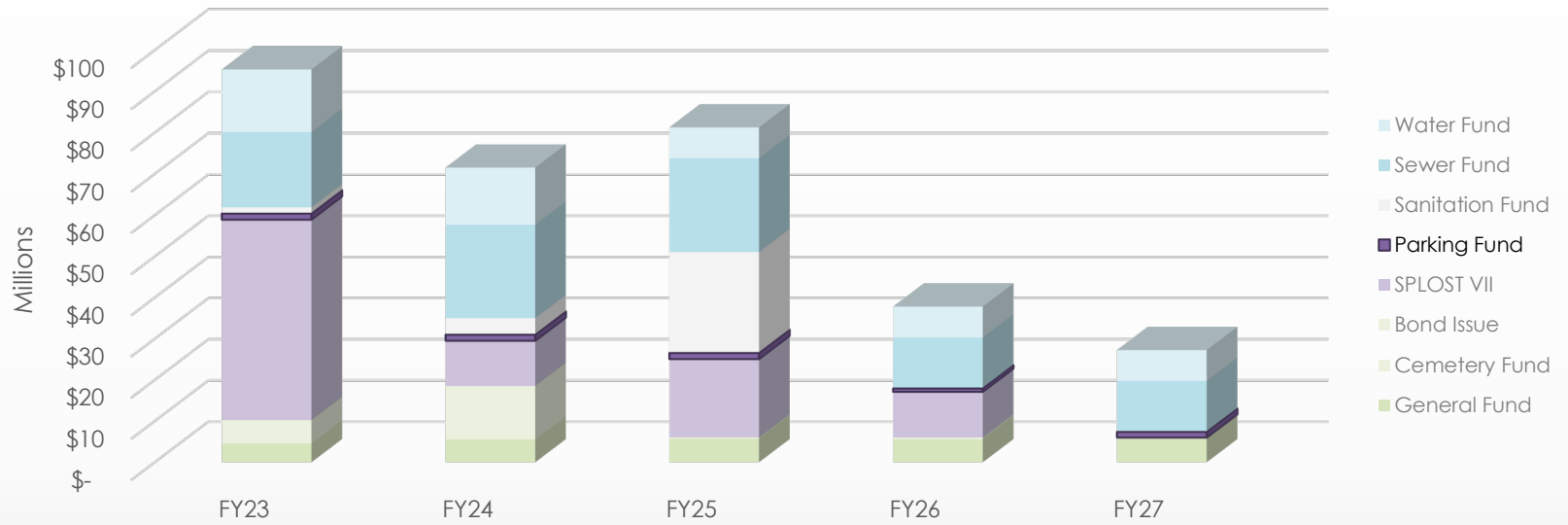


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FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund – Parking Fund

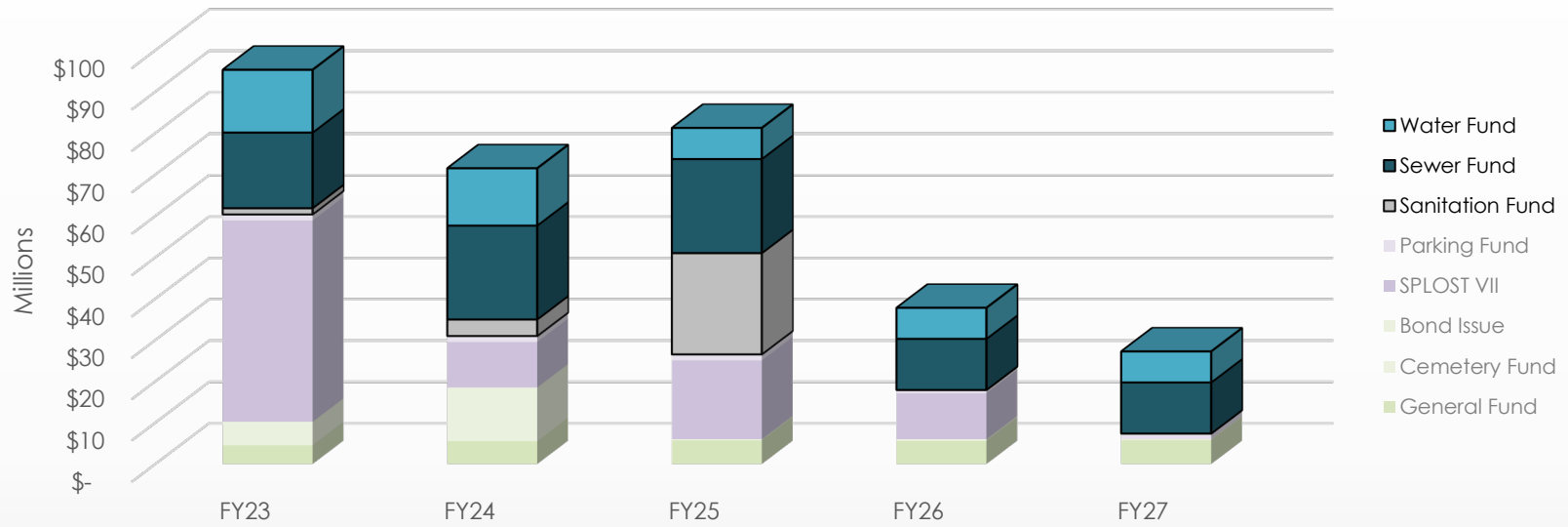


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FY23-FY27 Capital Improvement Plan

Five-year Revenue Projections by Fund – Utility Enterprise Funds



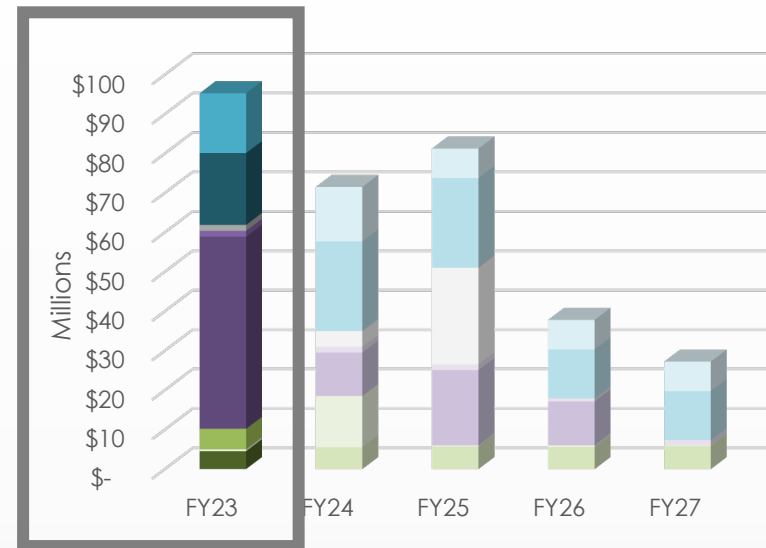
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FY23 Capital Improvement Plan

Year-one Overview

- Year-one
 - \$95.3M
 - Adopted concurrent with operating budget
- Out-years
 - Planning/Forecasting
 - Reviewed and adjusted annually

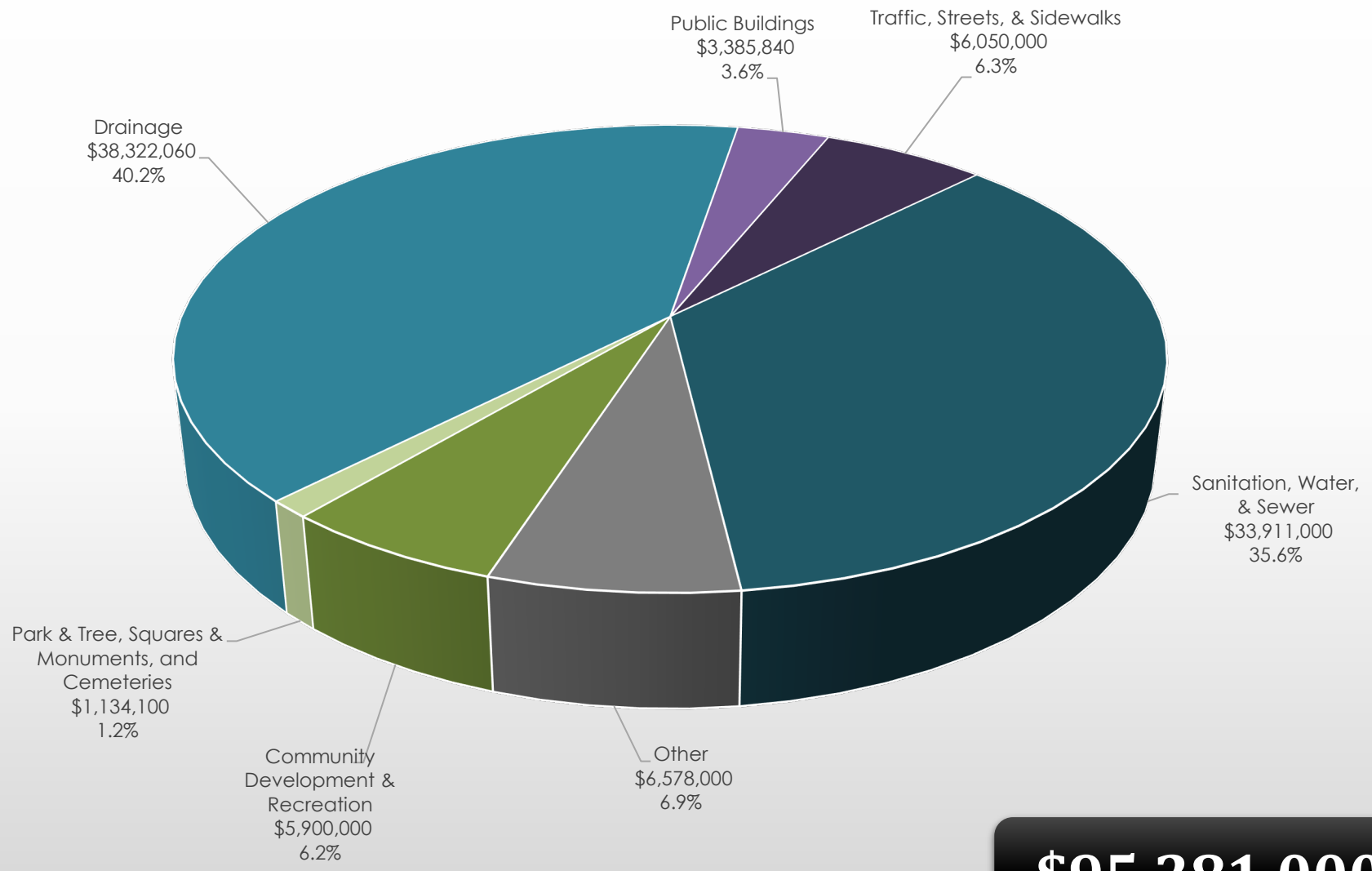


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FY23 Capital Improvement Plan

Year-one Allocations by Project Category

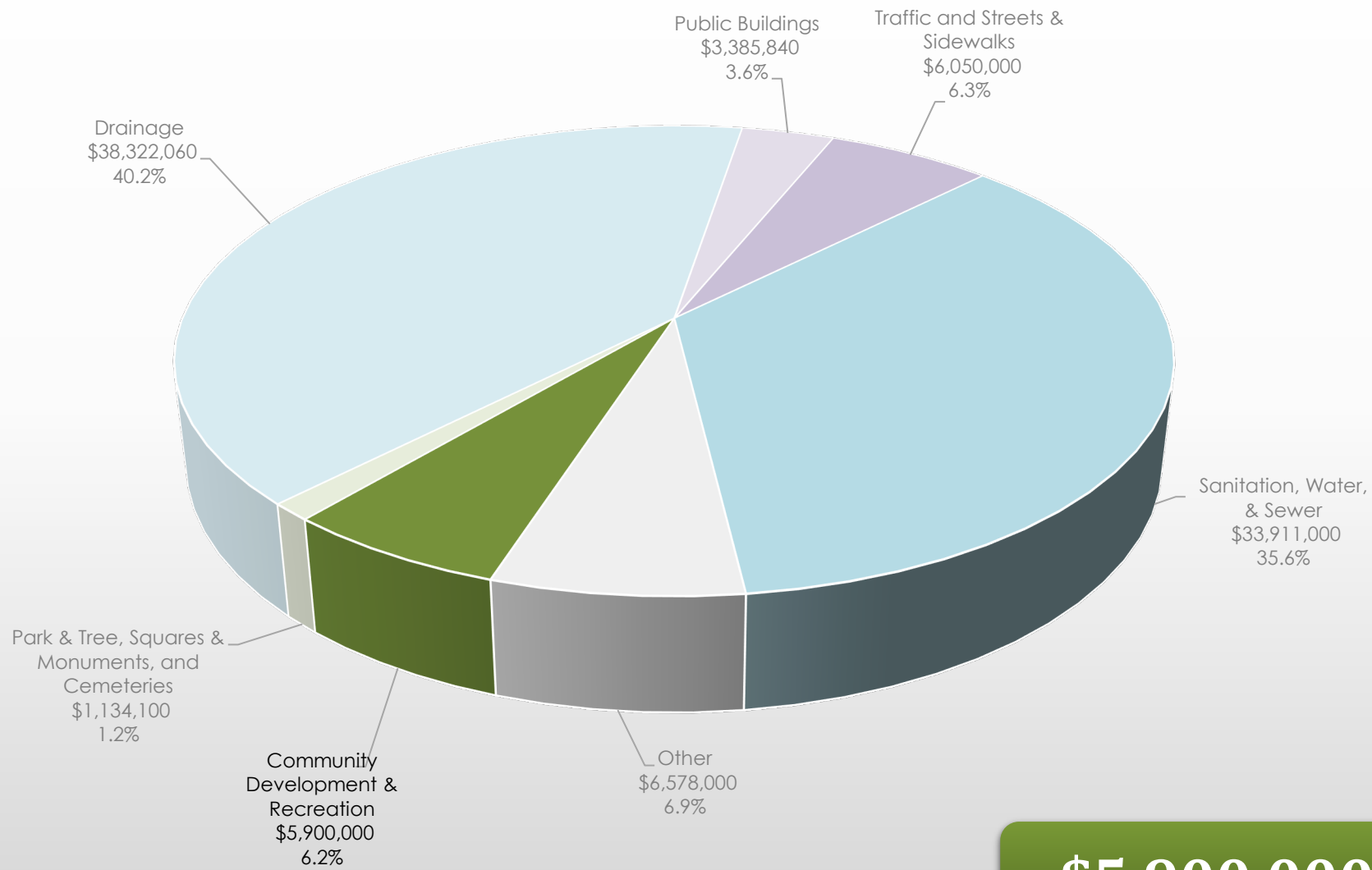


\$95,281,000



FY23 Capital Improvement Plan

Community Development & Recreation

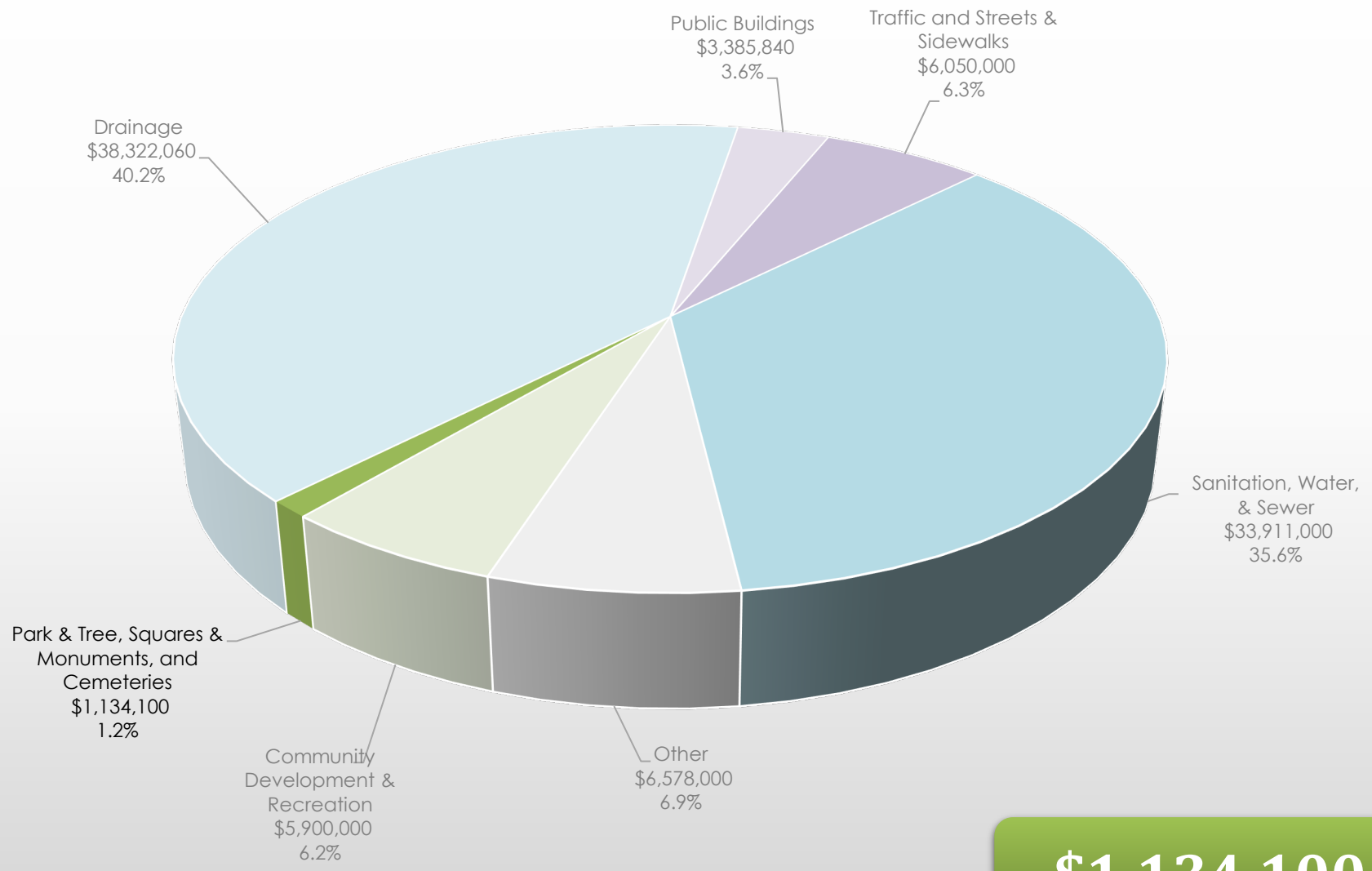


\$5,900,000



FY23 Capital Improvement Plan

Park & Tree, Squares & Monuments, and Cemetery Improvements

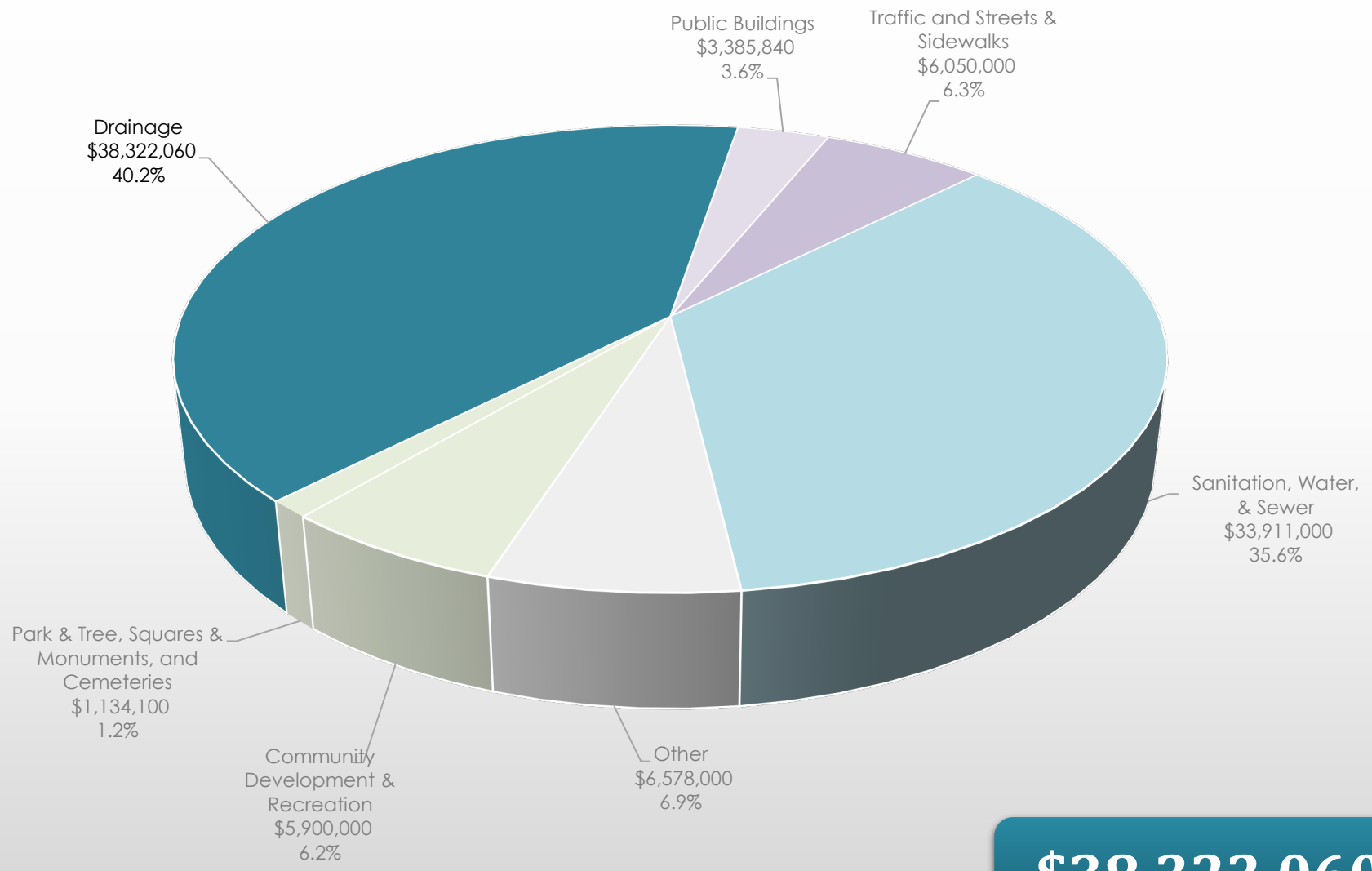


\$1,134,100



FY23 Capital Improvement Plan

Drainage Improvements

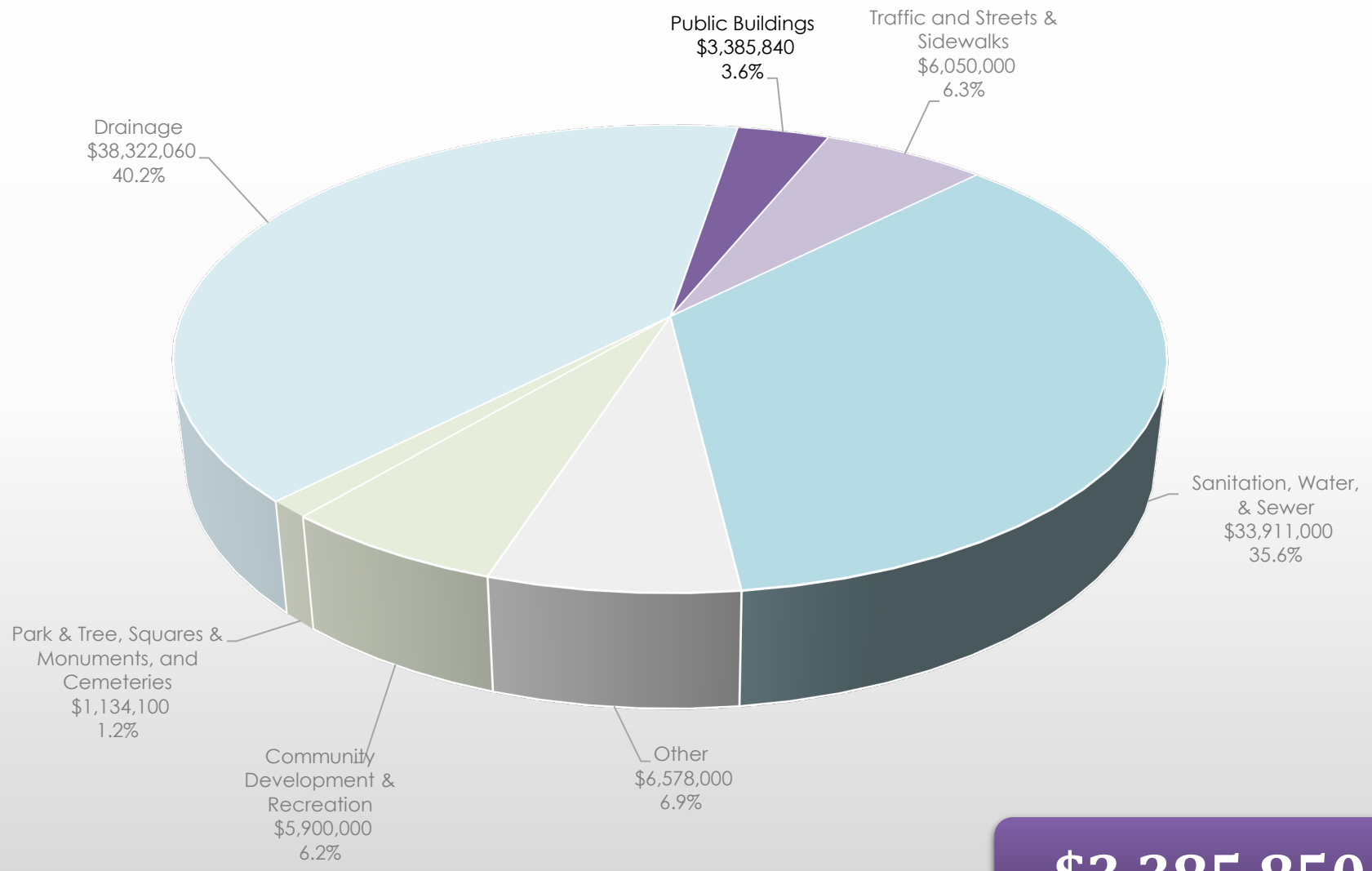


\$38,322,060



FY23 Capital Improvement Plan

Public Building Improvements

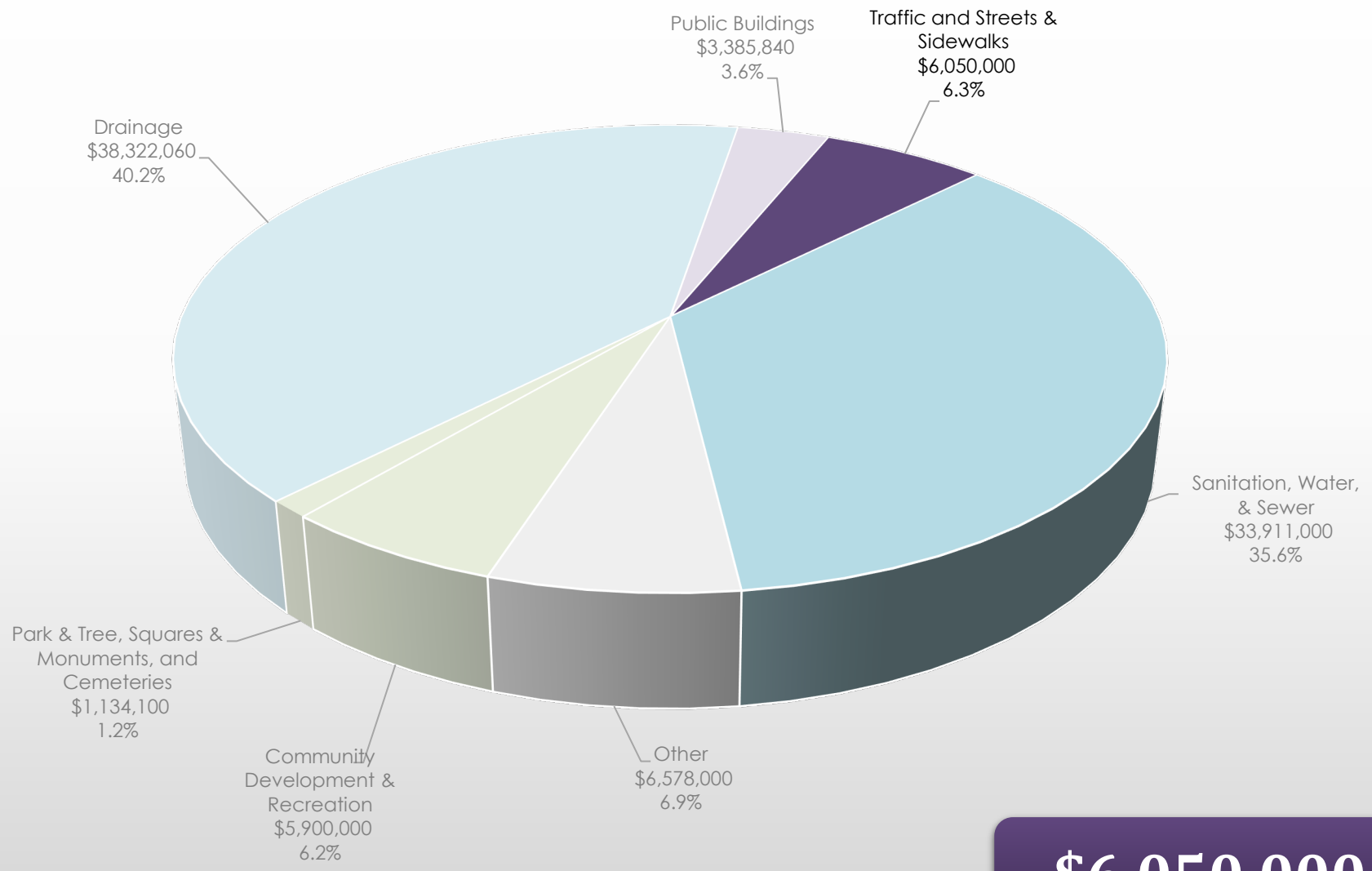


\$3,385,850



FY23 Capital Improvement Plan

Traffic, Streets, & Sidewalks

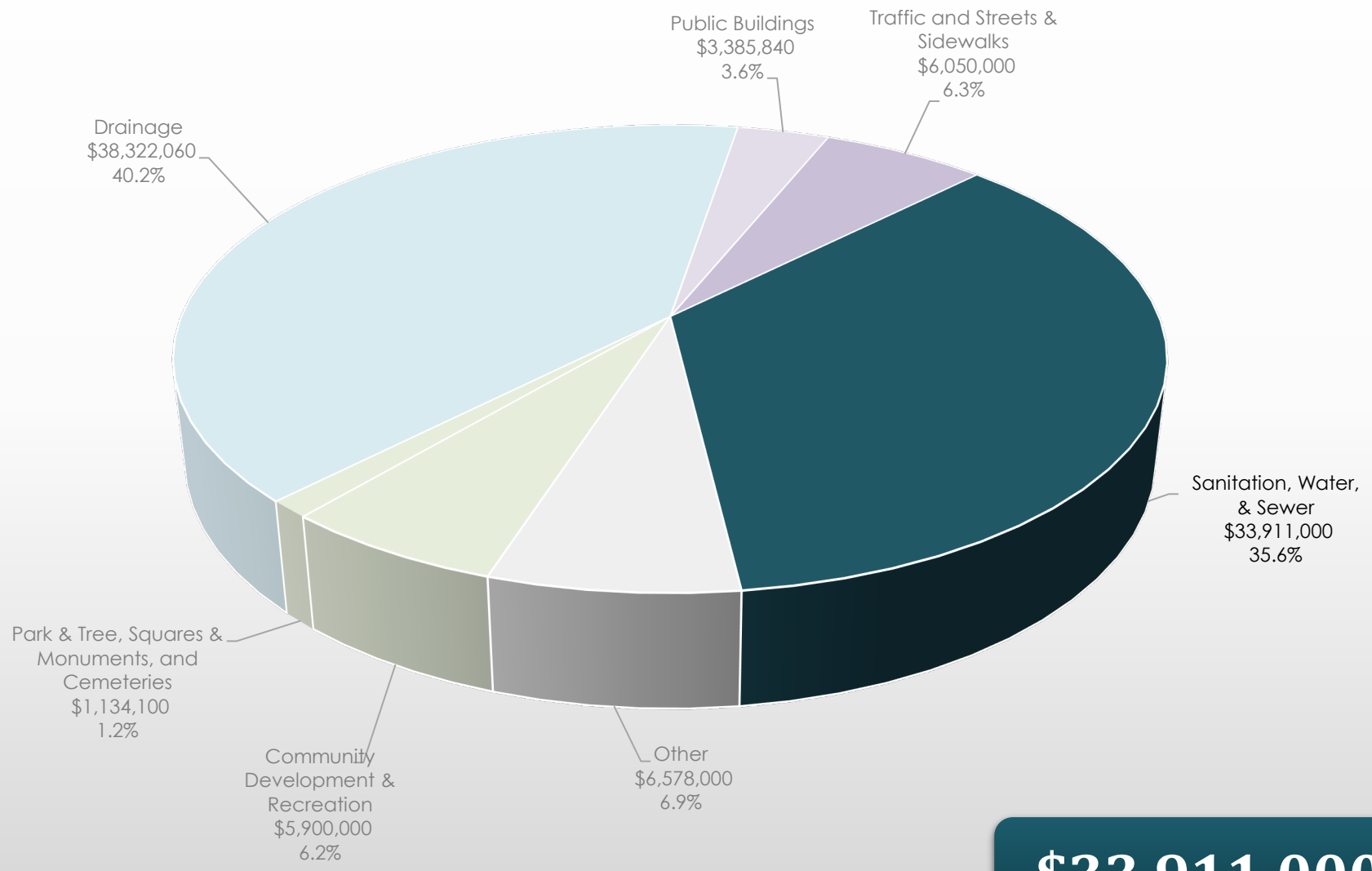


\$6,050,000



FY23 Capital Improvement Plan

Utility Enterprise Improvements

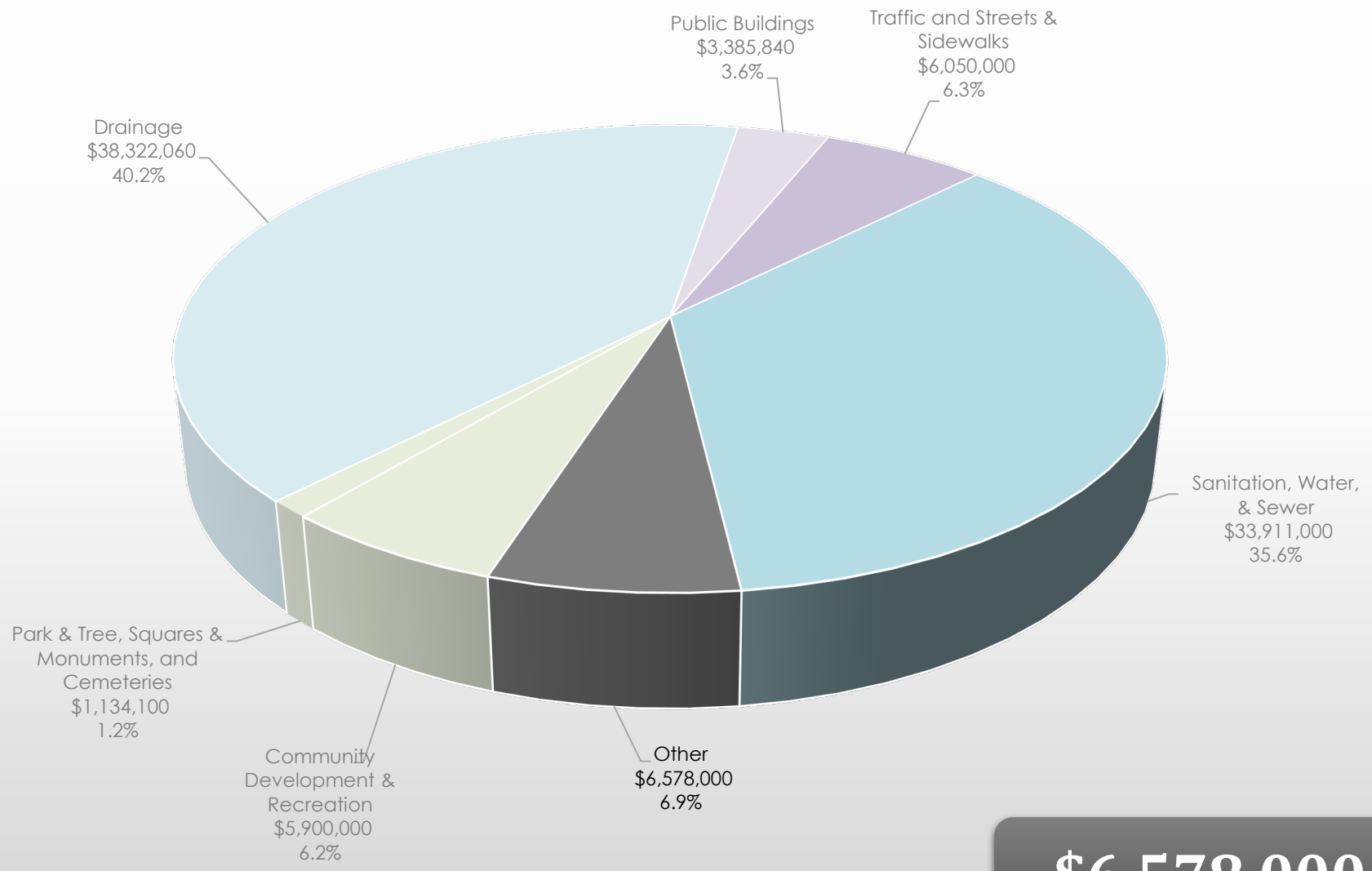


\$33,911,000



FY23 Capital Improvement Plan

Other Improvements



\$6,578,000



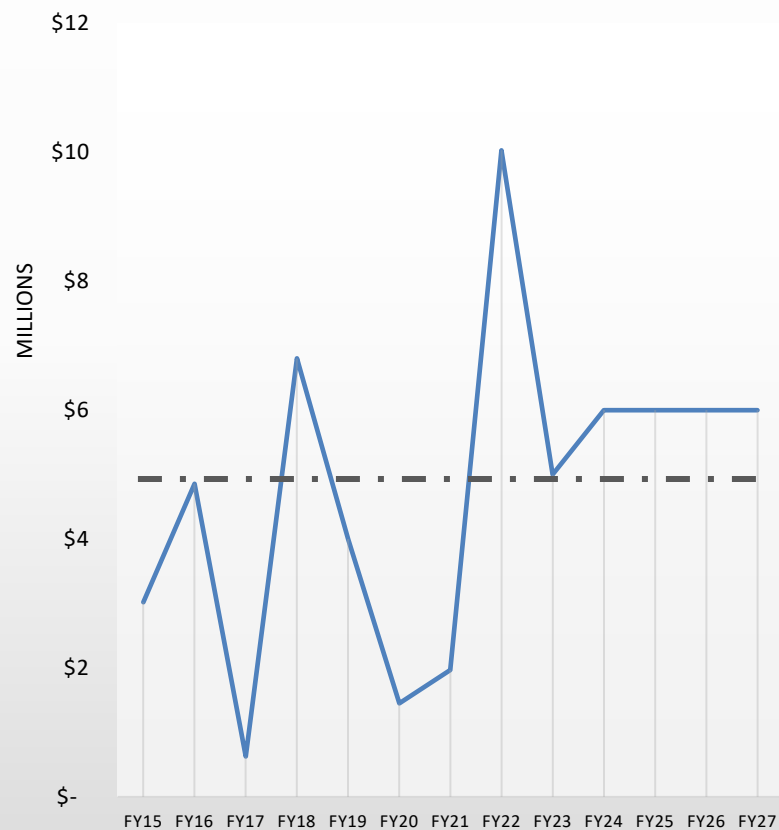
Looking Ahead - Challenges



Looking Ahead - Challenges

- Over-reliance on SPLOST & ARPA
- Underestimation of Operating Budget Impact (OBI)
- Deferred Capital Needs

General Fund Contribution
FY15-FY27



Looking Ahead - Challenges

- Over-reliance on SPLOST & ARPA
- Underestimation of Operating Budget Impact (OBI)
- Deferred Capital Needs



Looking Ahead - Challenges

- Over-reliance on SPLOST & ARPA
- Underestimation of Operating Budget Impact (OBI)
- Deferred Maintenance



Looking Ahead - Opportunities



Looking Ahead - Opportunities



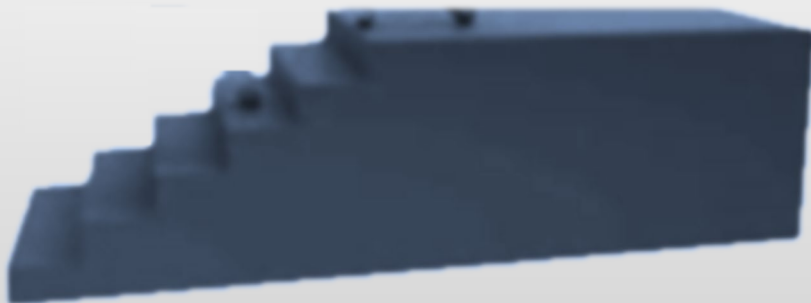
- Unified Vision
- Planning Processes
- Communication



Looking Ahead - Opportunities



- Unified Vision
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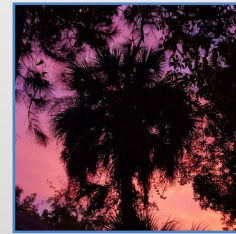
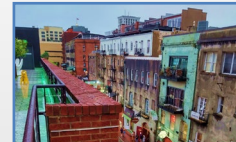
Looking Ahead - Opportunities



- Unified Vision
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Thank You



END

Spare Slides/Drafts follow

